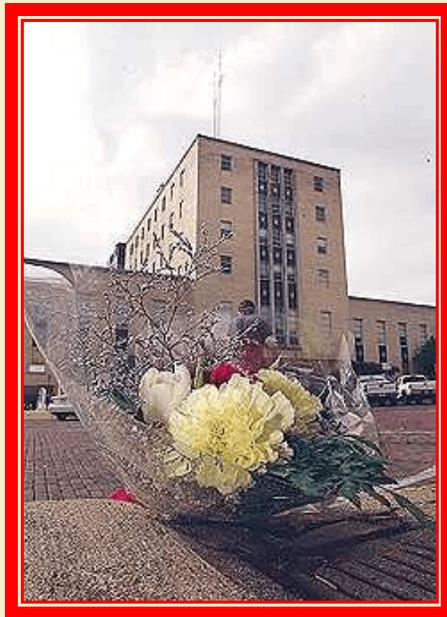


SMITH COUNTY, TEXAS

ADOPTED BUDGET
FY2007



SMITH COUNTY, TEXAS



ADOPTED BUDGET FY 2007

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

Smith County

Texas

For the Fiscal Year Beginning

October 1, 2005

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Smith County, Texas for the Annual Budget beginning October 1, 2005. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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IN MEMORY



Constable Dale Geddie – Pct. #4

*Killed in the line of duty
June 7, 2006*



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County of Smith
The Office of the Smith County Judge
Smith County Annex Building
Tyler, Texas 75702

Becky Dempsey, Judge
Phone (936) 535-0575

Fax: (936) 535-0599

Date: August 28, 2006

TO: MEMBERS OF THE COMMISSIONERS COURT, ELECTED & APPOINTED OFFICIALS, EMPLOYEES, AND CONSTITUENTS

Respectfully, I submit the FY2007 Smith County Budget as adopted. This document is a compilation of many hours of projection and planning by the Commissioners Court and the elected and appointed officials in the consideration of the levels of services Smith County is responsible for delivering to the citizens of the county. The financial decisions contained within this document are intended to be representative of the county as a whole and not the individual recommendations of any member of the governing body.

• **THE BUDGET IN BRIEF**

The FY07 Adopted Budget was developed in context with the financial policies and business plan adopted by the Smith County Commissioners Court of which can be found in this document. Revenues for all appropriable funds total \$58,819,141, representing a 13.78% increase over the fiscal year 2006 adopted budget. Revenue from current property taxes is projected to increase \$4,165,377 while income from all other sources combined is expected to increase by \$2,958,138.

The budget appropriates \$66,606,471 toward operating, capital, and debt service expenditures, an increase of 9.33% from the 2006 adopted amount. The increase is attributed to the overcrowded jail situation, rising costs of fuel, utilities, road reconstruction efforts, and other service related costs. Staffing will increase by a total of 30 positions, with 23 of those being dedicated to the accelerated road reconstruction plan. Total FTE for Smith County for 2007 is budgeted at 702 FTE.

The State of Texas is comprised of 254 counties. In 2004, Smith County had the 4th lowest tax rate of Texas counties. The FY07 Adopted Budget includes a tax rate increase of .013805. This is the first tax rate increase since 2001. The total tax rate for 2007 is 26.82¢ per \$100 of assessed property value.

All Smith County officials have been diligent in their efforts to reduce spending while seeking innovative ways of improvement in providing the services required. Following are issues and priorities that have been influential in the decision making process and the preparation of this document.

EXECUTIVE SUMMARY

The executive summary is prepared as a general overview to the FY07 Budget and provides a glimpse of the short-term and long-term issues that affect the financial picture of Smith County.

SHORT TERM ISSUES

Issues currently being addressed and/or those carrying into the next fiscal year

- **HELP AMERICA VOTE ACT (HAVA)** – Smith County received funding from the Texas Secretary of State in the amount of \$1,335,950 for the purchase of new voting machines. Voting machines were installed in early 2006 for compliance with state and federal mandates.
- **LEGISLATIVE PASSAGES** – Senate Bill 1704 passed the 79th Regular Session of the Texas Legislature. The bill mandated that each juror be paid no less than \$40 for each day or fraction of each day served on a jury after the first day. Prior to the passage of SB1704, Smith County jurors were paid \$6 for each day of jury service. Reimbursements from the State will offset a portion of the expense, but the County anticipates an increase of \$30,000 in the amount necessary to compensate jurors for their service.
- **DISASTER RELIEF EFFORTS** – Hurricanes Katrina & Rita brought about both financial and operational impacts to the FY06 budget. With the mass evacuations from the affected areas needing shelter in our area, Smith County joined forces with the City of Tyler, the American Red Cross, and other agencies to form a consolidated Unified Emergency Operation Center. The consolidated EOC was opened at the East Texas Emergency Medical Services facility. Through the combined efforts of these agencies, the center functioned and coordinated the shelter, feeding, medical needs, and mass care of over 3,628 evacuees from Hurricanes Katrina & Rita in 17 shelters.

After the immediate needs were met, efforts to coordinate with representatives of FEMA and the Governor's Division on Emergency Management began for the potential reimbursement of relief efforts. The Smith County Office of Emergency Management, as well as the Smith County Sheriff and other law enforcement offices, expended many hours in support of the disaster relief needs. The county is continuing to work with State and Federal agencies in training and preparation efforts for future disaster occurrences.

- **JAIL OVERCROWDING** – In 2004, Smith County was issued a remedial order by the Texas Commission on Jail Standards for overcrowded conditions in the Smith County Jail. Smith County currently has three facilities used to house inmates. The central jail was constructed in 1986 with 106,000 sq. ft. and a capacity of 276 inmates. The Low Risk Facility was constructed in 1989 with a medium risk addition in 1994. This facility will accommodate 432 inmates. The county also houses 47 trusty inmates on the 5th floor of the Smith County Courthouse. The three facilities provide the county with a maximum capacity of 755 inmates.

In 2006, the county's average inmate population was 954 with a peak population of 1031. Inmates in excess of county's capacity of 755 were transferred to other counties

beginning in June 2004 in order to comply with the remedial order. Inmate transfer costs for FY07 are estimated to be \$3.5M, or 36% higher than the FY06 budgeted amount.

ALTERNATIVE INCARCERATION PROGRAM – The Alternative Incarceration Program is a proposal presented as a pilot program in the FY07 Budget to help reduce the jail overcrowding problem. The program consists of a day reporting center which will focus on offenders who would not otherwise have been placed on probation. These offenders may be admitted into the Alternative Incarceration Center if they acknowledged their guilt and pled guilty, are evaluated by the program screening officer to be appropriate for entry into the program, are approved by the District Attorney’s office for entry, and are approved by the assigned judge to be placed on a special probation with assignment to the day reporting center program.

The program goal is to reduce the Smith County jail population, protect the public by intensive supervision through a day reporting program, provide extraordinary efforts to place these offenders into paying jobs, promote public safety by special rehabilitation services to these offenders, and enhance the reintegration of reformed offenders back into society.

The FY07 Budget includes \$419,227 for the first year program costs. It is estimated to reduce the prisoner transfer costs by \$1M in the first year with the enrollment of approximately 100 participants.

- **SMITH COUNTY JAIL FACILITY** - To address the overcrowding issue in the present jail facilities, Smith County officials are considering avenues of alleviating the overcrowding issues and high costs of inmate transfers. In May 2006, Smith County voters were presented with two proposals to construct a new sheriff and jail facility. Proposition 1 was for the issuance of \$83M in bonds for the construction of a new jail in downtown Tyler. Proposition 2 was for the issuance of \$75M in bonds for the construction of a new jail in a remote site outside of downtown Tyler. Both propositions were defeated.

Upon defeat, the Commissioners Court assembled a Smith County Buildings Task Force, made up of community leaders, concerned citizens, attorneys, and two commissioners, to study the failed bond election and assist the Commissioners Court with recommendations for future planning of building projects. The Smith County Buildings Task Force has slated the new jail project as their top priority and continue to meet on a weekly basis to develop a strategy for consideration in the May 2007 bond election.

- **FLEET MAINTENANCE** – The FY07 Budget includes \$219,390 in the Sheriff’s operations for rotation of fleet vehicles. In an effort to ensure quality public safety, Smith County entered into a fleet rotation program 3 years ago. Prior to the program implementation, the inventory included many vehicles with excess mileage and expensive maintenance requirements. The program provides funding for the Sheriff to purchase new vehicles each year and rotate current inventory to less demanding vehicle uses. This program has reduced the costs of vehicle maintenance by 34.5% from FY04 to FY05.

The county has expanded the fleet maintenance division of the Road & Bridge Department to provide mechanical services to other county vehicles through a work order

system. Work performed on other county vehicles is billed according to an adopted price schedule. With the assistance of trusty labor, the program is competitive with private sector pricing.

- **WORKFORCE** – The FY07 Adopted Budget includes a 3% annual salary increase for employees who have achieved a minimum of one year of service by October 1, 2006. Salary increases are scheduled to be awarded in January 2007. Also included are funds for a Justice of the Peace salary structure program based on tenure, performance, training, and goal achievements.

The FY07 budget also includes fund allocations to engage professional services for an overall salary survey and structure recommendation to alleviate inequities among new and tenured employees. This restructuring plan is designed to fulfill the third point in the County's 10 point business plan by providing compensation and benefits that will attract and retain individuals who can meet our high standards of service.

- **FRINGE BENEFITS** – Fringe benefits increased \$775,081 from FY06. The primary cause for the increase costs was due to the rising workers compensation rates. Smith County has experienced several tragedies within the law enforcement division in the past few years of which contribute to the overall premium costs increases.

Smith County's retirement contribution rate increased slightly more than ½ of 1 percent from FY06 to FY07. Retirement contribution rates are reviewed annually by the Commissioners Court. The county also maintains a partially self insured health insurance program. Premium rates for FY07 are unchanged from FY06.

LONG TERM ISSUES

Issues facing the county beyond FY08

- **TRANSPORTATION** – In 2005, Smith County joined with neighboring Gregg County to form the North East Texas Regional Mobility Authority (NETRMA) to assist the local economies in providing planning and funding for needed transportation projects to relieve congestion and improve mobility. The North East Texas Regional Mobility Authority has partnered with the Texas Department of Transportation on funding and design plans for the Loop 49 Project. Smith County's FY07 budget requirement to NETRMA is \$5,500.
- **LOOP 49 PROJECT** – Loop 49, a proposed outer Loop around Tyler has been in the planning stages for over 30 years. Segment 1 of the project, which extends from SH 155 easterly to US 69, opened in August 2006, with Segment 2, extending from US 69 easterly to FM 756, scheduled for December 2007. At this time, Smith County has an ongoing liability with the Texas Department of Transportation for a fixed portion of the construction costs and for the right of way acquisition costs for the Loop 49 construction project. The FY07 requirement for right of way acquisition is estimated at \$731,500, as compared to \$951,000 in FY06.

- **ENVIRONMENTAL ISSUES** – Within the 932 square miles of Smith County, there are areas of unsightly debris and litter of which the Commissioners Court felt a need to address. The court took action in 2003 to begin the process to remediate these unsightly areas for the beautification of the county, as well as the health and safety of the residents by applying and receiving a three year grant from the East Texas Council of Governments for a litter abatement program. Later that year, the Texas Legislature revised the Litter Abatement Act to encompass all environmental crimes. Smith County employed a veteran peace officer, now certified in environmental law enforcement, to head up the program in Smith County. Additionally, in February, 2006, the Smith County Commissioners Court adopted a resolution under state law concerning public nuisance properties which enabled the environmental crimes unit to go onto a property and remove by demolition, dilapidated houses that are eyesores and/or dangerous structures.

Grant funding for the program ended in August 2006. The FY07 budget includes funding for the county to continue and expand the program now known as the Smith County Environmental Crimes Unit. To date in FY06, the Environmental Crimes Unit has cleared 554 total calls, cleaned 181 illegal dump sites, made 19 arrests, and removed an estimated 2 million + pounds of trash.

- **SMITH COUNTY ROAD & BRIDGE INFRASTRUCTURE** – The Smith County Commissioners Court has committed to improving the quality and maintenance of the county adopted roads through a proactive approach to customer service. In 2006, Smith County rebuilt 65 miles of road which reflected a 57% increase over the previous fiscal year. A License & Weight Enforcement program was instituted to assist in the recovery of damages to county roads from heavy haulers. Since February 2005, the county has recovered approximately \$140,000 in fines for damages.

The FY07 Adopted Budget includes funds necessary to provide adequate manpower and materials to begin accelerating the reconstruction process with plans to rebuild 63.372 road miles in FY07.

- **ENERGY** – Increased energy costs have had a substantial impact on the county budget and the economic wealth of the entire community. Utility costs for FY07 are expected to increase by 47.6% over FY06. Fuel costs are expected to increase by 52.8% over FY06 expenditures.

To address these rising costs, the county has entered into a 10 year performance contract with Johnson Controls to redefine the energy consumption by replacing outdated lighting and HVAC systems and installing automated facility management systems. The cumulative cash flow savings projections for Smith County are estimated at \$76,692.

Smith County has also reevaluated the grade of gasoline used in road equipment and installed automated systems for fuel accountability. A fuel island is being upgraded at the Road and Bridge yard to allow all county vehicles regulated access to fuel that the County has purchased through bulk fuel pricing.

- **TECHNOLOGY** – In fiscal year 2006, Smith County brought the management of technology needs back in house with the formation of the Information Technology

Department. The FY07 budget allows for a fully functional department consisting of seven team members. Since the inception of this department, the county has developed a new website for higher quality public information access, developed in-house training programs, launched a cost savings plan for a new countywide telephone system, and made many technological advances and efficiencies within various departments.

Technology advances will continue to be a priority in an effort to provide our users and citizen community with the most efficient and effective means of service delivery. Future technology advances include mobile access in patrol units.

- **SMITH COUNTY FACILITIES** – Smith County owns many buildings throughout the county, including the Courthouse, Courthouse Annex, jails, and various satellite offices. The maintenance and upkeep of the buildings has become a priority in an effort to identify and improve any unsightly or inefficient areas. The county established a Facilities Improvement Fund to prepare for needed repairs and/or replacements without putting a burden on funds necessary for daily operations. In the FY07 budget, the county has dedicated 1 cent of the maintenance and operations portion of the tax rate to this fund.

The FY07 Adopted Budget also includes the appropriation of approximately \$5M for necessary building renovations to the Smith County Courthouse and other existing county buildings. The capital projects will be funded by bond proceeds from the 2004 Certificates of Obligation issued for building renovations. A list of scheduled renovations and/or capital improvement projects can be found on page 43.

The FY07 Adopted Budget represents a balanced budget and demonstrates how much value the teamwork displayed by the members of the court, officials, employees, and citizens add to this extensive and often complex process. Smith County has furthered the aggressive approach to prudent financial management practices by continually analyzing operating costs and encouraging departmental efficiencies. Thanks to all elected and appointed officials and their capable staff members for their cooperative spirit and responsive approach during the budget process.

Respectfully submitted,

Becky Dempsey
Smith County Judge



OVERVIEW

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INTRODUCTION

The Smith County Budget document consists of a budget message, an introduction section, a community profile, budget process section, business policy section, departmental budget section, department officials section, and a glossary.

The Budget Message and Executive Summary is submitted by the County Judge who is the budget officer of Smith County. The purpose of this message is to highlight the issues and priorities that were the driving force behind decisions reflected in this document.

The community profile section of this document includes some interesting statistical and historical data about Smith County.

The budget process section provides insight into the various processes in the complete “budget cycle”, including budgetary controls, and tracking of actual costs against the adopted budget. Also included is the calendar of significant events in the preparation of the FY07 budget.

The Policy Section includes the Smith County “Roadmap”, which details the adopted business plan with priorities, goals, and objectives set forth by the Smith County Commissioners Court to guide in the operating decisions and practices of the county. Also included in this section are other county financial policies and guidelines.

The Financial Summary Section includes a fund overview, fund summaries, financial charts & graphs, and comparative revenues and appropriations. This section also includes property tax information, debt service, and personnel levels.

The Budget Detail Section includes departmental allocations for the FY07 budget, along with departmental goals, achievements, and descriptions of duties.

The last sections of this document are listings of county officials and a glossary of frequently used terms.

Texas County Government

The statutory duties and responsibilities of county officials in Texas are numerous. County Government's principal focus is on the judicial system, health and social service delivery, law enforcement, and road construction. In Texas, counties have no ordinance-making powers other than those explicitly granted by state law.

Texas has 254 counties with similar organization features: a governing body (the Commissioners Court) consisting of one member elected at large (the County Judge) and four Commissioners elected by precincts. The County Judge is both presiding officer of the Commissioners Court and judge of the County Court and is named for his or her actual judicial responsibility.

The Commissioners Court serves as both the legislative and executive branch of county government, and has budgetary authority over virtually all county departments, including those headed by other elected officials.

In Texas county government, there is not a hierarchy level for elected county officials, as all elected officials answer directly to the voters. The Commissioners Court authority over county offices, including elected offices, is limited to its authority to approve and disapprove the budgeted funds appropriated for each department's activity.

Elected offices created by the Texas Constitution include County Judge, Commissioner, Constable, County Clerk, District Attorney, District Clerk, Justice of the Peace, Sheriff, Tax Assessor/Collector, and Treasurer. These officers are elected at large with the exception of the Commissioners, Constables, and Justices of the Peace, which are elected by individual precincts.

Offices created by legislative act include State District Judges, County Courts at Law, County Auditor, County Purchasing Agent, County Engineer, Community Supervision and Corrections, and Juvenile Probation. The State District Judges and the County Court at Law Judges are elected at large. The remaining officials are appointed by various boards. A Smith County Organization chart is located on page 10.

SMITH COUNTY COMMISSIONERS COURT



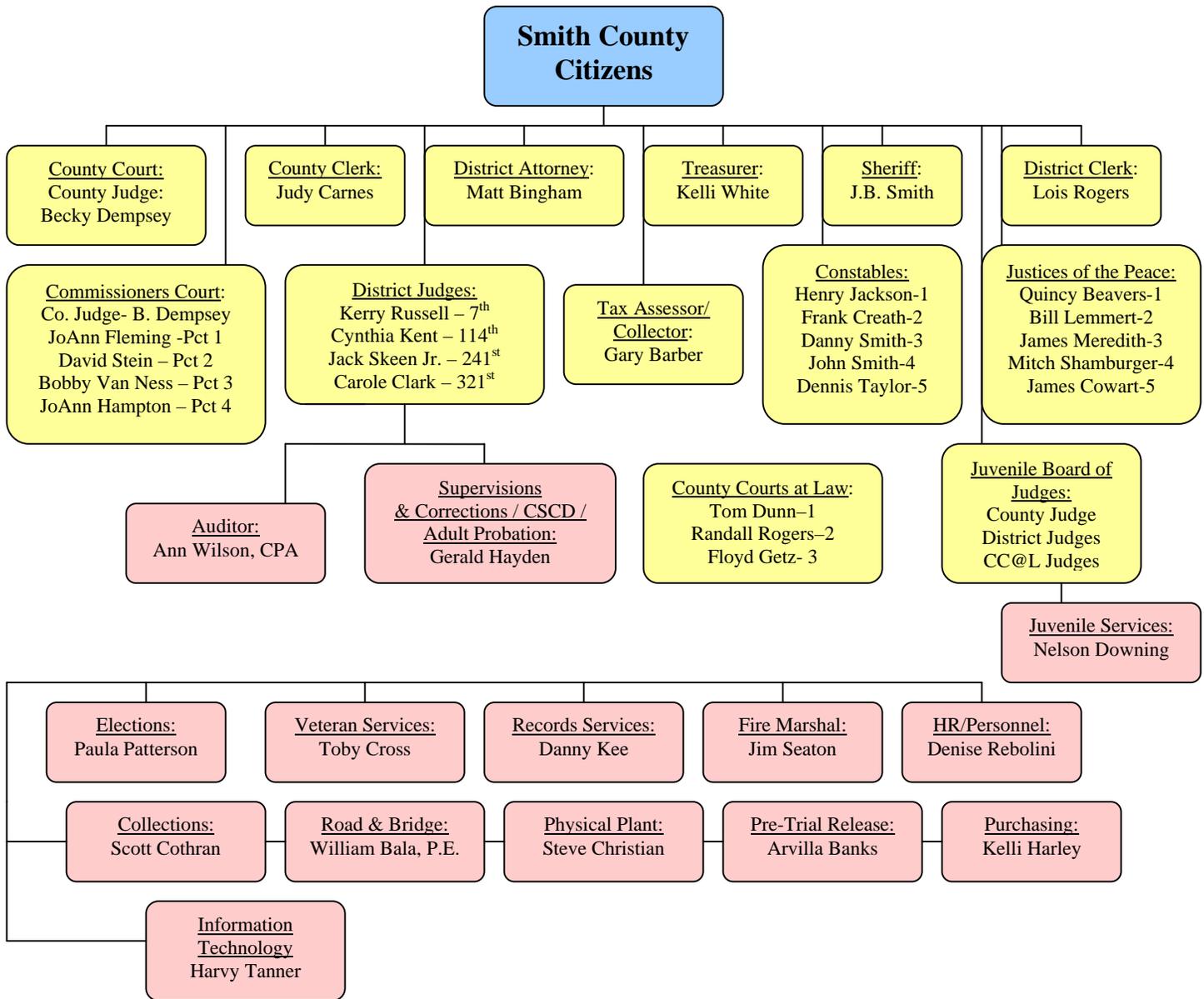
From left to right:

JOANN HAMPTON – COMMISSIONER, PCT. #4
BOBBY VAN NESS – COMMISSIONER, PCT. #3
BECKY DEMPSEY – COUNTY JUDGE
DAVID STEIN – COMMISSIONER, PCT. #2
JOANN FLEMING – COMMISSIONER, PCT. #1

COUNTY OFFICIALS

COUNTY AUDITOR	ANN W. WILSON, CPA, CIO
COUNTY CLERK	JUDY CARNES
COUNTY ENGINEER	WILLIAM BALA, P.E.
COUNTY TREASURER	KELLI WHITE, CIO
DISTRICT ATTORNEY	MATT BINGHAM
DISTRICT CLERK	LOIS ROGERS
PURCHASING AGENT	KELLI HARLEY
SHERIFF	J. B. SMITH
TAX ASSESSOR/COLLECTOR	GARY BARBER

Smith County Organizational Chart



Appointed Officials

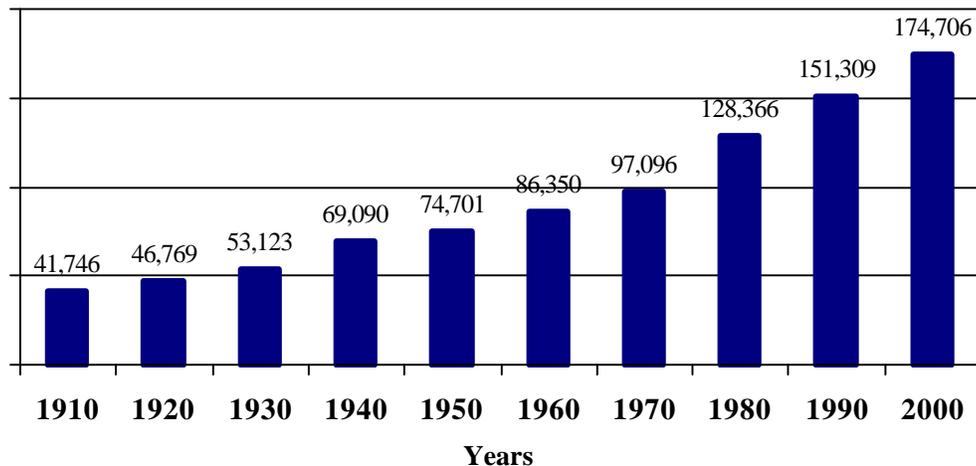


Elected Officials

SMITH COUNTY PROFILE

Smith County is located 90 miles east of Dallas/Fort Worth, 90 miles west of Shreveport, La., and less than 200 miles north of Houston and consists of 932 square miles. The City of Tyler is the county seat and the county's largest incorporated area with an estimated population of 83,650. Smith County also includes the Cities of Lindale, Whitehouse, Arp, Troup, Bullard, Winona, Chapel Hill, Noonday, Overton, Tyler and Hide-a-way Lake.

Smith County Population Trends



County services and responsibilities include:

- Building and maintaining county roads
- Operating the judicial system
- Registering voters and holding elections
- Maintaining public records
- Providing law enforcement
- Building and operating jails
- Office of Emergency Management
- Coordination and support of volunteer fire department network
- Collection of property and sales taxes
- Providing health and social services to the indigent
- Veterans services

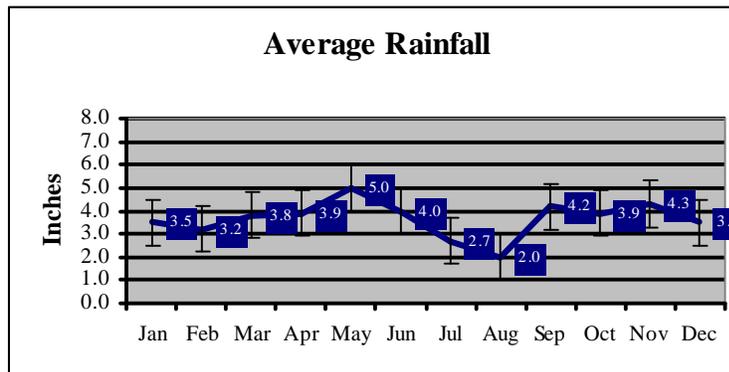
Smith County Statistics & Demographics:



2000 Census Population: 174,706
 Median household income: \$37,148
 Racial Composition: White - 72.6%
 Black - 19.1%
 Other - 8.3%

Source: U.S. Census

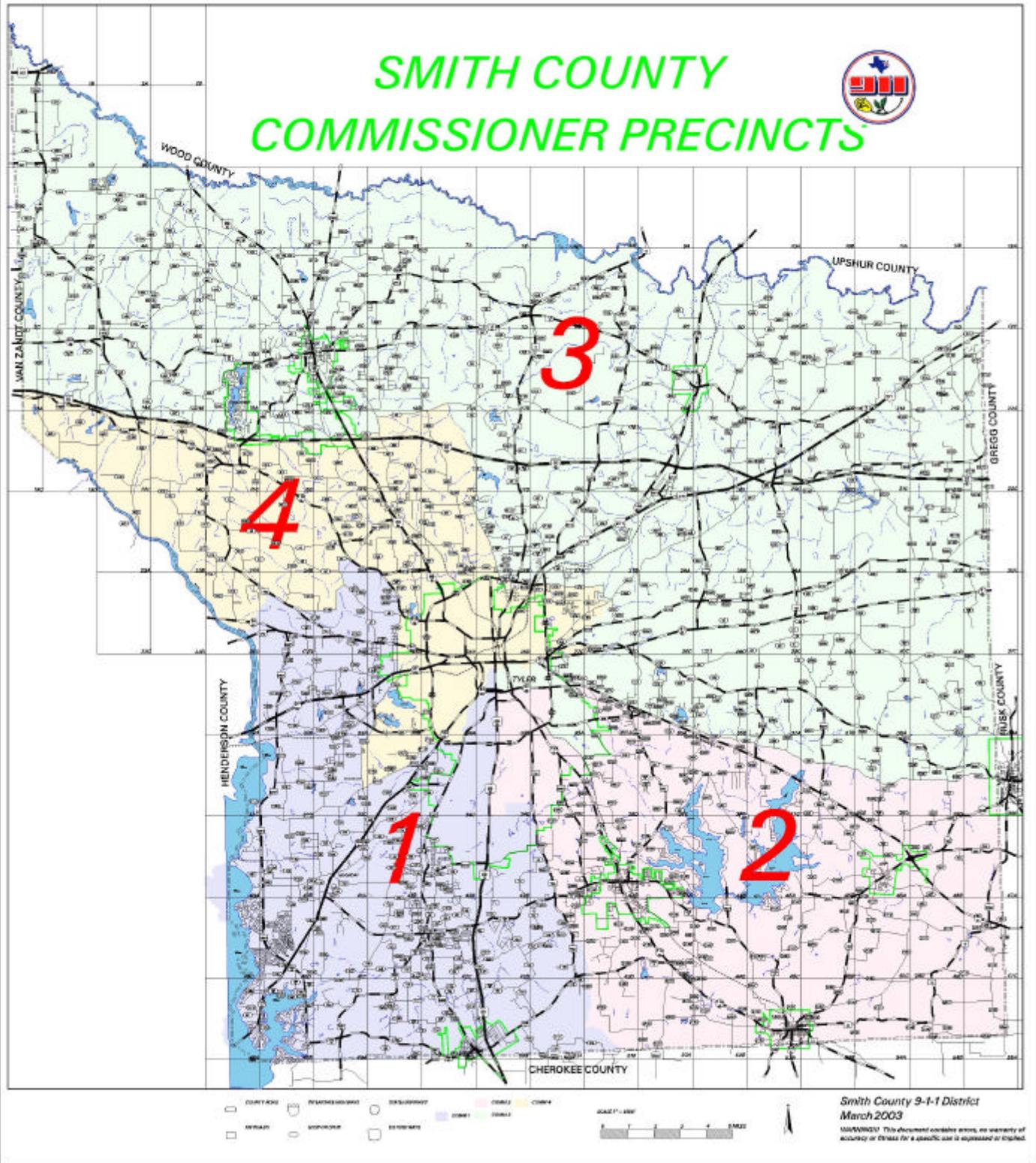
Seasonal Averages		
	<i>High</i>	<i>Low</i>
January	57°	36°
April	78°	55°
July	94°	71°
October	80°	56°



Top 10 Taxpayers

Name of Taxpayer	Nature of Property	Assessed Valuation	% of Net Valuable
Brookshire Company	Grocery/Wholesale/Retail	\$112,991,936	1.30%
Texas Utilities Company	Electric Utility	\$109,847,063	1.26%
Southwestern Bell	Telephone Utility	\$107,710,360	1.24%
Kelly Springfield	Tire Manufacturer	\$ 79,769,554	0.92%
American Standard/Trane	Air Conditioning Manufacturer	\$ 71,618,827	0.82%
Tyler Pipe/Ransom Ind.	Pipe Manufacturer	\$ 63,984,486	0.74%
Dayton Hudson Corp.	Wholesaler/Retailer	\$ 60,165,666	0.69%
Walmart/Sam's East	Wholesaler/Retailer	\$ 47,172,789	0.54%
Simon Property Group	Real Estate	\$ 46,611,812	0.54%
Carrier/Tytex/Robertson	Air Conditioning Manufacturer	\$ 42,528,468	0.49%

SMITH COUNTY COMMISSIONER PRECINCTS



The colored and numbered areas above represent the four commissioner precincts in Smith County. The precinct lines were determined based on the 2000 U.S. Census figures with each precinct having the same number of residents, as required by law.

History of Smith County

The forced removal of the Indians from East Texas in 1839 opened the area for Anglo settlement. At first, a few entrepreneurs moved in to take over the numerous salines, or salt works, formerly operated by the Indians. Later, settlers began clearing farms during the last years of the Republic of Texas, when the entire area comprised part of Nacogdoches County. Smith County was one of several new counties formed by the new Texas State Legislature in April of 1846. The new county was named for General James Smith, who came to Texas in 1816, fought for Texas' independence and served during the Indian Wars. Five commissioners, John Dewberry, William B. Duncan, James C. Hill, John Loller and Elisha Lott, were appointed by the Texas Legislature to select the boundaries of Smith County.

The Texas State Legislature required county seats be located within three miles of the geographical center of the new counties. The commissioners selected three hundred acres on a hilltop near the center of Smith County as the new county seat. The county seat of Tyler was named after President John Tyler.

Smith County has 932 square miles, 1273 miles of county roads, 11 incorporated cities, 18 taxing entities, and approx. 700 county employees. Smith County government is composed of 48 departments, including 26 headed by elected officials, the County Auditor appointed by the District Judges, and 11 appointees by the Commissioners Court.



Smith County Courthouse
1910—1955

The three story stone courthouse was designed by C. H. Paige and was replaced when governmental services needed additional space. The Statue of Justice that stood 165 feet above the town square is on display at the Carnegie History Center, Payne Auditorium in Tyler, Texas.

BUDGET PROCESS

The FY07 Adopted Budget covers a twelve month period beginning October 1, 2006 through September 30, 2007. The purpose of the budget preparation process is to develop a work program and financial plan for Smith County. The goal is to produce a budget document that clearly states which services and functions will be provided with the resources available as follows:

The budget document should be clearly understandable by the taxpayers and citizens at large and should be a policy document which defines issues in such a manner that the Commissioners Court can make sound business decisions regarding county programs and finances. The Commissioners Court must be given enough information to make funding choices between alternative programs and priorities.

The budget document should provide offices and departments with a work program enabling them to carry out their missions. Furthermore, it provides the County Judge, who is the budget officer, and the County Auditor with a financial plan with which to assure the county lives within its financial means.

Finally the budget should serve as an important reference document that provides extensive information on the nature and scope of county operations and services.

Phase I: Departmental Requests – During this phase of the budget cycle, departments are given the opportunity to request funding for the next year's operation. This phase is divided into requests for the current level of service (baseline budget), requests for capital outlay (Schedule A), and requests for Program Changes (Schedule B).

Baseline Budget – The baseline budget is defined as the level of service currently being provided by the department and should be affected only by workload volumes and inflationary pressures.

Budget Criteria for Review of the Baseline Budget - The first step in analyzing a department's budget submission is to review the department's current baseline budget and make any needed recommendations for modifications to the base in accordance with the following criteria:

1. **Workload Decrease:** If a department has had a workload decrease (including efficiencies created by technological improvements), or some other programmatic change which has resulted in a lower demand for service, then budget reductions may be recommended to reflect this decrease.
2. **Changing Circumstance:** If circumstances have changed in the community or in the customer base which no longer justifies the continuation of a department's program at its current level, then budget reductions may be recommended to reflect this change.
3. **Revenue Shortfalls:** If a past program was fully or partially funded based on an expectation of additional revenue and that revenue has not materialized or continued as expected, then budget reductions may be recommended to bring expenses in line with actual revenue.

4. Decrease in Non-General Fund Revenue: If a program was fully or partially funded by Non-General Fund revenue and that revenue has been reduced or eliminated, the increase to the General Fund will be evaluated as a Program Change.

Program Change Requests - Given the increased costs of overall operating expenses and the impact of those expenses on the County's overall available funds, program changes that produce savings are looked on more favorably than those that increase costs.

Program Change Requests refer to requests to change the level of service or method of operation. Generally, Program Change Requests are for positions, equipment and associated supplies and contractual services necessary to support a new or expanded program. Program Change Requests may, however, take the form of program reductions or elimination.

Phase II: Budget and Management Division Review - During this phase of the process, the County Judge and the County Auditor conduct a review of departmental requests. Also during this time, the Commissioners Court will receive revenue estimates and fund balance projections from the County Auditor. These estimates and projections, as well as tax roll information from the Smith County Appraisal District and the Tax Assessor/Collector, will be used to formulate budget balancing strategies.

The Auditor will receive input from the County Judge and the Commissioners Court in terms of their priorities at the initiation of the review phase. The County Judge and the County Auditor will present the Commissioners Court with preliminary revenue estimates and a summary of departmental requests. This information will form the basis for a priority setting session of the Commissioners Court.

Once the final tax roll is received and the effective tax rate has been calculated, the Commissioners Court will again be informed on the status of the budget. The Commissioners Court will again give direction relating to any possible tax rate increase or decrease.

Prior to the finalization of the budget, each office is informed of the recommended level of funding for their department. Any disagreement may be appealed by the office or department to the Commissioners Court during the next phase of the process. The County Judge and the Auditor will provide the Commissioners Court with a balanced budget in the Proposed Budget document.

Phase III: Commissioners Court Deliberations – The Commissioners Court will hold budget hearings in accordance with the budget calendar. Department officials and outside entities will have the opportunity to meet with the court on these dates or any revisions of these dates.

Phase IV: Adoption of the Budget – After the Commissioners court completes its deliberations and holds the public hearing(s) on the proposed budget, the court will vote to adopt the budget. The Commissioners Court may make any changes to the proposed budget it deems necessary prior to the adoption.

Phase V: Implementation of the Adopted Budget – Upon adoption by the Commissioners Court, a copy will be filed with the County Clerk. The County Auditor will continue to be responsible

for the financial accounts of the county and the preparation of the monthly budget statements to be used by the departments in monitoring their budgets.

Basis of Accounting - The county complies with Generally Accepted Accounting Principles (GAAP) and applies all relevant Governmental Accounting Standards Board (GASB) pronouncements.

The modified accrual basis of accounting is used. Under this method, revenues are recognized when they become measurable and available. Measurable means the amount of the transaction can be determined, and available means the amount is collectible within the current period. Expenditures are recorded when the liability is incurred except for unmatured interest on general long-term debt, which is recognized when paid.

Basis of Budgeting - The Smith County budget is prepared on a modified accrual basis consistent with generally accepted accounting principles and budgetary control takes place at the account category level. Under the modified accrual basis of accounting, revenues are recognized for budgetary purposes when they are received or become measurable (for example, property tax revenue is measurable when the statements are produced) and expenditures are recognized when the related fund liability is incurred, such as with a purchase order.

Revenue Estimates - The County Auditor provides revenue estimates for the upcoming fiscal year. A comprehensive review of all revenue sources takes place each month during the budget evaluation period. Estimates that are incorporated into the budget document are based on trend analysis, current and/or pending legislation, and economic conditions.

Budgetary Control - The county maintains an encumbrance accounting system as a method of budgetary control. Estimated purchase amounts are encumbered prior to the release of purchase orders to vendors.

Budget Administration - The adopted budget is prepared and approved in line item format, however, with the adoption of the budget, administration will be at the category level. This method of budgetary control will allow for an individual line item (e.g. Office Supplies) to exceed the appropriated amount as long as the category does not exceed the total amount appropriated for the category. Any transaction that would cause the category to exceed the budgeted appropriation will require a budget transfer.

Budget Transfers - Budget transfers fall into two different categories, those that can be approved by the department head and those that require approval of the Commissioners Court prior to any expenditure of funds.

- A) Certain expense categories are grouped together into a “major category” for purposes of budget transfer administration. Supplies, Operating Expenses, Contract Agreements, Other Services and Charges, and Judicial Expenses (if applicable); are grouped into major category “**Total Operating Expenses**”. *Transfers **between** the categories or departmental divisions **within** Total Operating Expenses in a department may be approved by the department head and do not require further approval by the Commissioners Court.*

- B) All other transfers require approval of Commissioners Court via a budget transfer request form submitted through the Auditor's office.

Budget Amendments – Budget amendments are defined as a change in the authorized level of funding that increases or decreases the total, or bottom line, of the budget. Budget amendments traditionally include both a revenue and expenditure, or offsetting amounts, and are authorized only by majority vote of the Commissioners Court.

Budget Calendar - FY07

April 3	Budget Instruction Manuals and worksheets to departments & outside agencies
May 1	Deadline for departments & outside agencies to return budget requests
May 24-25	County Judge & Auditor budget reviews with departments
June 1	Receive 1 st round of revenue estimates from Auditor
June 5	Preliminary revenue and expenditure budget to Commissioners.
June 12	Commissioners Court Workshop - Outside agencies & select departments
July 10	Commissioners Court Workshop
July 25	Receive 2 nd round of revenue estimates from Auditor
July 27	Publish notice of August 8, 2005 public hearing
July 31	County Judge presents the FY07 Proposed Budget at Commissioners Court meeting
July 31	County Judge files FY07 Proposed Budget with the County Clerk
July 31	Meeting of Commissioners Court to discuss tax rate; if proposed rate will exceed the rollback rate or the effective tax rate (whichever is lower), take record vote and schedule public hearing.
August 1	Receive 3 rd round of revenue estimates from Auditor
August 4	Publish notice of Public Hearing on Tax Increase and post on county website
August 8	Public hearing on FY07 Proposed Budget. Meeting is scheduled for 6:00 p.m. in the Commissioners Court
August 14	Publish notice of August 28, 2005 public hearing on FY07 Proposed Budget. (LGC 111.0075(b))
August 14	Public hearing on proposed tax rate
August 14	Publish notice of any proposed salary increases for elected officials (LGC 152.013)
August 21	Public hearing on proposed tax rate
August 22	Publish Notice of Vote on Tax Rate and post on county website
August 24	Post notice of public hearing on FY07 Proposed Budget
August 24	Post notice of meeting to adopt FY07 budget and tax rate
August 28	Public Hearing – 8:30 a.m. - Commissioners Court
August 28	Meeting to 1) Vote to adopt FY07 Budget 2) Vote to adopt tax rate

Dates are subject to revision

Subject to amendment by any and all requirements for setting tax rates as contained in the Truth in Taxation publication

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POLICIES & GOALS

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Roadmap to a New Horizon

SMITH COUNTY'S COMPREHENSIVE 10-SERVICE POINT BUSINESS PLAN

1. ACCOUNTABILITY

All county services and support processes delivered with a responsive citizen-first mindset.

All elected officials, department heads, and employees accountable to each other and to citizens regarding service delivery and policy issues.

- Develop a “same page” professional accountability attitude among commissioners, elected and appointed officials, and department heads for addressing citizens’ and employees’ needs and issues by focusing on a **team effort** to deliver the highest quality services at the best price.
- Review all existing policies and develop new policies to ensure conformity to Roadmap.

DESIRES, RESULTS, MEASURES, AND PERFORMANCES

- Being a good steward of public money
- Enhanced workforce retention recruitment
- Improved information and communication management
- Improved productivity
- Increased service value
- Increased citizen involvement

2. TECHNOLOGY

Twenty-first century technology in place in **all** county services and support processes to streamline and speed up service and process functions via:

- Technology design and application potential
- Technology implementation
- Technology utilization, including network opportunities with other entities
- Website excellence maintained and upgraded

DESIRES, RESULTS, MEASURES, AND PERFORMANCES

- Improved technology-related capacities
- Citizen access to public records via the Web

3. STAFFING & WORKFORCE

Countywide organization streamlined and team based

Countywide proactive, innovative, and service excellence training systems in place

- Business Plan orientation focus
- Communication of Roadmap to employees
- Comprehensive Roadmap training needs assessment plan and enrollment schedule for all employees
- Department by department employee training plan, including comprehensive cross training
- Comprehensive County Compensation and Classification Plan
- Revamped performance evaluation and productivity pay system for department heads and staff
- Evaluation, restructuring of and recruitment for vacant positions
- Safety training programs

DESIRES, RESULTS, MEASURES, AND PERFORMANCES

- Increased employee motivation and satisfaction
- Increased employee knowledge, skills, and abilities

4. CUSTOMER SERVICE

All county services delivered with a “customer-first” attitude

All county service and support process **teams** led by highly motivated, professional, committed, responsible, accountable, visionary, citizen-sensitive, adaptable, fast-track thinking, and catalytic individuals with a sense of business urgency

- Establish boilerplate customer service standards to be implemented by all county departments
- Set up hotline for receiving complaints and requests for county services
- Disseminate county public information and Master Business Management Plan from all service points in the county and from the county’s website

DESIRES, RESULTS, MEASURES, AND PERFORMANCES

- Establish customer complaint hotline
- Establish response time table
- Increased awareness of available county responsibilities, services, and programs

5. SERVICES/PROCESSES

All county services competitively or contractually delivered.

Develop long range operating business plans for **all** county departments following and addressing every component of Smith County's Five (5) Year Master Business Management Plan; revise annually;

- Evaluate **all** county services/processes against the most competitive benchmarks and best practices
- Establish service or departmental benchmarks utilizing the identified best practices
- Establish performance goals and quarterly performance measurement reviews for **all** county departments

DESIRES, RESULTS, MEASURES, AND PERFORMANCES

- Improved information and communication management
- Improved productivity
- Improved benchmarks and best practices

6. INTERGOVERNMENTAL NETWORKING

Intergovernmental networking link established with the City of Tyler, surrounding municipalities, and other taxing entities

- Discover areas for consolidation of services and operations
- Identify interlocal purchasing opportunities

DESIRES, RESULTS, MEASURES, AND PERFORMANCES

Reduced or avoided costs through partnerships

Reduced reliance on property tax

Reduced funding/resources allocation decisions

7. LONG RANGE BUDGET/RESOURCE ALLOCATION PLAN

All county service and support process employees visibly contributing to the bottom line results of better service and delivery with less overhead costs to the citizens of Smith County

Develop plan to address unfunded mandates, facilities, and infrastructure needs via:

- Identify savings from streamlining and efficiency opportunities - **all** departments
- Set up process for **monthly** Commissioners Court financial review of **all** county department operating budgets and **quarterly** county financial reports for revenue/expenditure analysis
- Review & upgrade revenue source potential
- Develop track for grant funding for county services
- Identify and establish seed funding for contingencies and operating resources
- Plan and budget for Smith County's annual involvement in "Best Practices" workshops and forums and/or site visits to competitive, progressive county governments

DESIRES, RESULTS, MEASURES, AND PERFORMANCES

- Improved funding/resource allocation decisions
- Reduced or avoided costs through partnerships
- Reduced reliance on property tax

8. TASK FORCES

Establish task force(s) utilizing county citizens and business individuals to develop "**Roadmap-based**" action plans for addressing **countywide** issues:

- Environment
- Nuisance abatement
- Health & Safety
- Subdivision regulations
- Salvage yards
- Illegal dumping
- Animal control
- Emergency response
- Indigent healthcare

9. PRODUCTIVITY PAY & INCENTIVES

Countywide performance and productivity measurement and audit systems in place

Productivity Improvement Fund and productivity pay system in place for **all** departments

- Timely, quality productivity and performance reviews of **all** Roadmap employees
- Boilerplate standards met for:
 - Linking quantifiable service improvement ideas and suggestions to productivity pay
 - Linking quantifiable cost saving ideas and suggestions incentive pay

10. CONTRACT SERVICES MANAGEMENT

Contract management cultured in organization

- Documented review of **all** outside service contracts
- Restructure of outside service contracts for greater service performance, value, cost benefit, and conformity to Roadmap standards.

FINANCIAL POLICIES

Mission Statement: To promote quality and ethical political leadership in an effective and equitable manner.

Smith County's budget and financial policies serve as the basis for overall fiscal management of the county's resources. These policies are designed to guide the governing body in the decision making process for maintaining fiscal stability.

Goals and objectives are incorporated into policy statements and policies are continually reevaluated to provide the necessary structure for achieving these goals.

Budget, Accounting, Auditing, and Financial Policies:

- 1) A comprehensive budget will be prepared on an annual basis covering all proposed expenditures for the succeeding fiscal year. *This policy is in accordance with Local Government Code 111.003 and provides the governing body and the general public with the necessary financial information for considering the overall financial aspects of the county.*
- 2) The annual budget document will be prepared in a manner understandable to the general public and the governing body. *The objective of this policy is to provide a more informative and comprehensive budget document consisting of financial data, policy statements, and pertinent issues that affect the decisions being made.*
- 3) **Balanced Budget** - The operating budget will be balanced with current revenues which may include beginning fund balances, less required reserves as established by the Commissioners Court, which is greater than appropriated expenditures.
- 4) The Commissioners Court will appropriate funds for an external annual audit.
- 5) Long range forecast shall be made for major operating funds as necessary for financial planning.
- 6) A system of internal controls shall be maintained to monitor revenues and expenditures on a continual basis. *A monthly budget statement is prepared and distributed.*
- 7) All unexpended appropriations will revert to fund balance at year end unless lawfully encumbered.
- 8) Government-wide financial statements are reported using economic resources measurement focus and the accrual basis of accounting, as are the fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of time of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provided have been met.

- 9) Governmental fund financial statements are reported as using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available and is considered to be available when it is collectible within the current period. Expenditures generally are recorded when a liability is incurred, however, debt service expenditures and expenditures related to compensated absences and claims and judgments, are recorded only when payment is due. Property taxes and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenue of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received.

CASH MANAGEMENT: INVESTMENTS & RESERVES

Reserve balances are an important factor in maintaining the county's current bond rating of AA3 from Moody's Investor Service and AA from Standard & Poors.

It is the goal of the Smith County Commissioners Court to designate a reserve fund balance at a minimum level of 12% of budgeted expenditures in operating funds. The FY07 Reserve Ratio shows a reserve ratio of 7.30%, which applies the assumption that 100% of revenues will be recognized and 100% of appropriations will be expended. However, history demonstrates that revenues are normally realized in excess of 100% and less than 100% of appropriations are actually expended, thereby increasing the actual reserve ratio to or above the desired goal.

The County maintains an aggressive investment policy on all funds. The County Treasurer is the designated investment officer of the County and is assisted by a six member investment committee made up of the County Treasurer, County Auditor, County Judge, Tax Assessor and two members of the private sector. Investments shall be managed in accordance with the Smith County Investment Policy. The portfolio shall have sufficient liquidity as to meet the county's obligations as they become due. Outlined are excerpts from the Smith County Investment Policy. A complete copy of the Smith County Investment Policy is available upon request.

The investment policy applies to the investment activities of the Government of the County of Smith. The policy serves to satisfy the statutory requirement of Tx. Govt. Code Title 10. Chapter 2256.005(d) (The Public Fund Investment Act. The policy must be reviewed and adopted by the governing body once a year, even if there are no changes. In the event any portion of this Policy conflicts with state statutes, the Public Funds Investment Act will govern.

Primary objectives of the investment policy are:

Safety - The primary objective of the County's investment activity is the preservation of capital in the overall portfolio. Each investment transaction will seek first to ensure that capital losses are avoided, whether they are from security defaults or erosion of market value.

Liquidity- The County's investment portfolio will remain sufficiently liquid to enable the County to meet operating requirements that might be reasonably anticipated. Liquidity will be achieved by matching investment maturities with forecasted cash flow requirements and by investing in securities with active secondary markets.

Yield - The County's cash management portfolio will be designed with the objective of regularly exceeding the average rate of return on three month U.S. Treasury Bills. The investment program will seek to augment returns above this threshold consistent with risk limitations identified herein and prudent investment principles.

The Treasurer, Auditor, County Judge and Commissioners shall establish a system of internal controls which shall be reviewed by an independent auditor in accordance with Government Code, Chapter 2256 - Public Funds Investment Act. The annual compliance audit shall be performed to test the management controls and adherence to the investment policy. The controls shall be designed to prevent losses of public funds arising from fraud, employee error, and misrepresentation by third parties, unanticipated changes in financial markets, or imprudent actions by employees.

CAPITAL ASSET POLICY & GUIDE SUMMARY

On October 1, 2002, Smith County was required to implement Governmental Accounting Standards Board (GASB) Statement No. 34, *Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments*. Two key implementation challenges presented by the new reporting model were infrastructure reporting and depreciation accounting.

Capital Asset Definitions and Guidelines

- (a) Capital assets are real or personal property that has a value equal to or greater than the capitalization threshold for the particular category of the asset and have an estimated useful life of greater than one year.
- (b) The County has invested in a broad range of capital assets that are used in the County's operations, which include the following major categories:
 - (1) Land and land improvements
 - (2) Buildings and building improvements
 - (3) Improvements other than buildings
 - (4) Infrastructure
 - (5) Machinery, equipment and other assets
 - (6) Leasehold improvements
 - (7) Construction in progress

Capital Asset Classification

Assets purchased, constructed, or donated that meet or exceed the County's established capitalization thresholds and useful life requirements must be uniformly classified utilizing the County Auditor's account structure and the corresponding capital asset code structure.

Capitalization Threshold

<i>Class of Asset</i>	<i>Threshold</i>
Land/Land Improvements	Capitalize All
Buildings/Building Improvements	\$5,000
Improvements Other Than Buildings	\$5,000
Infrastructure	\$5,000
Machinery, Equipment, and Other Assets	\$5,000
Leasehold Improvements	\$5,000

The County Auditor sets all uniform life and residual value standards for each class of assets, and where appropriate, for subclasses of assets.

Fixed assets shall be safeguarded by properly tagging, recording, and classifying the asset. An inventory of assets is to be maintained which includes the description, date of acquisition, cost, location, and inventory tag number. Periodic inspections of inventory shall be conducted.

Capital Improvement Projects

Capital projects often come in the form of an idea or request during the budget process. The Commissioners Court will, at times, appoint committee members to review the request and make recommendations to the court to either accept, decline, modify, or table. Such is the case with the ongoing jail facility project.

All capital projects submitted for consideration should be developed to demonstrate the need for the project and the short and long term affects on the community.

Capital projects shall be developed to include the impact of implementation on future annual operating budgets. Project plans should also include estimates of future revenues that may be included.

Debt Management

Prior to the issuance of any certificates of obligation (CO) or general obligation (GO) debt, consideration shall be given to the tax rate requirements for the new issuance and the overall county debt.

The finance period for capital projects through the issuance of bonds shall not exceed useful life of the asset.

Smith County will not use short-term debt for operating purposes.

Legal Debt Limitations – Article VIII, Section 9 imposes a limit \$.80 per \$100 of assessed valuation for all purposes of General Fund, Permanent Improvement Fund, Road & Bridge Fund, and Jury Fund, including debt service on bonds, warrants or notes. The Attorney General of Texas will not approve tax obligations in an amount which produces debt service requirements exceeding that which can be paid from \$0.40 of the foregoing \$0.80 maximum tax rate calculated at 90% collection. Road or improvement bonds may not exceed one-quarter of the assessed valuation of the county. Smith County's debt service distribution rate for FY07 is .025760 as compared to the FY06 debt service rate of .030423 per \$100 assessed valuation.



FINANCIAL SECTION

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FUND OVERVIEW

Governmental Funds - The general government functions are reported in the General, Special Revenue, Debt Service, and Capital Project Funds. The focus of the County's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the County's annual financing and budgeting requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

GOVERNMENTAL FUNDS:

General Fund - The general fund is the general operating fund of the county. The general operating fund accounts for all resources not required to be accounted for in other funds. This fund provides for the general government or daily operations for the county. The primary sources of revenue to the general fund are property tax, sales tax, fees, and charges for services.

Road & Bridge Fund - The Road & Bridge Fund is the operating fund for the repair and maintenance of the county's infrastructure. The primary sources of revenue to the Road & Bridge Fund consists of the \$10 fee assessed on motor vehicle registrations, statutory auto registration fees, state funds received on lateral roads, and fines collected for traffic violations.

Special Revenue Funds - Funds specifically required to account for revenues and expenditures restricted for specific purposes. Special revenue funds include the Law Library Fund, Records Management & Preservation Funds, and the Courthouse Security Fund.

Debt Service Funds - The Debt Service Fund is used to account for the payment of principal and interest on general long-term debt and capitalized lease obligations. Primary sources of revenue include ad valorem taxes and interest income.

Capital Project Funds - Funds specifically designed to account for the acquisition or construction of major capital facilities, major capital improvements, and/or the acquisition of equipment.

FINANCIAL SUMMARIES OVERVIEW

This budget document includes appropriations for all governmental funds, unless otherwise noted. The audited financial statements include various fiduciary funds that do not fall under the jurisdiction of the Commissioners Court and are therefore not reported in this document. Special budgets are adopted throughout the year for grant funds which are not included in this document; however, any county cash match applicable to the grant is included.

Revenues

Revenues are most important to the budget process, for without funding there would be no resources to fund the expenditures. County government has very limited resources from which to draw upon and almost all are strictly determined and limited by the state government with very few locally optional alternatives. Revenue estimates are provided by the County Auditor and consists of a combination of trend analysis, economic forecast, and special conditions. Revenues are categorized in the following manner:

Property Tax (current) – Includes current year ad valorem tax collections from the period of October 1st through January 31st.

Property Tax (delinquent) – Includes ad valorem tax collections for the current year received after February 1st, or any prior year taxes received.

Sales Tax – Includes sales tax revenue received from the Texas State Comptroller for taxes collected in Smith County for the twelve month period of October 1st through September 30th.

Other Taxes – Includes all other taxes received such as liquor drink tax.

Licenses & Permits – Includes revenues received for the issuance of a license or permit, such as alcohol or salvage yard permits.

Rental Commissions – Includes revenues received from leasing county owned buildings.

Federal Funding – Includes amounts received from the federal government of civil defense and Social Security Administration incentive payments.

Reimbursements – Includes amounts received as a reimbursement of expenses such as reimbursement for prisoner care from the City of Tyler or USMS.

Interlocal Agreements – Includes amounts received from other governments for services performed. Agreements include commissions received from taxing entities and law enforcement services rendered to school districts.

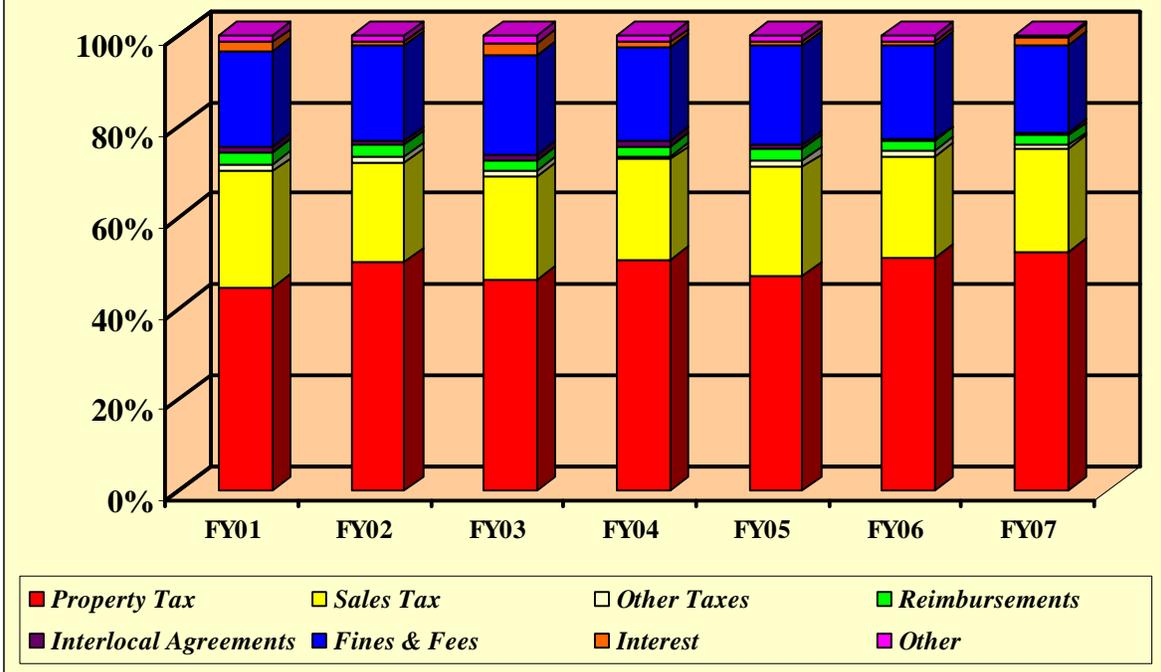
Fees of Office – Fees charged for services performed by the county offices.

Fines & Forfeitures – Includes fines assessed by the courts and bond forfeitures.

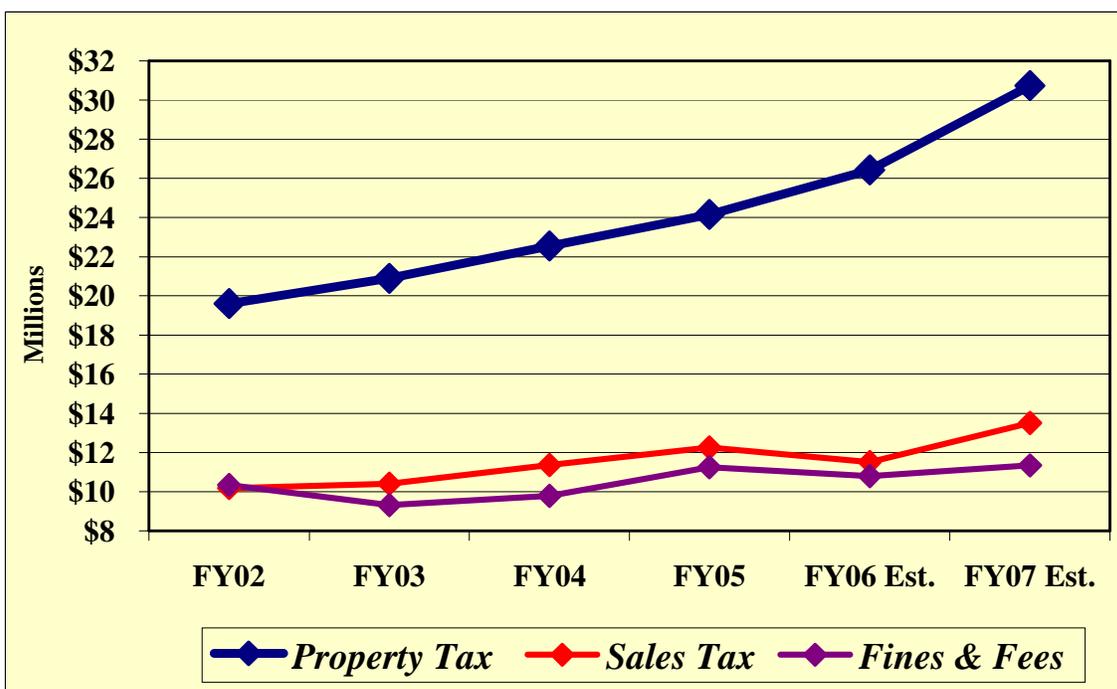
Interest – revenue received as interest from investments and bank accounts.

Miscellaneous – includes revenue not classified in another category.

Revenue Comparative - All Funds



REVENUE



TRENDS

Expenditures

Expenditures are divided into the following five major categories:

- 1) Salary
- 2) Fringe Benefits
- 3) Operating Expenses
- 4) Capital Outlay
- 5) Debt Service

The FY07 budget is adopted in categorical format and allows for the departments to transfer funds between accounts in the operating category without court approval. This process allows the department greater authority over the management of the funds. Funds requested for transfer from salaries, fringe benefits, or capital outlay require court approval.

Functions – The implementation of GASB 34, *Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments*, also brought about the assignment of revenues and expenditures by function or activity. Revenues are categorized as described on the previous page, and each expenditure is categorized by one of the following functions:

- 1) General government
- 2) Public Safety
- 3) Corrections & Rehabilitation
- 4) Health & Human Services
- 5) Justice System
- 6) Community & Economic Development
- 7) Infrastructure & Environmental
- 8) Debt Service

Government wide financial statements are prepared by function for revenue and expenditure reporting. The departmental budgets that follow in this document are grouped together by function.

Recapitulation Schedules – Schedules are presented to depict the county's activity both by category and function. The schedule on page 45 also separates the funds into operating and non-operating funds. Operating funds are used to determine the reserve ratio calculation and represent those funds necessary to meet the daily obligations of the county.

FUND SUMMARY & TRENDS

The chart below depicts a summary of the actual general fund expenditures for the budget year ended September 30, 2005, the estimated expenditures for the year ended September 30, 2006 and the Adopted Budget expenditure amounts for fiscal year 2007.

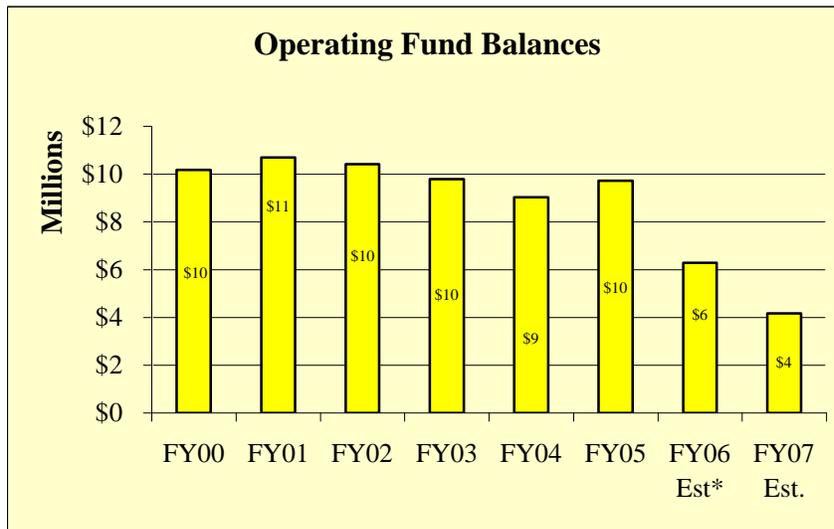
General & Road & Bridge Fund Expenditures by Category			
Category	Actual FY05	Revised FY06	Adopted FY07
Salaries	\$17,945,594	\$18,995,188	\$20,625,325
Fringe Benefits	\$ 7,535,307	\$ 7,572,808	\$8,349,284
Operating Expenses	\$17,483,946	\$20,464,781	\$23,214,649
Capital Expenditures	\$ 1,145,467	\$ 1,545,965	\$1,249,941
Direct Expenditures	\$44,110,314	\$48,578,742	\$53,439,199
Other Financing Uses	\$ 4,617,158	\$ 4,250,000	\$2,900,000

General & Road & Bridge Fund Expenditures by Type of Service			
Category	Actual FY05	Revised FY06	Adopted FY07
General Government	\$ 7,629,636	\$ 8,136,989	\$9,174,909
Judicial	\$ 9,266,599	\$ 9,808,709	\$10,137,806
Public Safety	\$ 6,292,149	\$ 6,921,941	\$7,416,342
Corrections & Rehabilitation	\$10,892,644	\$13,361,878	\$15,442,868
Health & Human Services	\$ 3,047,320	\$ 2,722,505	\$2,834,291
Infrastructure & Environmental	\$ 6,807,072	\$ 7,626,720	\$8,432,984
Capital Improvements	\$	\$	\$-
Total Expenditures	\$43,935,421	\$48,578,742	\$53,439,199

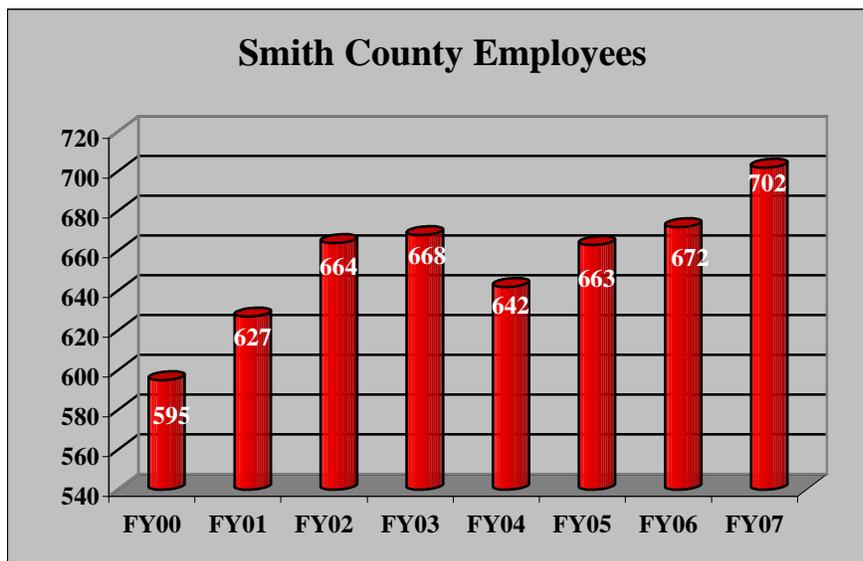
FUND SUMMARY – OPERATING FUNDS

Smith County operates under a Fund Balance Policy. This policy is designed to establish and maintain fiscal responsibility. The court’s goal is to maintain an unrestricted fund balance total of not less than 12% of operating fund appropriations.

Any unexpended appropriations at year end are returned to fund balance. The graph below shows the historical and estimated operating fund balances. Operating Funds depicted include the General Fund, Road & Bridge Fund, Facility Improvement Fund and the Indigent Health Care Trust Fund.



Salary & fringe benefits for the FY07 Adopted Budget account for 54.22% of the direct expenses for the general and road & bridge fund. The chart below shows the historical personnel levels for Smith County. A departmental position schedule is shown on page 41.



FUND SUMMARY – SPECIAL REVENUE FUNDS

Law Library Fund - The principal source of revenue in the Law Library Fund is derived from a civil case filing fee authorized under the Local Government Code section 323.023. This fund may be used only for the purpose of establishing the library and for the purpose of purchasing or leasing library materials, maintaining the library, or acquiring furniture, shelving, or equipment for the library.

Records Management & Preservation Fund - This fund is established by authority of the Local Government Code section 203.004 to promote and support the efficient and economical management of records of all elective offices in the county. Records management and preservation fees accounted for in this fund are authorized under Sections 118.052, 118.0546, 118.0645, Section 51.317, Government Code, and Article 102.005(d), Code of Criminal Procedure. Expenditures approved for this fund may be used only for records management preservation or automation purposes in the county.

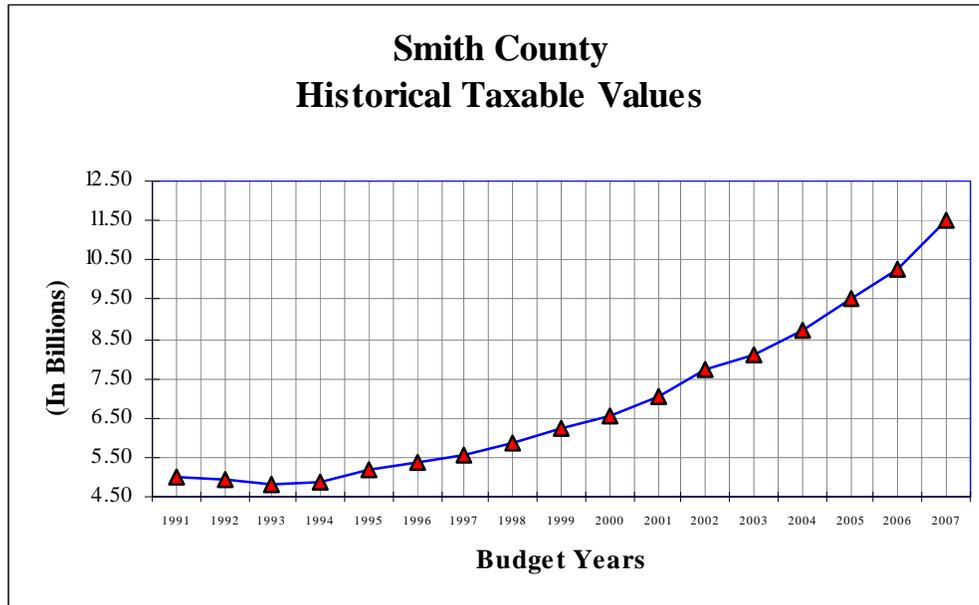
County Clerk Records Management & Preservation Fund - This fund is established by authority of the Local Government Code section 203.004 for the records management & preservation services performed by the county clerk after the filing and recording of a document in the records of the office of the clerk. Records management and preservation fees accounted for in this fund are authorized under Section 118.0216. The fee may be used only to provide funds for specific records management preservation and automation projects.

Courthouse Security Fund - This fund is established by authority of the Code of Criminal Procedure Article 102.017. The fund is restricted to the purpose of providing security services for buildings housing a district, county, justice, or municipal court.

Grant Funds - Grants received from various federal and state agencies assist the county in establishing and maintaining many law enforcement programs and community assistance programs. Grant budgets are approved annually by the Commissioners Court and any required matching funds are appropriated in the General Fund.

TAX BASE

The 2006 certified value for Smith County is \$11,506,501,352. This represents a total increase of 11.8% over the 2005 certified value of \$10,295,874,544. The largest categorical increase in taxable value for 2006 comes from the mineral interest which increased by 48% over the 2005 value. The 2006 taxable values are used to fund the FY07 budget. The average home value in Smith County has increased from \$112,456 in 2005 to \$121,401 in 2006.

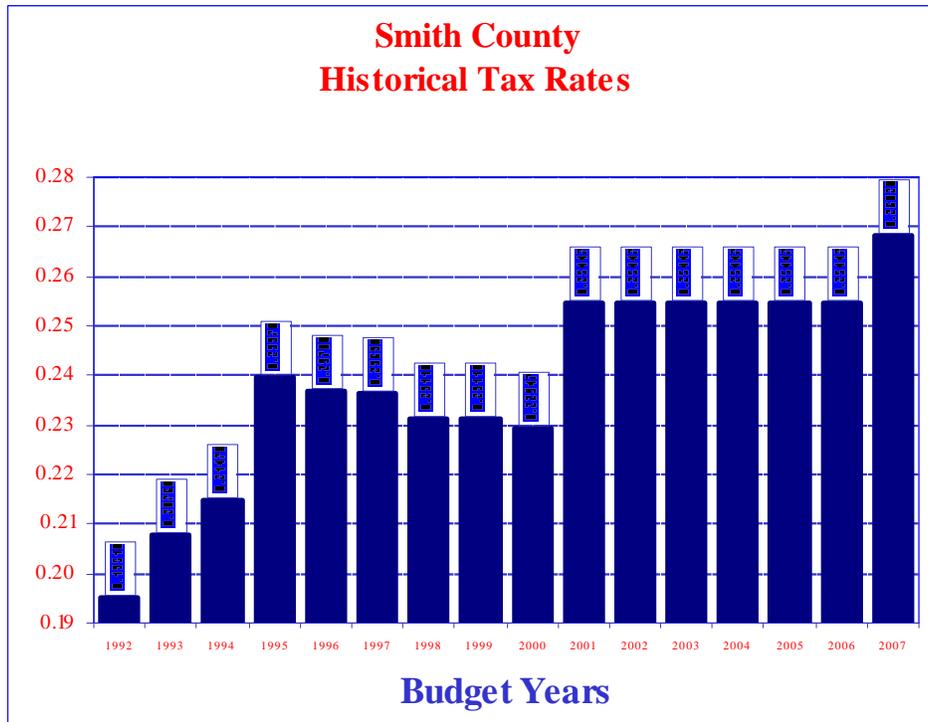


On May 24, 2004, the Commissioners Court adopted Proposition 13, a constitutional amendment to Article VIII, Section 1-b(h) of the Texas Constitution which authorized the county to establish an ad valorem tax freeze on residential homesteads of the disabled and those over the age of 65. This authorization declared that the total amount taxed to qualifying residents is fixed from the point of eligibility until or unless certain criteria may affect that eligibility.

Beginning with the FY06 budget, revenue adjustments were made to account for the frozen values. The FY07 total for the frozen taxable values for the disabled and over 65 residents is \$1,398,374,939. This exemption reduces the FY07 revenue by approximately \$384,959.

PROPERTY TAX RATE

Below are the historical tax rates for Smith County. The FY07 total tax rate is .268275 per \$100 valuation.



The property tax rate distribution of the 2006 taxes for the FY07 budget is as follows:

Maintenance & Operations	
General Fund	0.201315
Facility Improvement Fund	0.010000
Road & Bridge Fund	0.031200
Total Maintenance & Operations	0.242515
Debt Service	
Certificate of Obligation 2000	0.009823
Certificate of Obligation 2001	0.009687
Certificate of Obligation 2004	0.006250
Total Debt Service	0.025760
Total Tax Rate	0.268275

**ORDER OF THE COMMISSIONERS COURT OF SMITH COUNTY, TEXAS
MAKING TAX LEVIES FOR SMITH COUNTY FOR TAX YEAR 2006**

BE IT REMEMBERED AT A REGULAR MEETING OF THE COMMISSIONERS COURT OF SMITH COUNTY, TEXAS HELD ON THE 28TH DAY OF AUGUST, 2006 IN A MOTION MADE BY COMMISSIONER JOANN HAMPTON, AND SECONDED BY COMMISSIONER JOANN FLEMING THE FOLLOWING COURT ORDER WAS ADOPTED:

WHEREAS: THE COMMISSIONERS COURT HAS CONSIDERED ALL REQUESTS FOR COUNTY EXPENDITURES FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2006 AND HAS BEEN PROVIDED WITH ESTIMATED REVENUES FOR SUCH YEAR BY THE COUNTY AUDITOR; AND

WHEREAS: THE COMMISSIONERS COURT HAS CAUSED APPROPRIATE LEGAL NOTICE OF THE PROPOSED AD VALOREM TAX RATE TO BE PUBLISHED ACCORDING TO STATE LAW; AND

WHEREAS: PUBLIC HEARINGS WERE CONDUCTED ON AUGUST 14, 2006 AND AUGUST 21, 2006 TO ALLOW PUBLIC COMMENT ON THE PROPOSED 2006 TAX RATE, WHICH WILL FUND THE FY07 BUDGET; AND

WHEREAS: COMMISSIONERS COURT ACTION IS REQUIRED TO FINALLY ADOPT A TAX RATE FOR THE TAX YEAR 2006 AND TO LEVY SUCH TAX ON EACH \$100 OF ASSESSED VALUATION OF ALL TAXABLE PROPERTY IN THE COUNTY, AS DESCRIBED BELOW:

<i>Maintenance & Operations</i>		<i>Debt Service</i>	
General Fund	0.201315	Certificate of Obligation 2000	0.009823
Facility Improvement Fund	0.010000	Certificate of Obligation 2001	0.009687
Road & Bridge Fund	0.031200	Certificate of Obligation 2004	0.006250
Total Maintenance & Operations	0.242515	Total Debt Service	0.025760

TOTAL TAX RATE .268275

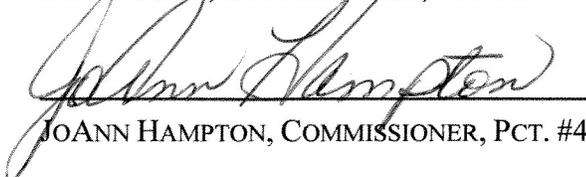
APPROVED THIS THE 28TH DAY OF AUGUST, 2006.



 BECKY DEMPSEY, COUNTY JUDGE



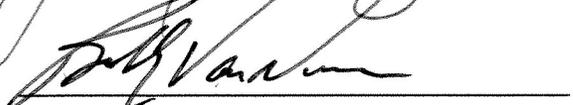
 DAVID STEIN, COMMISSIONER, PCT. #2



 JOANN HAMPTON, COMMISSIONER, PCT. #4



 JOANN FLEMING, COMMISSIONER, PCT. #1



 BOBBY VAN NESS, COMMISSIONER, PCT. #3

PERSONNEL

The FY07 budget includes a 3% annual Cost of Living Salary Adjustment payable in January, 2007. Longevity pay is also awarded for employees based on their length of service. Employees with 5-10 years of services receive \$120, 10-15 years receives \$240, 15-20 years receives \$360, and 25+ years receives \$480. The qualified annual longevity amount is disbursed in 24 pay cycles.

New Positions

The FY07 budget includes funding for 30 new positions. The physical plant had been reduced from 22 positions in FY02 to 16 positions in FY06. However, increased service demands from aging buildings has caused a need to increase the staffing level in the FY07 budget for the physical plant by one full time employee.

Constable, Pct. #1 and Constable, Pct. #5 will receive one full time deputy each in the FY07 budget. Prior to FY07, there were no full time deputies in either of these departments. The increased volume of papers to be served has justified the need for full time service as opposed to prior service performed by part time deputies.

The Sheriff's staff will increase by two clerks. One clerk will be assigned as property clerk to properly account for all uniforms, equipment, and property of the department. The FY06 funded a uniform warehouse program for the disbursement and retraction of officers' uniform needs. The other clerk position will be an evidence clerk charged with the tracking of law enforcement evidence.

The Road & Bridge labor and equipment division will receive funding for an additional 21 employees. These employees are part of the accelerated road recovery program adopted by the Commissioners Court for the rehabilitation of Smith County roads and bridges. Two employees will be added to the Road & Bridge equipment division to assist with the implementation of the fleet maintenance program.

Other positions include the License & Weight Enforcement Officer position and the inclusion of the Environmental Crimes Unit officer whose grant period has expired and has become a county funded position.

A complete listing of employees by classification can be found on the following page.

Smith County Position Schedule (Full-time Employees)

	Department	FY02	FY03	FY04	FY05	FY06	FY07	Change
<i>General Administrative</i>	Commissioners Court	7	7	7	7	7	7	0
	Budget Office		1	1	1	0	0	0
	Information Technology				1	7	7	0
	Records Service	3	3	3	3	3	3	0
	Veterans	3	3	3	3	3	3	0
	County Auditor	14	12	11	11	12	12	0
	Purchasing		3	3	3	3	3	0
	County Treasurer	2	2	2	2	2	2	0
	Tax A/C	31	31	30	29	28	28	0
	Elections	4	4	4	4	4	4	0
	Collections				3	3	3	0
	Physical Plant	22	22	21	17	16	17	1
	Human Resources	2	2	2	2	2	2	0
<i>Judicial</i>	County Clerk	26	26	26	26	26	26	0
	County Court	3	3	3	3	3	3	0
	County Court at Law	4	4	4	4	4	4	0
	County Court at Law #2	4	4	4	4	4	4	0
	County Court at Law #3	4	4	4	4	4	4	0
	7th District Court	3	3	3	3	3	3	0
	114th District Court	3	3	3	3	3	3	0
	241st District Court	3	3	3	3	3	3	0
	321st District Court	3	3	3	3	3	3	0
	District Clerk	20	20	19	19	19	19	0
	Justice of the Peace - Pct. #1	4	4	4	3	3	3	0
	Justice of the Peace - Pct. #2	4	4	4	4	4	4	0
	Justice of the Peace - Pct. #3	4	4	4	4	4	4	0
	Justice of the Peace - Pct. #4	4	4	4	4	4	4	0
	Justice of the Peace - Pct. #5	4	4	4	4	4	4	0
	Criminal District Attorney	40	41	41	40	40	40	0
	Pre-Trial Release/Bail Bond	5	4	4	3	3	3	0
<i>Law Enforcement</i>	Fire Marshal/E.M.A.	5	5	5	5	5	5	0
	Constable - Pct. #1	2	2	2	2	2	3	1
	Constable - Pct. #2	3	3	3	3	3	3	0
	Constable - Pct. #3	3	3	2	2	2	2	0
	Constable - Pct. #4	2	2	2	2	2	2	0
	Constable - Pct. #5	3	3	3	3	3	4	1
	Animal Control - North	1	1	1	1	1	1	0
	Animal Control - South	1	1	1	1	1	1	0
	Courthouse Security	4	0	0	6	9	9	0
	Warrants Division - Courts	2	2	2	2	2	2	0
	License & Weigh Enforcement	0	0	0	0	0	1	1
	Environmental Crimes Unit	0	0	0	0	0	1	1
	Sheriff	100	110	87	87	89	91	2
<i>Corrections</i>	Jail Operations	163	159	168	188	188	188	0
	Juvenile Services	64	64	64	67	67	67	0
<i>Roads & Transportation</i>	R&B - General	5	5	5	5	5	5	0
	R&B - Labor & Material	59	60	53	49	49	70	21
	R&B - Equipment	11	10	10	10	10	12	2
<i>Other</i>	Agriculture Extension	8	8	8	8	8	8	0
	Law Library	2	2	2	2	2	2	0
	Grand Total	664	668	642	663	672	702	30

CAPITAL PROJECTS

As required by Generally Accepted Accounting Practices, Smith County accounts for capital projects in separate fund accounts during the construction phase of the project. As many capital projects span fiscal years, the Commissioners Court appropriates funding during the budget process for outstanding projects, and when necessary, will roll the budget forward into the next fiscal year until the project is completed.

Recent Projects – Projects completed over the past few years include the purchase and renovation of the Courthouse Annex Building. The building acquisition cost was \$3.9M and renovations have been made totaling approximately \$2.4M. The Courthouse Annex Building is a six level structure currently housing the Commissioners Courtroom, County Judge and Commissioner’s offices, Smith County Court offices, County Clerk, Collections Department, Human Resources, Information Technology, County Auditor, County Treasurer, Purchasing Department, Voter Registration, and some District Attorney offices. The new Commissioners courtroom tripled the seating capacity for the public and provided vast improvements to the appearance, electronics, and technical resources available in the courtroom. The Smith County Commissioners held their first meeting in the new courtroom on Monday, November 7, 2005.



Other recent projects include the purchase, renovation, and relocation of the Justice of the Peace and Constable offices in precinct 5. Total acquisition and renovation costs were approximately \$231,000.

A Juvenile Attention Center was completed within the last few years. The new facility replaced the former center housed in an old school. Total project costs of the new facility were approximately \$8.9M.

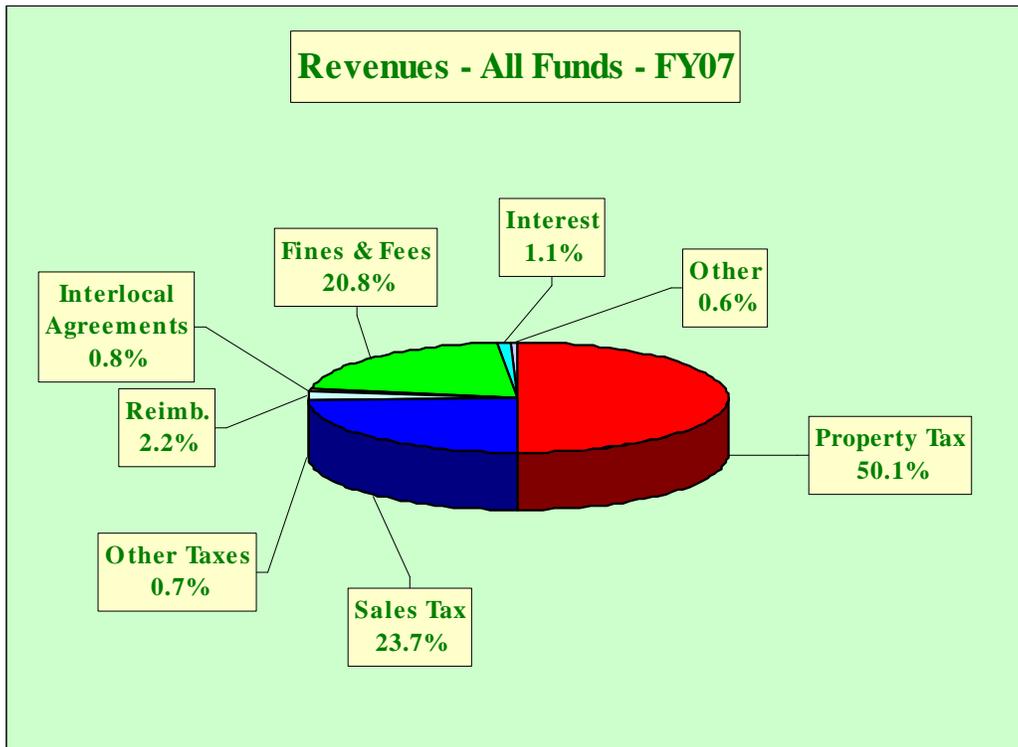
Current Projects – The FY07 budget includes funding for necessary renovations to the Smith County Courthouse and other existing county facilities. Following is a list of projects scheduled for FY07.

Courthouse Renovations GMP	\$	3,360,285
Telephone system		580,973
Roof Replacement - Smith County Public Health District		90,000
Fire Suppression System - Annex Computer Room		10,515
Fire Suppression System - Cottonbelt Bldg.		8,359
Pct. #2 - Expansion/Remodel Project		194,385
Pct. #3 - Expansion/Remodel Project		100,000
Annex Training Room		1,500
R&B Training Room		10,000
R&B Bulk Fuel Station		60,000
Courthouse 3rd Floor District Attorney renovation		22,279
United States Marshal Service Jail Renovation Project		650,000
	\$	<u>5,088,296</u>

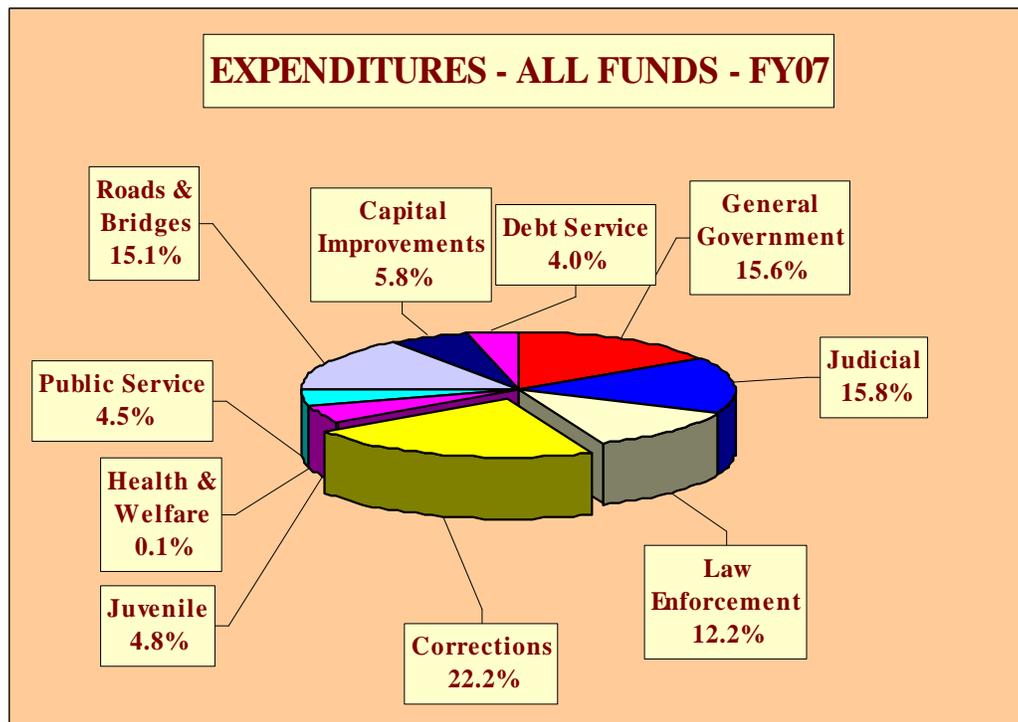
Courthouse renovations consist of replacing the HVAC system, roof replacement, 321st District Court renovations, and installing bullet proof glass in ground level windows.

The United States Marshals Service (USMS) has awarded a grant to Smith County for \$300,000 toward the \$650,000 Central Jail Renovation Project. The project will replace the jail laundry, kitchen, intercom system, and existing roof. To date, the laundry and kitchen have been completed, with work beginning on the roof replacement and intercom system in September, 2006. The total project is scheduled for completion in December, 2006.

WHERE DOES THE MONEY COME FROM?



WHERE DOES THE MONEY GO?



Recapitulation of FY07 Adopted Budget

	Estimated Beginning Balance @ 10/01/06	Estimated Revenues FY07	Adopted Expenditures FY07	Net Interbudget Transfers 06/07 (Inc.) Dec.	Estimated Ending Balance @ 9/30/07	Reserve Ratio
Operating Funds						
General Fund	\$ 4,068,477	\$ 46,030,756	\$ 45,006,216	\$ 2,900,000	\$ 2,193,017	4.58%
Road & Bridge Fund	\$ 691,127	7,769,086	8,432,984	-	27,230	
Facility Improvement/Workforce Fund	\$ 390,853	1,020,380	810,292	-	600,941	
Indigent Health Care Trust Fund	\$ 1,340,707	50,000	38,985	-	1,351,722	
Total Operating Funds	\$ 6,491,164	\$ 54,870,222	\$ 54,288,476	\$ 2,900,000	\$ 4,172,910	7.30%
Debt Service Funds						
Debt Service	\$ 339,557	\$ 2,650,699	\$ 2,597,050	\$ -	\$ 393,206	
Total Debt Service Funds	\$ 339,557	\$ 2,650,699	\$ 2,597,050	\$ -	\$ 393,206	
Total Operating and Debt Service	\$ 6,830,721	\$ 57,520,921	\$ 56,885,526	\$ 2,900,000	\$ 4,566,116	7.64%
Special Revenue Funds						
Other Special Revenue Funds **	\$ 1,371,724	\$ 1,058,320	\$ 1,273,197	\$ -	\$ 1,156,847	
Total Special Revenue Funds	\$ 1,371,724	\$ 1,058,320	\$ 1,273,197	\$ -	\$ 1,156,847	
Non-Operating Funds						
Permanent Improvement Fund	\$ 5,809,881	50,000	5,200,000		659,881	
Juvenile General Fund	\$ 399,606	186,900	3,247,747	(2,665,957)	4,716	
JAC Maintenance/Equipment Fund	\$ 304,268	3,000	-	(234,043)	541,311	
Juvenile Facility Construction	\$ 13,823	-	-		13,823	
Total Non-Operating Funds	\$ 6,527,578	\$ 239,900	\$ 8,447,747	\$ (2,900,000)	\$ 1,219,731	
Total All Funds	\$ 14,730,023	\$ 58,819,141	\$ 66,606,471	\$ -	\$ 6,942,693	

RECAPITULATION OF FY07 ADOPTED BUDGET (By Type of Service)

	General Fund	Road & Bridge Fund	Facility Imp. Workforce	Special Revenue Funds	Debt Service	Capital Project Funds	Indigent Health Care Trust Fund	Juvenile Funds	Total All Funds
Estimated Fund Balance @ 10/1/06	\$ 4,068,477	\$ 691,127	\$ 390,853	\$ 1,371,724	\$ 339,557	\$ 5,823,704	\$ 1,340,707	\$ 703,874	\$ 14,730,023
Revenues:									
<i>Taxes:</i>									
Property Taxes - Current	\$ 22,581,754	\$ 3,027,586	\$ 970,380		\$ 2,499,699				\$ 29,079,419
Property Taxes - Delq.	950,000	110,000	35,000		103,000				1,198,000
Sales Tax	13,500,000								13,500,000
Tax Penalty & Interest	450,000								450,000
Other Taxes	362,000								362,000
Licenses & Permits	3,400								3,400
Rental Commissions	239,603							1,000	240,603
Federal/State Funding	80,231								80,231
Reimbursements	1,290,000							-	1,290,000
Interlocal Agreements	317,768							115,000	432,768
Fees	4,911,000	4,571,500		995,700				16,700	10,494,900
Fines & Forfeitures	845,000								845,000
Interest	500,000	60,000	15,000	54,520	48,000	50,000	50,000	56,000	833,520
Miscellaneous	-			8,100				\$ 1,200	9,300
Total Revenues	\$ 46,030,756	\$ 7,769,086	\$ 1,020,380	\$ 1,058,320	\$ 2,650,699	\$ 50,000	\$ 50,000	\$ 189,900	\$ 58,819,141
Total Available	\$ 50,099,233	\$ 8,460,213	\$ 1,411,233	\$ 2,430,044	\$ 2,990,256	\$ 5,873,704	\$ 1,390,707	\$ 893,774	\$ 73,549,164
Other Financing Sources									
Transfers In	\$ -	\$ -	\$ -		\$ -		\$ -	\$ 2,900,000	2,900,000
Total Available & Other Sources	\$ 50,099,233	\$ 8,460,213	\$ 1,411,233	\$ 2,430,044	\$ 2,990,256	\$ 5,873,704	\$ 1,390,707	\$ 3,793,774	\$ 76,449,164
Expenditures By Type:									
General Government	\$ 9,174,909		\$ 810,292	\$ 648,900					\$ 10,634,101
Judicial	10,137,806			205,784					10,343,590
Law Enforcement	7,416,342			418,513					7,834,855
Corrections	15,351,354								15,351,354
Juvenile	91,513							3,247,747	3,339,260
Health & Welfare	-						38,985		38,985
Public Service	2,834,291								2,834,291
Roads & Transportation	-	8,432,984							8,432,984
Capital Improvements	-					5,200,000		-	5,200,000
Debt Service	-				2,597,050				2,597,050
Total Expenditures	\$ 45,006,216	\$ 8,432,984	\$ 810,292	\$ 1,273,197	\$ 2,597,050	\$ 5,200,000	\$ 38,985	\$ 3,247,747	\$ 66,606,471
Other Financing Uses									
Interbudget Transfers Out	\$ 2,900,000		\$ -	\$ -	\$ -	\$ -	\$ -		\$ 2,900,000
Reserves (See Note 1)	\$ 2,193,017	\$ 27,230	\$ 600,941	\$ 1,156,847	\$ 393,206	\$ 673,704	\$ 1,351,722	\$ 546,027	\$ 6,942,693
Total Expenditures & Other Uses	\$ 50,099,233	\$ 8,460,213	\$ 1,411,233	\$ 2,430,044	\$ 2,990,256	\$ 5,873,704	\$ 1,390,707	\$ 3,793,774	\$ 76,449,164

Note 1: Reserves represent estimated ending fund balance at 9/30/07

RECAPITULATION OF FY07 ADOPTED BUDGET (By Category)

	General Fund	Road & Bridge Fund	Facility Impr. Fund	Special Revenue Funds	Debt Service Funds	Capital Project Funds	Indigent Health Care Fund	Juvenile Funds	Total All Funds
Est. Fund Balance @ 10/1/06	\$4,068,477	\$691,127	\$ 390,853	\$1,371,724	\$ 339,557	\$ 5,823,704	\$1,340,707	\$ 703,874	\$ 14,730,023
Revenues:									
Taxes:									
Property Taxes - Current	\$22,581,754	\$3,027,586	\$ 970,380		\$ 2,499,699				\$ 29,079,419
Property Taxes - Delinquent	950,000	\$ 110,000	\$ 35,000		103,000				1,198,000
Sales Tax	13,500,000								13,500,000
Tax Penalty & Interest	450,000								450,000
Other Taxes	362,000								362,000
Licenses & Permits	3,400								3,400
Rental Commissions	239,603							1,000	240,603
Federal/State Funding	80,231								80,231
Reimbursements	1,290,000								1,290,000
Interlocal Agreements	317,768								317,768
Fees	4,911,000	4,571,500		995,700				115,000	10,494,900
Fines & Forfeitures	845,000								845,000
Interest	500,000	60,000	15,000	54,520	48,000	50,000	50,000	56,000	833,520
Miscellaneous	-			8,100				1,200	9,300
Total Revenues	\$ 46,030,756	\$7,769,086	\$1,020,380	\$1,058,320	\$ 2,650,699	\$ 50,000	\$ 50,000	\$ 189,900	\$ 58,819,141
Total Available	\$ 50,099,233	\$8,460,213	\$1,411,233	\$2,430,044	\$ 2,990,256	\$ 5,873,704	\$1,390,707	\$ 893,774	\$ 73,549,164
<i>Other Financing Sources</i>									
Transfers In	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$2,900,000	\$ 2,900,000
Total Available & Other Sources	\$ 50,099,233	\$8,460,213	\$,411,233	\$,430,044	\$2,990,256	\$5,873,704	\$1,390,707	\$,793,774	\$ 76,449,164
<i>Expenditures</i>									
Salary	\$ 18,126,642	\$2,498,683	\$ 80,000	\$ 421,515				\$1,565,546	\$ 22,692,386
Fringe Benefits	7,067,798	1,281,486		136,804				792,418	9,278,506
Operating Expenses	19,568,511	3,646,138	100,000	518,328			38,985	885,283	24,757,245
Capital Acquisitions	243,264	1,006,677	630,292	196,550		5,200,000		4,500	7,281,283
Debt Service					2,597,050				2,597,050
Total Expenditures	\$ 45,006,216	\$8,432,984	\$ 810,292	\$1,273,197	\$ 2,597,050	\$ 5,200,000	\$ 38,985	\$3,247,747	\$ 66,606,471
<i>Other Financing Uses</i>									
Interbudget Transfers Out	\$ 2,900,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,900,000
Restricted Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unrestricted Reserves	\$ 2,193,017	\$ 27,230	\$ 600,941	\$1,156,847	\$ 393,206	\$ 673,704	\$,351,722	\$ 546,027	\$ 6,942,693
Total Expenditures & Other Uses	\$ 50,099,233	\$,460,213	\$1,411,233	\$,430,044	\$2,990,256	\$5,873,704	\$1,390,707	\$,793,774	\$ 76,449,164

FUND SUMMARY – DEBT SERVICE FUNDS

The combined portion of the ad valorem tax rate designated for FY07 debt service is .025760, as compared to the FY06 debt service rate of .030423. Below is the description of outstanding debt and the level of the county's indebtedness.

Certificates of Obligation 2000 - Issue Date: December 15, 2000

Issue Amount: \$12,000,000
Defeasance: March 2006 - \$3.39M
Adjusted Issuance: \$8,610,000
Maturity Date: August 15, 2013
Callable Date: August 15, 2011
Purpose: Juvenile Attention Center
Interest Rates: 4.625%, 4.750%, 5%, 5.1%

Certificates of Obligation 2001 - Issue Date: April 15, 2001

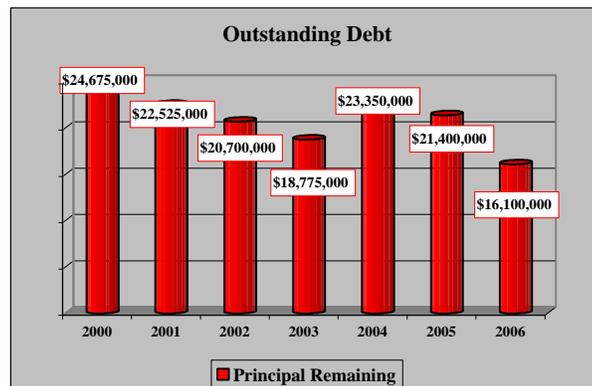
Issue Amount: \$6,000,000
Maturity Date: August 15, 2011
Callable Date: August 15, 2008
Purpose: Ferguson St. Building & Renovations
Interest Rates: 4.5%, 4%, 4.1%, 4.2%, 4.25%

Certificates of Obligation - Issue Date: September 15, 2004

Issue Amount: \$6,500,000
Maturity Date: September 15, 2018
Callable Date: August 15, 2011
Purpose: Constructing, Renovating, and Equipping Facilities
Interest Rates: 3.0%, 3.15%, 3.35%, 3.5%, 3.65%, 3.75%, 3.85%, 4.0%

On February 20, 2007, the Smith County Commissioners Court authorized a resolution for the defeasance and redemption of the Certificates of Obligation Series 2000 for a portion of the August 15, 2013 maturity and all of the August 15, 2014, 2015 and 2016 maturities in the aggregate principal amount of \$3,390,000.

Additionally, the principal reduction of \$3,390,000 resulted in a subsequent interest savings of \$1,845,912 resulting in a total debt service obligation \$5,235,912. A total debt maturity schedule is on the following page.



Schedule of Debt Maturity

Certificate of Obligations 2000

Dated: December 15, 2000

Purpose: Juvenile Attention Center

Maturity	Bonds Due 8/15	Interest 2/15	Interest 8/15	Total Interest	Total Bonds & Interest
2000/01	\$ -	\$ -	\$388,400	\$ 388,400	\$ 388,400
2001/02	500,000	291,300	291,300	582,600	1,082,600
2002/03	600,000	279,738	279,738	559,475	1,159,475
2003/04	600,000	265,863	265,863	531,725	1,131,725
2004/05	600,000	251,988	251,988	503,975	1,103,975
2005/06	700,000	-	152,813	152,813	852,813
2006/07	700,000	136,625	136,625	273,250	973,250
2007/08	700,000	120,438	120,438	240,875	940,875
2008/09	800,000	104,250	104,250	208,500	1,008,500
2009/10	800,000	85,250	85,250	170,500	970,500
2010/11	900,000	65,250	65,250	130,500	1,030,500
2011/12	900,000	42,750	42,750	85,500	985,500
2012/13	810,000	20,250	20,250	40,500	850,500
	\$ 8,610,000	\$ 1,663,700	\$ 2,204,913	\$ 3,868,613	\$ 12,478,613

Certificate of Obligations 2001

Purpose: Acquisition/Renovation of Block 5 and Lot 5 of Block 17, Tyler & Lindale Offices

Dated: April 15, 2001

Maturity	Bonds Due 8/15	Interest 2/15	Interest 8/15	Total Interest	Total Bonds & Interest
2000/01	\$ -	\$ -	\$ -	\$ -	\$ -
2001/02	200,000	171,300	171,300	342,600	542,600
2002/03	200,000	123,975	123,975	247,950	447,950
2003/04	200,000	119,475	119,475	238,950	438,950
2004/05	200,000	114,975	114,975	229,950	429,950
2005/06	800,000	110,475	110,475	220,950	1,020,950
2006/07	800,000	92,475	92,475	184,950	984,950
2007/08	900,000	74,475	74,475	148,950	1,048,950
2008/09	900,000	56,475	56,475	112,950	1,012,950
2009/10	900,000	38,025	38,025	76,050	976,050
2010/11	900,000	38,250	-	38,250	938,250
	\$ 6,000,000	\$ 939,900	\$ 901,650	\$ 1,841,550	\$ 7,841,550

Certificate of Obligations 2004

Purpose: Constructing, Renovating, & Equipping Facilities

Dated: September 15, 2004

Maturity	Bonds Due 8/15	Interest 2/15	Interest 8/15	Total Interest	Total Bonds & Interest
2004/05	\$ -	\$ 99,938	\$ 119,925	\$ 219,863	\$ 219,863
2005/06	400,000	119,925	119,925	239,850	639,850
2006/07	400,000	111,925	111,925	223,850	623,850
2007/08	400,000	103,925	103,925	207,850	607,850
2008/09	400,000	96,425	96,425	192,850	592,850
2009/10	400,000	88,925	88,925	177,850	577,850
2010/11	500,000	82,925	82,925	165,850	665,850
2011/12	500,000	75,050	75,050	150,100	650,100
2012/13	500,000	66,675	66,675	133,350	633,350
2013/14	500,000	57,925	57,925	115,850	615,850
2014/15	600,000	48,800	48,800	97,600	697,600
2015/16	600,000	37,550	37,550	75,100	675,100
2016/17	600,000	26,000	26,000	52,000	652,000
2017/18	700,000	14,000	14,000	28,000	728,000
	\$ 6,500,000	\$ 1,029,988	\$ 1,049,975	\$ 2,079,963	\$ 8,579,963



BUDGET DETAIL SECTION

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DEPARTMENTAL INDEX

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Animal Control - South	105	Records Services	65
Capital Murder Trials	83	Sheriff	108
Collections Department	69	Tax Assessor/Collector	73
Commissioners Court	62	Veterans	121
Community Supervision	111	Warrant Division - Courts	106
Constables	99		
County Auditor	70	<i>Special Revenue Funds:</i>	
County Clerk	84	Courthouse Security	124
County Court	77	County Law Library	124
County Courts at Law	78	Justice Court Technology Fund	124
County Treasurer	72	County Clerk Records Management	125
Criminal District Attorney	95	District Clerk Records Management	125
District Clerk	85	Forfeiture Interest Fund	125
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Fire Marshal	97	Facility Improvement/Workforce Fund	127
General Operations	68	Indigent Health Care Trust Fund	123
Indigent Defense	83	Road & Bridge Fund	116
Information Services	67	Juvenile Services	112
Human Resources	75		
Jail Operations	109	<i>Debt Service Funds:</i>	
Justices of the Peace	87	All Series	128
Juvenile Board	111		
License & Weight Enforcement	98	<i>Capital Improvement Funds:</i>	
Physical Plant	74	Permanent Improvement Fund	127
Pre-Trial Release	96	JAC Maintenance & Equipment Fund	127

REVENUE RECAP

General Fund

	Estimated Revenue FY06	% of Total Revenue	Estimated Revenue FY07	% of Total Revenue	Variance FY06 to FY07
Revenues:					
Taxes:					
Property Taxes - Current	\$ 22,280,544	51.90%	\$ 22,581,754	49.06%	\$ 301,210
Property Taxes - Delinquent	1,320,000	3.07%	950,000	2.06%	\$ (370,000)
Sales Tax	11,500,000	26.79%	13,500,000	29.33%	\$ 2,000,000
Tax Penalty & Interest	425,000	0.99%	450,000	0.98%	\$ 25,000
Other Taxes	330,000	0.77%	362,000	0.79%	\$ 32,000
Licenses & Permits	4,800	0.01%	3,400	0.01%	\$ (1,400)
Rental Commissions	246,203	0.57%	239,603	0.52%	\$ (6,600)
Federal/State Funding	77,231	0.18%	80,231	0.17%	\$ 3,000
Reimbursements	1,090,000	2.54%	1,290,000	2.80%	\$ 200,000
Interlocal Agreements	302,768	0.71%	317,768	0.69%	\$ 15,000
Fees*	4,337,800	10.10%	4,911,000	10.67%	\$ 573,200
Fines & Forfeitures*	816,500	1.90%	845,000	1.84%	\$ 28,500
Interest	200,000	0.47%	500,000	1.09%	\$ 300,000
Miscellaneous	-	0.00%	-	0.00%	\$ -
Total Revenues	\$ 42,930,846	100.00%	\$ 46,030,756	100.00%	\$ 3,099,910

Road & Bridge Fund

Revenues:					
Taxes:					
Property Taxes - Current	0	0.00%	3,027,586	38.97%	\$ 3,027,586
Property Taxes - Delinquent	0	0.00%	110,000	1.42%	\$ 110,000
Fees	3,583,000	76.82%	3,593,500	46.25%	\$ 10,500
Fines & Forfeitures	1,031,000	22.11%	978,000	12.59%	\$ (53,000)
Interest	50,000	1.07%	60,000	0.77%	\$ 10,000
Miscellaneous		0.00%	-	0.00%	\$ -
Total Revenues	\$ 4,664,000	100.00%	\$ 7,769,086	100.00%	\$ 3,105,086
Total General & R&B Fund	\$ 47,594,846		\$ 53,799,842		\$ 6,204,996 14.64%

REVENUES	Actual Revenue 02/03	Actual Revenue 03/04	Actual Revenue 04/05	Estimated Revenue 05/06	Estimated Revenue 06/07
GENERAL FUND					
<i>Taxes</i>					
Current Property Tax	\$16,220,768	\$17,760,182	\$19,713,273	\$22,280,544	\$22,581,754
Delinquent Property Tax	1,390,229	1,518,663	1,607,887	1,320,000	950,000
Sales Tax	10,403,301	11,346,014	12,255,436	11,500,000	13,500,000
Tax Penalty & Interest	394,935	428,882	508,436	425,000	450,000
<i>Licenses & Permits</i>					
Application & License Fees	3,500	3,000	3,000	3,000	2,500
Civil Process Application Fees	930	15	900	1,000	100
Salvage Yard License	270	100	75	100	100
Alcohol Permits	1,040	1,100	690	700	700
<i>Rental Commissions</i>					
Smith County Office Building Leases	8,600	8,370	7,283	8,600	0
Vending	10,777	8,474	8,420	8,000	7,000
Cottonbelt Building	236,582	229,198	225,969	228,603	228,603
Courthouse Annex	316,902	235,745	4,984	1,000	4,000
<i>Federal Funding</i>					
Incentive Payments (SSA)	25,400	28,000	21,400	22,000	25,000
Civil Defense - Federal	49,031	45,272	45,272	55,231	55,231
<i>State Fees</i>					
Liquor Drink Tax	283,105	296,938	308,227	300,000	330,000
Bingo Commission	35,755	28,137	31,297	30,000	32,000
<i>Reimbursements</i>					
SCAAP Reimbursements	29,645	53,635	39,542		0
Unemployment Reimbursement	22,063	50,762	6,863		0
State Juror Reimbursement					80,000
Insurance Proceeds	28,046	19,583	3,281		0
Foster Care Reimbursement DHS - District Attorney	15,654	16,314	21,656	10,000	20,000
Sale of Equipment	5,300	13,910	25,953		0
TFID Reimbursements		85,736	97,689	85,000	102,000
Attorney Fees - Defendants	21,830	22,862	28,126	20,000	28,000
Prisoner Care - City of Tyler	299,545	255,390	247,875	225,000	185,000
Prisoner Care - Federal	793,900	764,200	895,330	750,000	875,000
<i>Interlocal Agreements</i>					
Chapel Hill ISD - Security				46,168	46,168
Lindale ISD - Security	32,500	35,535	36,600	36,600	36,600
Commission Taxing Entities	224,684	227,531	223,550	220,000	235,000
<i>Fees of Office</i>					
Transaction Fee			804		28,000
Justice of the Peace - Pct. #1	12,956	11,593	11,757	10,000	12,000
Justice of the Peace - Pct. #2	20,753	21,554	20,713	18,000	24,000
Justice of the Peace - Pct. #3	24,021	37,867	48,935	38,000	45,000
Justice of the Peace - Pct. #4	34,031	35,076	17,756	20,000	10,000
Justice of the Peace - Pct. #5	7,219	24,041	10,864	9,000	10,000
Constable - Pct. #1	\$44,801	\$44,418	\$55,252	\$44,000	\$50,000
Constable - Pct. #2	42,741	40,422	39,514	36,000	42,000

REVENUES	Actual Revenue 02/03	Actual Revenue 03/04	Actual Revenue 04/05	Estimated Revenue 05/06	Estimated Revenue 06/07
Constable - Pct. #3	29,245	30,614	27,929	25,000	30,000
Constable - Pct. #4	13,672	12,187	15,193	15,000	13,000
Constable - Pct. #5	20,324	17,537	31,647	30,000	27,000
County Clerk Vital Statistics Fee	370	5,140	4,799	4,200	4,500
County Clerk	1,059,247	1,032,558	1,086,333	1,330,000	1,425,000
County Judge	4,660	4,946	4,920	4,500	4,500
County Court at Law	136	43	10	100	0
County Court at Law #2	105	68	4	100	0
County Court at Law #3	30	6	409	0	0
District Clerk	399,456	375,898	405,427	375,000	360,000
Criminal District Attorney	49,183	44,490	53,114	45,000	45,000
Sheriff	359,928	309,012	388,978	350,000	370,000
Sheriff - False Alarm Fees	1,968	1,575	1,475	1,500	2,000
<i>Fees of Service</i>					
Health Department	10		5		0
Fire Marshal	1,819	2,171	1,911	1,800	2,300
Video Fees	13,122	13,964	16,623	14,000	14,000
Transportation Fees	700	476	500	500	100
<i>Fees - State Imposed</i>					
D.D.C. - Justice of the Peace - Pct. #1	110	310	110	100	100
D.D.C. - Justice of the Peace - Pct. #2	11,420	15,710	14,777	15,000	11,000
D.D.C. - Justice of the Peace - Pct. #3	5,850	7,720	7,005	6,000	7,300
D.D.C. - Justice of the Peace - Pct. #4	8,825	8,120	8,774	8,000	8,500
D.D.C. - Justice of the Peace - Pct. #5	9,351	9,522	8,883	9,000	7,300
County Judge - Judicial State Supplement	16,748	21,030	32,589	15,000	15,000
Estray	-	3,620	7,382		0
Jury Fees	13,077	9,880	8,967	9,000	6,800
Department of Public Safety - FTA Fees	19,485	21,934	41,256	47,000	37,000
District Attorney - Mental Fee	700	468	500	500	100
Records Management - District Clerk	18,331	21,819	20,306	18,000	20,000
Child Safety Fees	2,000	2,947	7,903	6,000	10,000
Family Protection Fee			0	15,000	0
Arrest Fees (80%)	73,574	67,594	70,030	65,000	65,000
Records Management - County Clerk	55,189	54,663	51,690	52,000	48,000
Hot Checks	6,978	7,267	6,769	5,000	7,000
<i>Fees - Court Imposed</i>					
Inmate Reimbursement	13,990	11,785	17,085	20,000	12,000
Child Support Processing	3,342	2,581	2,526	2,500	2,500
Pre Trial Release	49,944	88,372	86,351	80,000	74,000
Court Reporter	64,011	61,906	62,905	57,000	63,000
Administrative	128,928	137,097	186,099	145,000	165,000
County Court at Law Salary Supplement	115,032	133,519	103,314	110,000	110,000
Bailiff	44,760	42,646	45,424	40,000	42,000
<i>Fees</i>					
Tax Certificates	20,326	19,357	20,198	18,000	21,000
Auto Registration	426,775	431,489	443,964	425,000	445,000
Delinquent Tax Collector	157,035	161,166	176,431	150,000	170,000
Titles	287,250	280,100	288,285	265,000	280,000

REVENUES	Actual Revenue 02/03	Actual Revenue 03/04	Actual Revenue 04/05	Estimated Revenue 05/06	Estimated Revenue 06/07
Traffic Fees & Child Safety	29,633	33,847	37,316	33,000	35,000
Coin Station Commissions/Sign Up Bonuses	337,930	386,148	545,788	350,000	425,000
Rendition Fee			29,259	0	15,000
Vehicle Sales Tax Commission					290,000
<i>Fines</i>					
Justice of the Peace - Pct. #1	16,645	8,484	6,962	6,500	5,000
Justice of the Peace - Pct. #2	200,783	77,707	87,828	80,000	90,000
Justice of the Peace - Pct. #3	110,116	61,816	63,136	60,000	63,000
Justice of the Peace - Pct. #4	247,170	87,525	84,207	80,000	85,000
Justice of the Peace - Pct. #5	474,959	141,133	125,725	120,000	185,000
District Court	39,813	27,072	29,470	30,000	27,000
County Courts at Law	352,275	449,113	407,215	380,000	335,000
Bond Forfeitures	177,661	137,562	72,454	60,000	55,000
<i>Special</i>					
Interest Earned	133,905	141,486	258,167	200,000	500,000
Miscellaneous	14,148	20,587	1,502		
Forfeitures (10%)	9,476	27,392	0		
Interest Received on Investments		49,600	35,894		
Sales of Capital Assets			70,040		
Unclaimed Funds	21,271	9,034	11,352		
Total Revenue - General Fund	\$40,661,226	\$38,848,157	\$42,199,720	\$42,930,846	\$46,030,756
Transfer In		200,000	49,058		
Transfer In	128,396	1,200,000	-	-	-
Total Available	\$40,789,622	\$40,248,157	\$42,248,778	\$42,930,846	\$46,030,756

GRAFFITI ERADICATION FUND

<i>Fees - State Imposed</i>					
Graffiti Eradication	\$110	\$118	\$166	\$150	\$200
<i>Interest</i>					
Interest	1	3	12		20
Total Revenue	\$111	\$121	\$177	\$150	\$220

COURTHOUSE SECURITY FUND

<i>Fees - State Imposed</i>					
Courthouse Security Fees	\$103,716	\$102,587	99,789	92,000	93,000
Courthouse Security Fees (JPs)	44,311	48,339	55,237	55,000	57,000
<i>Interest</i>					
Interest	845	2,434	4,160	3,000	2,000
Total Revenue -	\$148,872	\$153,360	\$159,186	\$150,000	\$152,000

LAW LIBRARY FUND

<i>Charges for Services</i>					
Bar Association Contribution	\$5,876	\$9,485	\$5,000	\$5,000	\$5,000
User Fees		5,547	5,041	5,000	4,000
Library Fees	149,226	143,241	145,761	135,000	145,000

REVENUES	Actual Revenue 02/03	Actual Revenue 03/04	Actual Revenue 04/05	Estimated Revenue 05/06	Estimated Revenue 06/07
Westlaw Reimbursement					
County Contribution					
<i>Interest</i>					
Interest	1,100	752	1,807	3,500	6,500
Interest Received on Investments		840	2,679		
<i>Miscellaneous</i>					
Other - Miscellaneous	8,540				
Total Revenue	\$164,742	\$159,864	\$160,288	\$148,500	\$160,500

JUSTICE COURT TECHNOLOGY FUND

<i>Charges for Services</i>					
Technology Fees	\$52,359	\$59,097	\$69,972	\$65,000	\$67,000
<i>Interest</i>					
Interest	589	1,278	4,169	3,000	7,000
Other - Miscellaneous					
Total Revenue	\$52,948	\$60,376	\$74,142	\$68,000	\$74,000

FACILITY IMPROVEMENT FUND

<i>Taxes</i>					
Property Taxes - Current				\$0	\$970,380
Property Taxes - Delinquent					35,000
<i>Interest</i>					
Interest	\$3,711	\$1,739	3,194	8,000	15,000
Interest Received on Investments		3,300	7,475		
Total Revenue	\$3,711	\$ 5,040	\$10,668	\$8,000	\$1,020,380
Transfer In	-	128,084	126,675		
Transfer In	-	279,766	0	0	0
Total Available	\$3,711	\$412,890	\$137,343	\$8,000	\$1,020,380

RECORDS MANAGEMENT - COUNTY CLERK

<i>Charges for Services</i>					
Records Management	\$350,735	\$350,731	\$338,864	\$330,000	\$310,000
Records Archive Fee (118.025)		323,515	312,560	300,000	285,000
<i>Interest</i>					
Interest	5,683	1,751	5,050	20,000	45,000
Interest Received on Investments		4,396	20,445		
Total Revenue	\$356,418	\$680,394	\$676,919	\$650,000	\$640,000

RECORDS MANAGEMENT - DISTRICT CLERK

<i>Charges for Services</i>					
Records Management Fees		\$7,356	\$11,206	\$10,000	\$10,000
<i>Interest</i>					
Interest		33	373	1,000	1,000

REVENUES	Actual Revenue 02/03	Actual Revenue 03/04	Actual Revenue 04/05	Estimated Revenue 05/06	Estimated Revenue 06/07
Total Revenue		\$7,389	\$11,579	\$11,000	\$11,000

FORFEITURE INTEREST 10% FUND

Forfeitures 10% <i>Interest</i>			\$57,680	\$10,000	\$15,000
Interest			1,044	1,000	2,500
Total Revenue			\$58,724	\$11,000	\$17,500

SEARCH & RESCUE FUND

Donations			\$32,304	\$0	\$0
Estray of Livestock <i>Interest</i>					3,000
Interest			343	500	100
Total Revenue			\$32,647	\$500	\$3,100

PERMANENT IMPROVEMENT FUND

<i>Interest</i>					
Interest	\$16,559	\$2,914	\$9,594	\$10,000	\$50,000
Interest Received on Investments		6,395	147,408	30,000	
Bond Proceeds		6,500,000	(5)		
Total Revenue	\$16,559	\$6,509,309	\$156,997	\$40,000	\$50,000

INDIGENT HEALTH CARE TRUST FUND

<i>Reimbursements</i>					
Permanent Trust Fund - DHS	\$52,264	\$89,239	\$129,983	\$0	\$0
<i>Interest</i>					
Interest Earned	26,075	4,379	2,214	25,000	50,000
Interest Earned on Investments			27,334		
		16,621			
Total Revenue	\$78,339	\$110,239	\$159,531	\$25,000	\$50,000

DEBT SERVICE - CERTIFICATE OF OBLIGATION - 1994

<i>Taxes</i>					
Property Taxes - Current	\$122,520	\$120,089	\$0	\$0	\$0
Property Taxes - Delinquent	10,501	10,247	0		
<i>Interest</i>					
Interest	284	343	1,164	0	0
Total Revenue	\$133,305	\$130,679	\$1,164	\$0	\$0

REVENUES	Actual Revenue 02/03	Actual Revenue 03/04	Actual Revenue 04/05	Estimated Revenue 05/06	Estimated Revenue 06/07
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DEBT SERVICE - LIMITED TAX NOTES - 1999

<i>Taxes</i>					
Property Taxes - Current	\$1,047,792	\$1,015,872	\$969,829	\$0	\$0
Property Taxes - Delinquent	89,809	86,680	79,713	70,000	0
<i>Interest</i>					
Interest	3,041	3,253	11,485	5,000	
Total Revenue	\$1,140,642	\$1,105,804	\$1,061,027	\$75,000	\$0

DEBT SERVICE - CERTIFICATES OF OBLIGATION - 2000

<i>Taxes</i>					
Property Taxes - Current	\$1,063,571	\$1,047,829	\$1,006,743	\$1,108,003	\$953,204
Property Taxes - Delinquent	91,154	89,406	82,747	70,000	39,000
<i>Interest</i>					
Interest	1,928	2,944	9,449	6,000	17,000
Total Revenue	\$1,156,653	\$1,140,179	\$1,098,939	\$1,184,003	\$1,009,204

DEBT SERVICE - CERTIFICATES OF OBLIGATION - 2001

<i>Taxes</i>					
Property Taxes - Current	\$423,461	\$402,402	\$413,883	\$897,915	\$940,007
Property Taxes - Delinquent	36,300	34,335	34,018	40,000	39,000
<i>Interest</i>					
Interest	14,660	11,242	2,390	15,000	16,000
Total Revenue	\$474,420	\$447,979	\$450,292	\$952,915	\$995,007

DEBT SERVICE - CERTIFICATES OF OBLIGATION - 2004

<i>Taxes</i>					
Property Taxes - Current			\$219,694	\$627,580	\$606,488
Property Taxes - Delinquent			18,057	18,000	25,000
<i>Interest</i>					
Interest		8,923	27,032	10,000	15,000
Total Revenue		\$8,923	\$264,783	\$655,580	\$646,488

ROAD & BRIDGE FUND

<i>Taxes</i>					
Current Property Tax					\$3,027,586
Delinquent Property Tax					110,000
<i>Road & Bridge Fees</i>					
Auto Registration Fee (\$10)		\$1,706,870	1,758,435	1,700,000	1,750,000
Auto Registration Fee (R&B)		1,716,213	1,749,714	1,725,000	1,700,000
State Lateral Road		83,340	83,274	83,000	83,000
Sale of Equipment		17,000			
Weight & Axle		-	0	40,000	30,000
State Traffic Fee - 5% County Portion		4,127	19,417	20,000	23,000

REVENUES	Actual Revenue 02/03	Actual Revenue 03/04	Actual Revenue 04/05	Estimated Revenue 05/06	Estimated Revenue 06/07
Subdivision Regulation Fees		4,445	18,054	15,000	7,500
<i>Fines</i>					
J.P. #1 - Traffic Fines		9,925	9,652	11,000	10,000
J.P. #2 - Traffic Fines		178,263	241,163	225,000	193,000
J. P. #3 - Traffic Fines		75,069	113,821	95,000	105,000
J. P. #4 - Traffic Fines		114,285	173,807	160,000	210,000
J. P. #5 - Traffic Fines		438,437	576,696	540,000	460,000
<i>Interest</i>					
Interest		8,095	15,481	15,000	30,000
Miscellaneous		3,700			
Interest Received on Investments		13,556	51,444	35,000	30,000
Total Revenue		\$4,373,327	\$4,810,958	\$4,664,000	\$7,769,086
Transfer In		\$2,916,504	\$2,250,000	\$2,000,000	\$0
Total Available		\$7,289,831	\$7,060,958	\$6,664,000	\$7,769,086

J/A/C MAINTENANCE FUND

<i>Interest</i>					
Interest Earned				\$500	\$3,000
Interest Earned on Investments					
Total Revenue			\$0	\$500	\$3,000
Transfer In			\$110,625	\$222,143	\$234,043
Total Available			\$110,625	\$222,643	\$237,043

JUVENILE ATTENTION FACILITY FUND

<i>Interest</i>					
Interest	\$86,715	\$31,180	\$84,593	\$0	\$0
Juvenile Accountability			45,724		
Total Revenue	\$86,715	\$31,180	\$130,318	\$0	\$0

JUVENILE GENERAL FUND

<i>Rental Commissions</i>					
Rentals/Leases Vending		\$997	\$1,638	\$1,300	\$1,000
<i>Reimbursements</i>					
Reimbursements					
Participant Reimbursements - Boot Camp	513	600	0		
<i>Interlocal Agreements</i>					
City of Tyler - J.A.C.	117,900	115,000	115,000	115,000	115,000
City of Tyler - Boot Camp Program	4,233	33,334			
Tyler ISD - Boot Camp Program	-	34,891	2,541		
<i>Fees - Court Imposed</i>					
Detention Fees			60		200
Supervision Fees - Juvenile	24,084	17,986	14,643	13,000	15,000
Juvenile Fines & Fees	850	1,630	2,153	2,000	1,500
Coin Station Commission	570	1,229	724	500	1,200
Donations					

REVENUES	Actual Revenue 02/03	Actual Revenue 03/04	Actual Revenue 04/05	Estimated Revenue 05/06	Estimated Revenue 06/07
Miscellaneous	147				
<i>Interest</i>					
Interest	5,123	9,489	8,469	10,000	18,000
Interest Received on Investments		4,972	37,678	25,000	35,000
Total Revenue	\$ 153,421	\$ 220,127	\$182,905	\$166,800	\$186,900
Transfer In	\$2,600,000	\$2,600,000	\$2,250,000	\$2,250,000	\$2,900,000
Total Available	\$2,753,421	\$2,820,127	\$2,432,905	\$2,416,800	\$3,086,900
Total Revenue - All	\$44,598,645	\$53,933,815	\$51,582,873	\$51,741,794	\$58,819,141
Interbudget Transfers	\$2,757,830	\$7,382,988	\$4,904,448	\$4,472,143	\$3,134,043

EXPENDITURE COMPARTIVE BY DEPARTMENT

	Actual FY03	Actual FY04	Actual FY05	Revised FY06	Adopted FY07	% of Change
Administrative:						
Commissioners Court	\$ 360,329	\$ 373,878	\$ 388,710	\$ 448,140	\$ 457,641	2.12%
Records Service	116,651	117,396	111,135	126,117	126,457	0.27%
Veterans	116,774	122,561	120,657	130,901	135,216	3.30%
General Operations	2,523,912	2,841,819	2,624,897	2,733,572	3,412,091	24.82%
Budget Office	32,174	73,956	36,659	-	-	0.00%
Information Services	689,918	675,150	1,027,989	1,025,177	1,110,591	8.33%
Collections Department		-	83,453	156,243	171,556	9.80%
County Auditor	536,361	568,364	555,989	651,771	668,398	2.55%
County Treasurer	109,381	118,048	120,329	118,587	120,225	1.38%
Purchasing	125,870	132,811	136,637	149,224	147,047	-1.46%
Tax A/C	1,053,633	1,063,326	992,745	1,086,081	1,138,408	4.82%
Elections	247,799	299,389	234,938	291,431	310,298	6.47%
Physical Plant	886,651	932,062	832,967	876,153	1,011,644	15.46%
Human Resources	89,710	90,486	117,835	139,717	140,315	0.43%
Total Administrative	\$6,889,163	\$7,409,244	\$ 7,384,939	\$ 7,933,115	\$ 8,949,887	12.82%
Judicial:						
County Clerk	\$1,067,756	\$1,045,965	\$ 973,189	\$ 1,067,390	\$ 1,093,476	2.44%
County Court	200,857	193,266	199,353	215,704	223,712	3.71%
County Court at Law	283,298	297,120	299,929	337,827	343,536	1.69%
County Court at Law #2	297,158	306,098	299,453	339,711	341,428	0.51%
County Court at Law #3	295,478	304,683	301,366	342,522	348,805	1.83%
7th District Court	175,344	193,007	183,249	193,335	201,940	4.45%
114th District Court	185,513	184,682	191,994	199,640	206,674	3.52%
241st District Court	172,628	176,874	184,008	191,320	199,853	4.46%
321st District Court	279,964	268,776	292,890	532,134	568,379	6.81%
Capital Murder Trials	344,452	771,147	488,228	550,000	550,000	0.00%
Indigent Defense	930,332	960,852	1,015,669	1,235,500	1,235,500	0.00%
District Clerk	842,951	833,940	791,262	871,284	929,762	6.71%
Justice of the Peace - Pct. #1	153,472	140,263	133,357	137,054	150,795	10.03%
Justice of the Peace - Pct. #2	157,041	170,170	175,288	180,477	202,021	11.94%
Justice of the Peace - Pct. #3	151,525	156,107	159,948	169,807	188,593	11.06%
Justice of the Peace - Pct. #4	156,508	162,099	164,624	175,867	194,948	10.85%
Justice of the Peace - Pct. #5	164,080	179,344	191,539	201,210	222,715	10.69%
Criminal District Attorney	2,281,223	2,577,187	2,557,755	2,748,803	2,815,433	2.42%
Pre-Trial Release/Bail Bond	148,982	131,733	110,450	116,747	120,235	2.99%
Total Judicial	\$8,288,562	\$9,053,312	\$ 8,713,552	\$ 9,806,335	\$10,137,806	3.38%
Public Safety/Law Enforcement:						
Fire Marshal/OEM	545,343	568,436	583,125	596,531	614,809	3.06%
License & Weight Enforcement				-	72,366	
Constable - Pct. #1	122,159	127,550	134,154	141,239	171,681	21.55%
Constable - Pct. #2	145,555	165,903	194,476	194,471	199,242	2.45%
Constable - Pct. #3	116,903	136,125	141,159	165,777	146,803	-11.45%
Constable - Pct. #4	98,303	98,595	96,549	116,063	100,310	-13.57%
Constable - Pct. #5	160,084	157,414	181,036	193,111	229,073	18.62%
Animal Control - North	32,940	37,495	39,008	57,270	44,784	-21.80%
Animal Control - South	34,172	32,383	31,394	37,077	40,125	8.22%
Environmental Crimes Unit				55,345	71,577	29.33%
Sheriff	4,955,933	4,688,980	4,702,184	5,313,317	5,603,088	5.45%
Jail Operations	8,812,392	10,385,145	11,896,301	13,249,534	14,910,577	12.54%
Warrants - Courts	95,872	98,155	103,590	108,905	122,484	12.47%
Juvenile Board	88,552	92,107	93,252			-1.78%

	Actual FY03	Actual FY04	Actual FY05	Revised FY06	Adopted FY07	% of Change
CSCD	27,121	20,705	19,456	93,170 21,550	91,513 440,777	1945.37%
Total Public Safety/Law Enforcement	\$15,235,329	\$16,608,992	\$18,215,684	\$20,343,360	\$22,931,576	12.72%
Road & Bridge:						
R&B - General	\$ 405,459	\$ 350,127	\$ 324,728	\$ 428,216	\$ 398,281	-6.99%
R&B - Labor & Material	4,433,907	5,070,290	5,353,088	6,203,976	6,764,953	9.04%
R&B - Equipment	777,141	739,138	876,299	1,018,528	1,269,750	24.67%
Total Road & Bridge	\$ 5,616,507	\$ 6,159,555	\$ 6,554,115	\$ 7,650,720	\$ 8,432,984	10.22%
Health & Welfare						
Public Service	\$ 2,313,138	\$ 2,118,370	\$ 2,758,267	\$ 2,722,505	\$ 2,834,291	4.11%
Total Health & Welfare	\$ 2,313,138	\$ 2,118,370	\$ 2,758,267	\$ 2,722,505	\$ 2,834,291	4.11%
Conservation:						
Agriculture Extension	\$ 186,110	\$ 181,349	\$ 191,093	\$ 212,172	\$ 225,022	6.06%
Total Conservation	\$ 186,110	\$ 181,349	\$ 191,093	\$ 212,172	\$ 225,022	6.06%
Total General & Road & Bridge Fund - Direct Expenses	\$ 38,528,809	\$ 41,530,823	\$ 43,817,650	\$48,668,206	\$53,511,565	
Increase from FY06					\$ 4,843,360	9.95%



GENERAL GOVERNMENT

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COMMISSIONERS COURT

The Commissioners Court is the governing body of Smith County. The Texas Constitution specifies that the courts consist of a County Judge and four County Commissioners elected by the qualified voters of individual commissioner precincts. The County Judge is the presiding officer of the County Commissioners Court. The court shall exercise powers over county business as provided by law (Texas Constitution Article V, Section 18). Many state administrative responsibilities rest with the court as well as a number of permissive authorities.

The Smith County Commissioners Court is responsible for the daily operations of the following departments:

- Veteran Services
- Record Services
- Fire Marshal/OEM
- Human Resources
- Collections Department
- Road & Bridge
- Physical Plant
- Pre-Trial Release
- Purchasing
- Information Technology

Other departments in Smith County are managed by other elected officials or boards as depicted in the organizational chart on page 10.

Elected Officials: ***Becky Dempsey, County Judge***
JoAnn Fleming, Commissioner - Pct. #1
David Stein, Commissioner - Pct. #2
Bobby Van Ness, Commissioner - Pct. #3
JoAnn Hampton, Commissioner - Pct. #4

Major Accomplishments for FY06:

- Continued implementation of the Roadmap Business Plan as all Commissioners Court Departments apply proven business principles to manage their operations
- Developed mission-specific Roadmap Business Plans for all Commissioners Court Departments
- Developed quarterly Roadmap Business Plan review process with Commissioners Court Departments, including monthly performance goal reporting for CC department heads and adopted Staff Evaluation procedures, placing a high premium on reaching Roadmap performance goals
- Instituted requirement that all spending requests be justified and accompanied by a budget impact statement
- Implemented a contract tracking system and annual review of contracts to ensure vendor accountability and cost-effectiveness; ended the long-held practice of automatic renewals
- Established a written policy to reduce legal expenses by limiting consultations with outside firms for routine legal matters

- Completed successful “struck off” property re-sale project to get properties back on the tax rolls; an added benefit was the reconciliation of tax office, appraisal district, and delinquent tax attorney records on these long-held properties.
- Department heads must seek Court approval for all new hires. New positions must be justified to accomplish the stated departmental mission.
- Established a Workforce Fund to support productivity pay for Commissioners Court Departments excelling in Roadmap practices.
- Changed retirement insurance benefits for **new hires** - employees hired on or after **June 1, 2005**, will not be eligible to continue, at County’s expense, as a participant in a group health plan after retirement.
- Authorized “cost of turnover” study for jail and sheriff’s department in 2006. With the assistance of our IT department, Human Resources can now track turnover in all departments and provide quantitative data to department heads and elected officials.
- Engaged Roof Engineering Study and established a Facility Improvement Fund to improve budgeting for facility maintenance.
- Launched energy/utilities cost-reduction project with performance audit of county buildings.
- Launched telecommunications project to replace outdated phone systems, provide better customer service, and lower monthly line costs.
- Set policy to require justification of all construction-related project requests; requests from all elected officials and county facility tenants must be approved in advance by Commissioners Court.
- Instituted strict local guidelines for indigent healthcare, ending patient’s ability to fill multiple prescriptions from multiple doctors; limited types of drugs available; services limited to legal residents; costs now tracked and carefully monitored.
- Began routing all eligible inmate medical costs through indigent health care system.

It has long been the goal of this Commissioners Court to apply sound business principles to governmental operations. It, however, is a time-consuming and tedious process, which takes vision, a dedication to continuous improvement strategies, team-building, mission-specific goal setting, and training to implement. To that end, the following are goals and ongoing initiatives for 2007:

- Complete Annex and Courthouse remodeling plan initiated in 2001 by the prior administration to increase space for courts, district attorney, district clerk, county clerk, treasurer, auditor, elections, and other administrative services.
- Complete long-range plan for new jail facility in order to comply with state mandate to reduce jail overcrowding in the most cost-effective way.
- Develop long-range facilities master plan.
- Continue operational efficiency and financial reviews to match money and mission, beginning with departments under direct supervision of Commissioners Court; map all processes to identify redundant and inefficient practices that can be eliminated with smart technology applications.
- Review 1998 State Comptroller’s Performance Review; update progress; develop action plan to complete and enhance implementation of cost-savings recommendations.
- Continue the development of a Roadmap-based productivity pay plan for Commissioners Court Departments.
- Continue “cost of turnover” studies in major departments.

- Review job descriptions countywide and initiate salary study.
- Continue countywide needs assessment for staff training, including leadership development, technology basics, business plan development, performance measures, and benchmarking; expand staff training library.
- Develop communications plan to improve dialogue between Commissioners Court and other County Officials.
- Develop a comprehensive county-wide public information plan and action steps to improve citizen education on key issues.
- Complete expansion of bulk fuel depot to lower overall fuel costs and provide improved service.
- Complete training in all Cartegraph Public Works software modules for Road & Bridge and Physical Plant; fully test module implementation; develop management reports for Commissioners Court.
- Continue county-wide technology needs assessments
- Develop more employee recognition/appreciation programs.
- Solicit underwriter support for county grant writer.
- Develop a countywide fleet management program.
- Improved healthcare benefits program.

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$274,349	\$298,797	\$336,722	\$340,496
<i>Fringe Benefits</i>	89,902	79,195	94,868	98,295
<i>Operating Expenses</i>	9,626	10,718	13,550	18,850
<i>Capital Outlay</i>	-0-	-0-	-0-	-0-
Departmental Total	\$373,878	\$388,710	\$448,140	\$457,641
Staffing	7	7	7	7

Commissioner Fleming waives a portion of her salary and requests court approval at year end to dedicate the funds into the Workforce Investment Fund for employee incentive programs

STATE OF TEXAS
COUNTY OF SMITH

AFFIDAVIT

As provided in Section 152.052 (b) of the Local Government Code, by way of this affidavit filed with the county payroll officer, I do hereby request that my annual base salary as designated in the budget for Smith County Commissioner Precinct One be reduced from \$45,451 to \$22, 725.50.

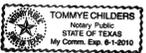
JoAnn Fleming
JOANN FLEMING
Smith County Commissioner
Precinct One

STATE OF TEXAS
COUNTY OF SMITH

Before me, the undersigned authority, on this day personally appeared JoAnn Fleming, known to me to be the person whose name is subscribed to the foregoing instrument, and said person being by me duly sworn, declared to me that she executed the foregoing for the therein purpose expressed.

SUBSCRIBED AND ACKNOWLEDGED before me by the said JoAnn Fleming this 27 day of July 2006.

Tommye Childers
Tommye Childers
Notary Public, State of Texas



RECORDS SERVICES

Mission: To house the inactive courthouse records and upon demand provide them, copy them, certify them, and dispose of them according to the law of the State of Texas.

Planning Strategy: To meet the needs of Smith County citizens by working with other departments in a team effort to conduct a records management program.

Director: Danny Kee

Major Accomplishments for FY06:

Records retrieved from District Clerk & Courts:

Civil Files – 6,373	Minute Books – 12	Tax Suits – 732	Juvenile Files - 356
Criminal Files – 6,166	PSI’s & Misc. – 244	Court Reporter Records - 41	

Records retrieved from County Clerk: Criminal & Civil Files – 2,046
Records retrieved from District Attorney: Felony & Misdemeanor files - 122

Volume of Records Accessioned into the Records Department – 319 cubic feet
 Volume of Records Destroyed in 2005 – 735

Goals & Objectives for FY07:

- Delivery of record with a 99.9% rate of accuracy
- Dispose of county records according to the rules and regulations of the State Library and Archives Commission
- Ensure the safety and security of the Smith County Records Bureau located in the Cottonbelt Building

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$ 81,668	\$ 77,899	\$80,184	\$82,677
<i>Fringe Benefits</i>	31,206	29,179	31,765	32,949
<i>Operating Expenses</i>	4,522	4,057	14,168	10,831
<i>Capital Outlay</i>				
Departmental Total	\$117,396	\$111,135	\$126,117	\$126,457
Staffing	3	3	3	3

ELECTIONS ADMINISTRATION

The functions of the election department are to register voters and maintain accurate voter registration rolls for the 77 Smith County precincts. Also, to conduct all countywide and special elections as well as elections conducted under interlocal contracts. The goal of the election department is to provide and protect the voting rights of the citizens of Smith County and to assure them that the vote they cast will be efficiently and accurately tabulated.

Elections Administrator: Paula Patterson

Major Accomplishments for FY06:

- Successful implementation of ADA compliant touch screen voting equipment
- Election information and results were posted on the internet for public viewing

Goals & Objectives for FY07:

- Continue to update voter registration and election information on website
- Continuation of successful elections

Program Statistics:	2003 Actual	2004 Actual	2005 Actual	2006 Est.	2007 Proj.
Registered Voters*	105,837	116,550	115,185	116,600	118,000
Applications Processed	13,296	23,665	15,936	19,000	20,000
Voter Changes	5,893	8,814	16,643	13,000	14,000
Elections Held	3	7	3	6	2
Voter Election Rolls (Precinct)	77	77	77	77	77
Elections Supervised	3	7	3	6	2

* Mass deletion is done in November of even numbered years

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$159,940	\$145,977	\$171,495	\$174,825
<i>Fringe Benefits</i>	47,563	44,869	47,686	49,317
<i>Operating Expenses</i>	91,886	44,357	72,250	86,156
<i>Capital Outlay</i>		-265	-0-	-0-
Departmental Total	\$299,389	\$234,938	\$291,431	\$310,298
Staffing	4	4	4	4

INFORMATION TECHNOLOGY

Vision: Optimize, coordinate, and deploy Smith county Information technology resources to support effective delivery of public services.

Mission: Provide efficient, reliable, and cost effective information management services through the application of computing technology and related information resources. Provide planning and technical support for county-wide data processing. The purpose of Information Technology is to enable the County to achieve its business goals, priorities, and objectives.

Director: Harvy Tanner

Major Accomplishments for FY06:

- Successfully transitioned the Smith County Information Technology Department and all Smith County systems from the City of Tyler
- Developed policies and procedures for Information Technology
- Launched user-friendly help desk with a focus on timely resolution of problems
- Developed and implement the new Smith County website and county intranet
- Assisted with the implementation of online tax payments
- Upgraded network systems, firewalls, and servers
- Set up training facility for county employees
- Coordinated new telephone system project
- Assisted with automated time sheet system

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$0	\$37,885	\$326,760	\$331,877
<i>Fringe Benefits</i>	0	4,792	92,791	102,714
<i>Operating Expenses</i>	663,518	773,817	438,626	496,000
<i>Capital Outlay</i>	11,632	250,044	167,000	180,000
Departmental Total	\$675,150	\$1,066,537	\$1,025,177	\$1,110,591
Staffing	0	1	7	7

GENERAL OPERATIONS

A non-departmental account that handles overall general administrative expenses not attributable to any one department. Specifically, expenses such as contract agreements with the Appraisal District, tax attorneys, utilities, legal settlements, professional fees, and retiree insurance premiums are funded through this department.

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$4,920	\$4,920	\$4,920	\$4,920
<i>Fringe Benefits</i>	886	888	867	913
<i>Operating Expenses</i>	2,815,143	2,392,064	2,727,785	3,406,257
<i>Capital Outlay</i>	20,870	0	-0-	-0-
Departmental Total	\$6,166,173	\$2,397,872	\$2,733,572	\$3,412,091
Other Financing Uses	\$3,324,355	\$2,353,949	-0-	-0-

PUBLIC SERVICE

Smith County provides financial assistance to other agencies and organizations that provide services to the community. These organizations must submit applications for funding each year that clearly describe their organizations authority, purpose, and mission. The Commissioners Court funds applicants through a written contractual agreement based on their demonstration of the service level to Smith County, need for the service, and available resources.

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Operating Expenses</i>	\$2,118,370	\$2,958,200	\$2,722,505	\$2,834,291
Departmental Total	\$2,118,370	\$2,958,200	\$2,722,505	\$2,834,291

Agencies and organizations approved for funding in the FY2007 budget include:

- 911 Combined Communications
- Indigent Health Care
- Andrews Center
- Tyler Smith County Children's Services
- Tyler Smith County Child Welfare Board
- Tyler Economic Development Council
- Smith County Alcohol & Drug Abuse Council
- CASA
- Smith County Humane Society
- PATH
- North East Texas Public Health District

COLLECTIONS

The Smith County Collections department assists the courts of Smith County with the collection of court-ordered fines, court costs, and fees. The Collections Department will establish, based on a financial evaluation, payment agreements to satisfy the defendant's court-ordered obligation. The Collections Department establishes and monitors the agreements for compliance.

Director: Scott Cothran

Major Accomplishments for FY06:

- Implemented proactive collection policies and procedures for the collection of court costs, fines, and fees to be in compliance with SB1863

Goals & Objectives for FY07:

- To enforce and maximize the collections of court-ordered fines and fees and increase revenues for Smith County
- Help reduce jail overcrowding by offering payment solutions on fines and fees in lieu of sitting out their financial obligation in jail

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	n/a	\$58,237	\$102,190	\$109,796
<i>Fringe Benefits</i>	n/a	13,569	32,308	37,900
<i>Operating Expenses</i>	n/a	8,761	17,075	23,860
<i>Capital Outlay</i>	n/a	2,886	4,670	-0-
Departmental Total	n/a	\$83,453	\$156,243	\$171,556
Staffing	n/a	3	3	3

COUNTY AUDITOR

The position of County Auditor is filled by appointment by the State District Judges of Smith County for the term of two years. The County Auditor is the Chief Financial Officer of Smith County. The County Auditor's office keeps the general accounting records; prepares financial reports; prescribes systems for the receipt and disbursement of the County; audits and processes accounting transactions for grants, payroll, accounts payable; verifies compliance with governing laws; performs statutory reviews of records maintained by other officials; prepares annual revenue estimates and assists in the overall budget process.

The County Auditor's Office is here to safeguard the assets of Smith County and to help the County continue on the path toward a strong financial future. There are 11 full time assistant auditor's and 2 part-time assistants. Divisions within the Auditor's Office include payroll processing, accounting payable, financial accounting and reporting, internal auditing, and budget analysis and preparation.

Appointed Official: Ann W. Wilson, CPA, CIO

Major Accomplishments for FY06:

- Implemented direct deposit of payroll
- Received Government Finance Officers Association (GFOA) award for Distinguished Budget Presentation
- Hired a budget and revenue analyst to assist departments in developing business plans for measurement and reporting of departmental goals and accomplishments

Goals & Objectives for FY07:

- Submit FY07 budget to GFOA for Distinguished Budget Presentation award
- Assist with development and enhancement of business plans with individual departments for performance measurement purposes
- Implement new web based time entry system for payroll processing

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$401,958	\$411,080	\$475,001	\$488,196
<i>Fringe Benefits</i>	135,176	147,180	147,180	151,047
<i>Operating Expenses</i>	31,230	29,590	29,590	29,155
<i>Capital Outlay</i>	-0-	-0-	-0-	-0-
Departmental Total	\$568,364	\$555,989	\$651,771	\$668,398
Staffing	11	11	12	12

PURCHASING

Smith County Purchasing Department exists to provide the best service possible to all county departments in a fair and equitable manner. It is the Purchasing department's responsibility to insure an atmosphere of equality for all vendors without regard to undue influence or political pressures and to protect the interests of the Smith County taxpayers in all expenditures.

Purchasing Agent: Kelli Harley

Major Accomplishments for FY06:

- Abolished outdated purchase order forms at a cost savings of \$800
- Reevaluated elevator maintenance contracts at a savings of \$20,000+
- Became a member of the National Institute of Governmental Purchasing Association
- Became a member of the Tyler Area Chamber of Commerce
- Updated format for bids and proposals

Goals & Objectives for FY07:

- Collaborate on the development and implement online requisition program
- Update Purchasing website
- Provide electronic bid packets
- Decentralize delivery of office supplies
- Implement a "just in time" inventory program
- Mainstream printed forms
- Implement electronic bid returns
- Implement performance measures

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$ 93,180	\$ 98,213	\$101,797	\$98,911
<i>Fringe Benefits</i>	34,219	31,918	35,814	36,208
<i>Operating Expenses</i>	5,411	6,505	11,613	11,928
<i>Capital Outlay</i>	-0-	-0-	-0-	-0-
Departmental Total	\$132,811	\$149,225	\$149,224	\$147,047
Staffing	3	3	3	3

COUNTY TREASURER

The county treasurer is elected by the voters of each county for a term of four years and must maintain an office at the county seat (Texas Constitution Article XVI, Section 44; LGC Chapter 83). Legislatively prescribed duties fall into three basic categories: receipt of funds, disbursement of fund, and accounting for funds in custody.

Elected Official: Kelli White, CIO

Major Accomplishments for FY06:

- Streamlined check distribution system
- Implemented check request policy
- Met or exceeded interest projections

Goals & Objectives for FY07:

- Establish cash flow model for investments

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$ 79,727	\$ 83,037	\$ 80,288	\$81,151
<i>Fringe Benefits</i>	24,418	24,162	25,949	26,859
<i>Operating Expenses</i>	12,904	13,130	12,350	12,215
<i>Capital Outlay</i>	-0-	-0-	-0-	-0-
Departmental Total	\$118,048	\$120,329	\$118,587	\$120,225
Staffing	2	2	2	2

TAX ASSESSOR/COLLECTOR

It is the mission of the Smith County Tax Office to provide courteous, efficient service in a welcoming atmosphere for all citizens of our County. We must accomplish this mission while strictly abiding by the law of the State of Texas and the United States. Public funds will be utilized to make the most of each taxpayer dollar and benefit as many citizens as possible.

Elected Official: Gary Barber

Major Accomplishments for FY06:

- Implemented credit card system for payment of taxes
- Updated Smith County tax office information on county website

Goals & Objectives for FY07:

- Provide online tax roll information on website
- Accept online check payments for tax collections
- Offer Central Dataguard System for auto titles to new vehicle dealerships

Program Statistics:	2004 Actual	2005 Actual	2006 Estimated	2007 Projected
% of Property Taxes Collected	104.19%	102.71%	98.96% to date	100%
Motor Vehicle Registrations	184,291	183,891	194,393	200,000
Entities Collected For	19	19	19	19
Total Tax Levy (all jurisdictions)	163,590,563	181,116,758	197,658,424	
Titles		55,972	61,279	65,000

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$ 647,637	\$ 615,094	\$ 661,608	\$680,810
<i>Fringe Benefits</i>	288,876	238,728	282,472	292,248
<i>Operating Expenses</i>	126,813	111,292	142,000	165,350
<i>Capital Outlay</i>	-0-	27,631	-0-	-0-
Departmental Total	\$1,063,326	\$ 992,745	\$1,086,080	\$1,138,408
Staffing	30	29	28	28

PHYSICAL PLANT

The Smith County Physical Plant is committed to providing management of the County's physical assets while creating an environment conducive to excellence in public service through the effective implementation of facility maintenance, capital improvements, professional design, and energy management.

Director: Steve Christian

Major Accomplishments for FY06:

- Initiation of \$4M Performance Contract

Goals & Objectives for FY07:

- Roof replacement on Central Jail
- Completion of Performance Contract

Program Statistics:	2002 Actual	2003 Actual	2004 Actual	2005 Actual	2006 Est.	2007 Proj.
Work Orders Completed	6,320	4,624	6,512	5,442	1,458	3,100
Preventative Maintenance				2,236	919	

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$366,243	\$337,459	\$338,824	\$435,257
<i>Fringe Benefits</i>	203,481	152,426	176,753	218,106
<i>Operating Expenses</i>	362,338	343,082	360,576	334,281
<i>Capital Outlay</i>	-0-	-0-	-0-	24,000
Departmental Total	\$932,062	\$832,967	\$876,153	\$1,011,644
Staffing	21	17	16	17

HUMAN RESOURCES

It is the mission of the Human Resources Department to provide the following quality services to the Employees, Department Heads and Elected Officials of Smith County:

- Recruitment of qualified individuals;
- Retention of valuable employees;
- Training, development and education to promote individual success and increase overall value to Smith County;
- Provide and promote a safe and healthy work environment;
- Inspire and encourage a high level of employee morale through recognition, effective communication and delivering constant feedback;
- Provide resources for administering benefits, policies and procedures.

These services are achieved via a team work philosophy that is based on effective organizational skills and proactive efforts.

Director: Denise Rebolini

Major Accomplishments for FY06:

- Instrumental in the development and implementation of business planning process and tools for department leaders
- Implemented Smith County's Training & Development Program
- Created and distributed bi-monthly Smith County employee newsletter
- Organized and conducted Smith County's first annual Employee Health Fair

Program Statistics:	2004 Actual	2005 Actual	2006 Est.	2007 Proj.
New Hires	154	142	152	160
Applications Processed	2,563	2,185	1,950	2,000

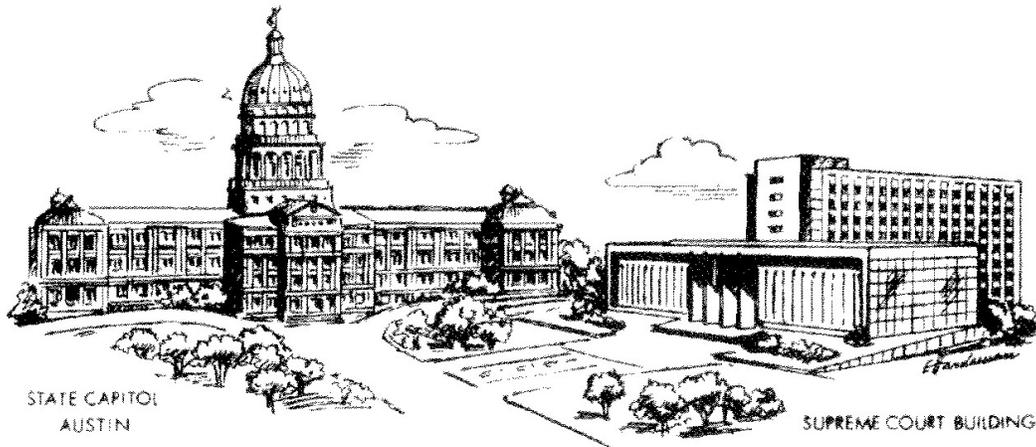
Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$51,293	\$ 71,295	\$74,944	\$76,777
<i>Fringe Benefits</i>	12,734	20,647	23,683	24,637
<i>Operating Expenses</i>	26,458	25,893	41,090	38,902
<i>Capital Outlay</i>	-0-	-0-	-0-	-0-
Departmental Total	\$90,486	\$117,835	\$139,717	\$140,315
Staffing	2	2	2	2



JUSTICE SYSTEM

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THE TEXAS JUDICIAL SYSTEM



JUDICIAL AUTHORITY

The judicial power of the State of Texas is derived from Article 5, Section 1 of the Texas Constitution, which provides:

The judicial power of this State shall be vested in one Supreme Court, in one Court of Criminal Appeals, in Courts of Appeals, in District Courts, in County Courts, in Commissioners Courts, in Courts of Justices of the Peace, and in such other courts as may be provided by law.

The Legislature may establish such other courts as it may deem necessary and prescribe the jurisdiction and organization thereof, and may conform the jurisdiction of the district and other inferior courts thereto.

(As amended November 4, 1980, effective September 1, 1981.)

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COUNTY COURT

As provided in the Texas Constitution, each of the 254 counties of the State of Texas has a single county court presided over by a county judge. The constitutional county courts generally hear the probate cases filed in the county. Probate matters include the administration of estates of deceased persons, will contests, the guardianship of minors and incapacitated persons, and mental illness matters. In some counties, the Legislature has granted the county court at law concurrent jurisdiction in probate matters with the constitutional county court. In other counties, the Legislature has granted the county court at law concurrent jurisdiction in probate matters with the district court. In the more populated counties, the Legislature has created specialized probate courts (entitled statutory probate courts) to hear probate matters exclusively.

Elected Official: Judge Becky Dempsey

Program Statistics:	2002 Actual	2003 Actual	2004 Actual	2005 Actual
CASES FILED				
Probate	635	608	677	643
Mental	245	211	318	192
TOTAL NEW	880	819	995	835
HEARINGS HELD				
Probate	718	745	845	830
Mental	213	158	252	143
TOTAL HEARINGS	931	903	1,097	973

Source: Texas Judicial System Annual Report

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$127,808	\$129,961	\$138,578	\$142,250
<i>Fringe Benefits</i>	40,662	38,618	39,886	44,233
<i>Operating Expenses</i>	24,797	30,775	37,240	37,230
<i>Capital Outlay</i>	-0-	-0-	-0-	-0-
Departmental Total	\$193,266	\$199,353	\$215,704	\$223,712
Staffing	3	3	3	3

COUNTY COURTS AT LAW

Statutory county courts at law were created in larger counties by Legislature to aid the single county court in its judicial functions.

The legal jurisdiction of the special county level trial courts varies considerably and is established by the statute which creates the particular court. The jurisdiction of statutorily created county courts at law is usually concurrent with the jurisdiction of the county and district courts in the county.

The civil jurisdiction of most county courts at law varies, but is usually more than that of the justice of the peace courts and less than that of the district courts. County courts at law usually have appellate jurisdiction in cases appealed from justice of the peace and municipal courts. Smith County has three county courts at law:

County Court at Law - Presiding Judge: Thomas Dunn
County Court at Law #2 - Presiding Judge: Randall Rogers
County Court at Law #3 - Presiding Judge: Floyd Getz

County Level Courts : Civil Activity	2004	2005
Cases Pending at Beginning of Year	1,782	2,051
New Cases Filed	2,296	2,455
Other Cases Added	713	1,129
Total Dispositions	2,865	3,288
Cases pending at year end	2,051	2,185
Clearance Rate	95.2%	91.7%

County Courts: Criminal Activity	2004	2005
Cases Pending at Beginning of Year	7,533	8,103
New Cases Added	7,060	6,515
Total Dispositions	6,490	6,623
Cases pending at year end	8,103	7,504
Clearance Rate	91.9%	101.7%

County Courts: Juvenile	2004	2005
Cases Pending at Beginning of Year	134	182
New Cases Added	538	507
Total Dispositions	493	521
Cases pending at year end	182	168

Source: Texas Judicial System Annual Report

County Court at Law Expenditure Budgets

County Court at Law Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$223,478	\$226,324	\$251,697	\$255,381
<i>Fringe Benefits</i>	62,123	59,509	68,208	71,300
<i>Operating Expenses</i>	11,520	14,096	17,925	16,555
<i>Capital Outlay</i>	-0-	-0-	-0-	-0-
Departmental Total	\$297,120	\$299,929	\$337,827	\$343,536
Staffing	4	4	4	4

County Court at Law #2 Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$226,376	\$227,986	\$251,500	\$249,947
<i>Fringe Benefits</i>	62,746	55,100	68,431	70,452
<i>Operating Expenses</i>	16,976	16,368	19,780	21,030
<i>Capital Outlay</i>	-0-	-0-	-0-	-0-
Departmental Total	\$306,098	\$299,453	\$339,711	\$341,438
Staffing	4	4	4	4

County Court at Law #3 Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$228,092	\$229,174	\$254,439	\$258,632
<i>Fringe Benefits</i>	62,654	59,732	68,613	71,723
<i>Operating Expenses</i>	13,936	12,460	19,470	18,450
<i>Capital Outlay</i>	-0-	-0-	-0-	-0-
Departmental Total	\$304,683	\$301,366	342,522	\$348,805
Staffing	4	4	4	4

DISTRICT COURTS

The district courts are the trial courts of general jurisdiction of Texas. The geographical area served by each court is established by the Legislature, but each county must be served by at least one district court. In sparsely populated areas of the State, several counties may be served by a single district court, which an urban county may be served by many district courts. District courts have original jurisdiction in all felony criminal cases, divorce cases, cases involving title to land, election contest cases, civil matters in which the amount in controversy is \$200 or more, and any matters in which jurisdiction is not placed in another trial court. While most district courts try both criminal and civil cases, in the more densely populated counties the courts may specialize in civil, criminal, juvenile, or family law matters.

Smith County has four district courts.

7th District Court - Presiding Judge: Kerry Russell
114th District Court - Presiding Judge: Cynthia S. Kent
241st District Court - Presiding Judge: Jack Skeen, Jr.
321st District Court - Presiding Judge: Carole Clark

District Court Expenditure Budgets

7th District Court Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$127,826	\$124,115	\$125,383	\$129,839
<i>Fringe Benefits</i>	39,836	36,391	40,042	42,026
<i>Operating Expenses</i>	25,345	22,744	27,910	30,075
<i>Capital Outlay</i>	-0-	-0-	-0-	-0-
Departmental Total	\$193,007	\$183,249	\$193,335	\$201,940
Staffing	3	3	3	3

114th District Court Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$105,141	\$121,569	\$127,043	\$130,667
<i>Fringe Benefits</i>	36,241	37,425	40,297	42,137
<i>Operating Expenses</i>	43,300	33,000	32,300	33,870
<i>Capital Outlay</i>	-0-	-0-	-0-	-0-
Departmental Total	\$184,682	\$191,994	\$199,640	\$206,674
Staffing	3	3	3	3

241st District Court Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$120,079	\$120,799	\$124,628	\$129,911
<i>Fringe Benefits</i>	38,926	37,079	39,842	41,972
<i>Operating Expenses</i>	17,869	26,131	26,850	27,970
<i>Capital Outlay</i>	-0-	-0-	-0-	-0-
Departmental Total	\$176,874	\$184,008	\$191,320	\$199,853
Staffing	3	3	3	3

321st District Court – Family Court Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$125,996	\$123,329	\$128,289	\$132,055
<i>Fringe Benefits</i>	38,357	34,221	40,520	42,399
<i>Operating Expenses</i>	104,423	135,339	363,325	393,925
<i>Capital Outlay</i>	-0-	-0-	-0-	-0-
Departmental Total	\$268,776	\$292,890	532,134	\$568,379
Staffing	3	3	3	3

District Court Performance Measures

In 2001, the 77th Legislature attached a rider to Senate Bill 1 (the General Appropriations Act) to provide for district court performance measures. It was the intent of the Legislature that the Office of Court Administration (OCA) report data for the district courts on a countywide basis and that the data measure countywide clearance rates for criminal, civil, and juvenile cases, as well as the ages of the cases disposed and the backlog index for criminal and civil cases. Criteria for measurement is defined as such:

Clearance Rate: (the number of cases disposed divided by the number of cases added to the docket) A measure of how effectively a court is disposing the cases added to its docket. A clearance rate of 100 percent indicates that the court disposed of the same number of cases during the year as were added to the docket during the year, resulting in no changes to the court's case backlog.

Backlog Index – a calculation used to measure the size of a court's backlog. The backlog index measures the pending caseload against the court's capacity to dispose of the caseload during a given time period. Guidelines suggest a court have a minimum goal of achieving a civil backlog index of 1.0 or less. On average, courts should maintain a lower backlog index for criminal cases than civil cases.

Age of Disposed Cases – allows a court to measure how quickly it is disposing of cases.

Source: Texas Judicial System Overview

District Courts: Civil Activity	2004	2005	2005 Statewide Average
Cases Pending at Beginning of Year	2,391	2,917	
New Cases Filed	2,796	2,917	
Other Cases Added	755	1,219	
Total Dispositions	2,990	3,699	
Cases pending at year end	2,917	2,861	
Clearance Rate	84.2%	89.4%	89.0%
Backlog Index		0.8	1.2

District Courts: Criminal Activity	2004	2005	2005 Statewide Average
Cases Pending at Beginning of Year	1,736	1,640	
New Cases Added	2,731	2,544	
Total Dispositions	2,879	2,640	
Cases pending at year end	1,615	1,531	
Clearance Rate	105.4%	103.8%	98.3%
Backlog Index		0.6	0.9

Source: Texas Judicial System Annual Report

Smith County accounts for expenditures related to capital murder cases separately by expense and by project code. The following expenditures are capital murder expenses incurred or expected for all district courts combined.

Capital Murder Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Operating Expenses</i>	\$771,147	\$488,288	\$550,000	\$550,000
Departmental Total	\$771,147	\$488,288	\$550,000	\$550,000

In 2001, the 77th Legislature passed Senate Bill 7, known as the Indigent Defense Act, requiring counties to report costs associated with legal services provided to indigent criminal defendants. Information concerning the Task Force on Indigent Defense can be found at <http://tfid.tamu.edu>. Smith County's qualifying baseline expenditure for FY01 was \$855,337. Smith County received \$85,736 in financial assistance for FY04 and \$97,689 in FY05. The county is expected to receive approximately \$102,000 in FY06.

Expenses included in the department are court appointed attorney costs, investigation, and professional services, as well as other qualifying litigation expenses specifically incurred for the legal defense of qualified indigent defendants.

Indigent Defense Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Operating Expenses</i>	\$960,852	\$1,015,669	\$1,235,500	\$1,235,500
Departmental Total	\$960,852	\$1,015,669	\$1,235,500	\$1,235,500

COUNTY CLERK

The duties of the County Clerk are to record and keep the records of the county court, the county commissioners court, and the three county courts at law in Smith County. It is also the responsibility of the clerk to keep and record all Official Public Records and vital statistics, to issue marriage licenses, and to collect fines, fees, and court costs. It is the goal of the County Clerk's office to handle these duties in an accurate, efficient, cost effective manner that will well serve the citizens of Smith County.

Elected Official: Judy Carnes

Program Statistics:	2002 Actual	2003 Actual	2004 Actual	2005 Actual	2006 Est.	2007 Proj.
Criminal Cases Filed	6,140	5,160	6,448	5,339	5,424	5,500
Civil Cases Filed	1,348	1,389	1,397	1,291	1,720	1,800
Probate Cases Filed	696	688	674	671	744	800
Public Records Filed	61,499	67,478	66,805	64,589	61,400	65,500
Marriage Licenses Issued	1,935	1,984	1,893	1,984	2,276	2,300
Number of Registry Accounts Maintained	345	356	363	369	384	400

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$ 568,277	\$566,292	\$595,561	\$610,995
<i>Fringe Benefits</i>	246,375	212,848	258,425	266,896
<i>Operating Expenses</i>	231,314	194,050	213,404	215,586
<i>Capital Outlay</i>	-0-	-0-	-0-	-0-
Departmental Total	\$1,045,965	\$973,189	\$1,067,390	\$1,093,476
Staffing	26	26	26	26

DISTRICT CLERK

Mission: To fulfill the statutory duties of the Office of the District Clerk while providing a cost efficient, customer service oriented product.

Elected Official: Lois Rogers

District Level Civil Docket Activity

	Injury or Damage Involving a Motor Vehicle	Injury or Damage Other than a Motor Vehicle	Tax Cases	Divorce	Other Family Matters	Other Civil Matters	Total Cases
Pending 8/31/04	133	328	568	269	798	821	2,917
Docket Adjustments	-	-2	-25	-103	-390	27	-493
New Cases Filed	71	133	393	623	716	981	2,917
Other Cases Added	0	0	0	0	1,204	15	1,219
<i>Total Cases</i>	71	133	393	623	1,920	996	4,136
<i>Percent of Total</i>	1.7	3.2	9.5	15.1	46.4	24.1	100
Dispositions:							
Default & Agreed Judgment	13	6	128	492	428	262	1,329
Summary Judgment	1	6	1	0	0	23	31
Final Judgment	28	25	11	74	1,028	138	1,304
Dismissed	63	69	16	1	0	283	432
Other Dispositions	18	34	200	30	55	266	603
<i>Total Dispositions</i>	123	140	356	597	1,511	972	3,699
<i>Percent of Total</i>	3.3	3.8	9.6	16.1	40.8	26.2	100
Cases Pending 8/31/05	81	319	580	192	817	872	2,861
<i>Percent of Total</i>	2.8	11.1	20.3	6.7	28.6	30.4	100

Source: Texas Judicial System Annual Report 2005

District Level Criminal Docket Activity

	Capital Murder	Murder or Attempted Murder	Assault or Attempted Murder	Sexual Assault	Robbery Burglary	Theft	Drug or Alcohol Related	Other	Total
Pending 9/1/04	20	9	151	36	130	329	568	397	1,640
Docket Adjustments	-1	-1	-2	0	1	-3	3	-4	-1
Total Added	3	4	190	82	320	371	767	807	2,544
<i>Percent of Total Added</i>	0.1	0.2	7.5	3.2	12.6	14.5	30.1	31.7	100
Total Dispositions:									
<i>Percent of Total Disp.</i>	0.5	0.2	7.5	2.8	11.9	15.6	31.4	30.4	100
Cases Pending 8/31/05	10	8	142	46	137	287	503	398	1,531
<i>Percent of Total Pending</i>	0.7	0.5	9.3	3.0	9.0	18.8	32.9	26.0	100
<i>Disposed as a % of Total Added</i>	400	100	103.7	87.8	98.3	110.51	108.21	99.13	103.77

Source: Texas Judicial System Annual Report 2005

Age of Cases Disposed During September 1, 2004 to August 31, 2005

	Total Cases	3 Month or less	Over 3 to 6 months	Over 6 to 12 months	Over 12 to 18 months	Over 18 months
Civil Cases	3,699	40%	20%	19%	10%	12%

Source: Texas Judicial System Annual Report 2005

	Total Cases	60 Days or Less	61 Days to 90 Days	91 Days to 120 Days	Over 120 Days
Criminal Cases	2,640	21%	21%	17%	41%

Source: Texas Judicial System Annual Report 2005

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$415,427	\$411,709	\$436,312	\$448,453
<i>Fringe Benefits</i>	185,178	159,985	189,128	195,352
<i>Operating Expenses</i>	233,336	219,568	245,844	285,957
<i>Capital Outlay</i>	-0-	-0-	-0-	-0-
Departmental Total	\$833,940	\$791,261	\$871,284	\$929,762
Staffing	19	19	19	19

JUSTICES OF THE PEACE

MANAGEMENT REPORT

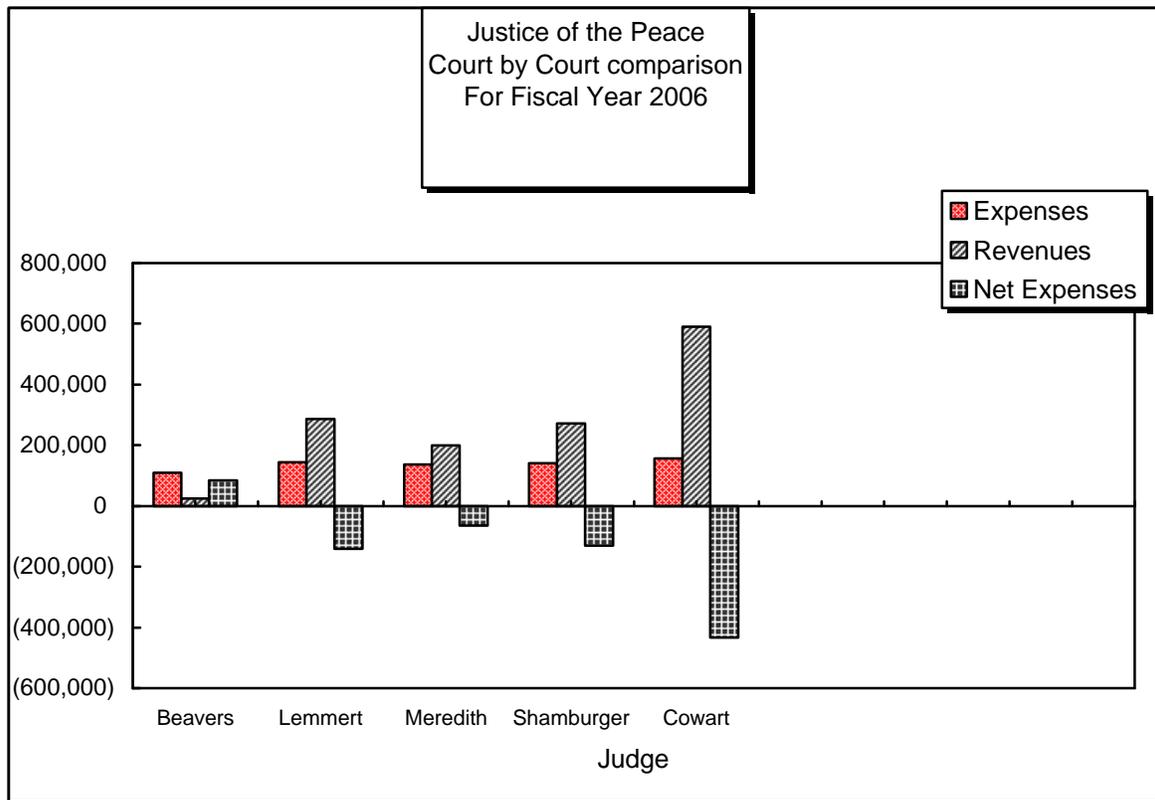
October 1, 2005 - July 31, 2006

INDICATOR: Court by Court comparison of expenditures and revenues

Court Number	Judge	Operating Expenses	JP Revenues**	FY2006 Net Expense***	FY2005 Net Expense***
JP 1	Beavers	109,913	25,168	\$84,745	\$104,257
JP 2	Lemmert	144,165	285,771	(\$141,607)	(\$203,442)
JP 3	Meredith	136,137	199,721	(\$63,584)	(\$82,233)
JP 4	Shamburger	140,782	271,446	(\$130,664)	(\$129,813)
JP 5	Cowart	156,719	589,485	(\$432,765)	(\$552,292)
Total		\$687,716	\$1,371,590	(\$683,874)	(\$863,523)
Average		\$137,543	\$274,318	(\$136,775)	(\$172,705)

**Total Revenues include fines, fees and dismissals for fiscal year 2006

***The amount of operating expenses minus revenue



JUSTICE OF THE PEACE – PCT. #1

Presiding Judge: Quincy Beavers

Court Activity:	2002 Actual	2003 Actual	2004 Actual	2005 Actual
<i>Cases Filed</i>				
Traffic Cases	145	230	291	163
Non Traffic Cases	566	556	472	222
Small Claims	212	248	300	249
Forcible Entry & Detainer	353	454	395	412
Other Civil Suits	164	100	108	72
<i>Cases Disposed</i>				
Traffic Cases	193	258	214	156
Non Traffic Cases	925	957	580	208
Small Claims Cases	121	117	115	174
Forcible Entry & Detainer	290	373	346	269
Other Civil Suits	46	36	22	25
Inquests	77	78	72	122

Source: Texas Judicial System Annual Reports

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$ 99,082	\$ 95,679	\$ 96,919	\$107,857
<i>Fringe Benefits</i>	37,451	32,582	34,730	37,673
<i>Operating Expenses</i>	3,730	5,096	5,405	5,265
<i>Capital Outlay</i>	-0-	-0-	-0-	-0-
Departmental Total	\$140,263	\$133,357	\$137,054	\$150,795
Staffing	4	3	3	3

JUSTICE OF THE PEACE – PCT. #2

Purpose: To serve the residents of Smith County in a courteous and professional manner.

Mission: To provide the residents of Smith County with the legal services needed for any problem that might occur, in the most efficient way possible.

With the cooperation of county government and this office, we hope to insure that all residents of Smith County have protected rights, legal representation, and due process of court procedure when needed.

Goals & Objectives for FY07:

To provide the residents of Smith County with a criminal and civil process in the quickest and most effective manner to achieve maximum results.

To Achieve This Goal: We must promote and provide the following:

- Continuing education for our trained professionals.
- Understanding and acceptance of the law between the residents and county and state government.
- Utilization of the latest technology to stay current with the changing legislature.

Court Activity:	2002 Actual	2003 Actual	2004 Actual	2005 Actual
<i>Cases Filed</i>				
Traffic Cases	4,165	5,080	6,310	6,298
Non Traffic Cases	1,130	875	1,059	1,124
Small Claims	120	92	95	107
Forcible Entry & Detainer	211	214	196	200
Other Civil Suits	345	333	226	221
<i>Cases Disposed</i>				
Traffic Cases	3,844	3,923	4,785	5,764
Non Traffic Cases	796	590	735	967
Small Claims Cases	117	93	80	97
Forcible Entry & Detainer	204	211	184	179
Other Civil Suits	324	341	252	199
Inquests	96	70	90	93

Source: Texas Judicial System Annual Reports

Justice of the Peace - Pct. #2 Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$116,134	\$125,979	\$124,158	\$140,940
<i>Fringe Benefits</i>	43,309	38,783	45,563	49,885
<i>Operating Expenses</i>	10,727	10,527	10,756	11,196
<i>Capital Outlay</i>	-0-	-0-	-0-	-0-
Departmental Total	\$170,170	\$175,289	\$180,477	202,021
Staffing	4	4	4	4

JUSTICE OF THE PEACE – PCT. #3

The mission of the Justice of the Peace, Pct. 3 office is to conduct the court proceedings in a professional manner while maintaining and upholding the dignity of all litigants and parties that come before the court; to ensure that all actions of the court and staff comply with the ethical standards set forth by the Code of Judicial Conduct and the laws of the State of Texas and the United States; to operate the office in an efficient and business-like manner while considering cost effectiveness; and to provide service to the citizens of Smith County in a friendly and courteous manner.

Presiding Judge: James Meredith

Court Activity:	2002 Actual	2003 Actual	2004 Actual	2005 Actual
<i>Cases Filed</i>				
Traffic Cases	2,524	2,519	3,222	3,639
Non Traffic Cases	1,021	1,094	1,276	1,527
Small Claims	107	73	61	55
Forcible Entry & Detainer	313	315	289	225
Other Civil Suits	85	88	61	72
<i>Cases Disposed</i>				
Traffic Cases	2,188	2,071	2,327	3,264
Non Traffic Cases	843	697	817	1,345
Small Claims Cases	73	52	48	47
Forcible Entry & Detainer	302	289	273	199
Other Civil Suits	44	65	54	47
Inquests	112	127	184	182

Source: Texas Judicial System Annual Reports

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$104,790	\$110,954	\$115,419	\$130,488
<i>Fringe Benefits</i>	41,819	38,869	43,974	47,891
<i>Operating Expenses</i>	9,497	10,126	10,414	10,214
<i>Capital Outlay</i>	-0-	-0-	-0-	-0-
Departmental Total	\$156,107	\$159,949	\$169,807	\$188,593
Staffing	4	4	4	4

JUSTICE OF THE PEACE – PCT. #4

Presiding Judge: Mitch Shamburger

Court Activity:	2002 Actual	2003 Actual	2004 Actual	2005 Actual
<i>Cases Filed</i>				
Traffic Cases	3,264	4,356	4,052	4,403
Non Traffic Cases	1,412	1,154	1,073	920
Small Claims	4	3	2	1
Forcible Entry & Detainer	67	73	57	77
Other Civil Suits	53	63	38	30
<i>Cases Disposed</i>				
Traffic Cases	3,981	3,791	3,484	3,838
Non Traffic Cases	1,600	1,144	852	822
Small Claims Cases	3	2	1	2
Forcible Entry & Detainer	11	58	35	46
Other Civil Suits	18	39	28	23
Inquests	102	126	138	146

Source: Texas Judicial System Annual Reports

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$110,181	\$114,002	\$120,779	\$135,848
<i>Fringe Benefits</i>	42,370	41,146	45,098	49,065
<i>Operating Expenses</i>	9,548	9,476	9,990	10,035
<i>Capital Outlay</i>	-0-	-0-	-0-	-0-
Departmental Total	\$162,099	\$164,624	\$175,867	\$194,948
Staffing	4	4	4	4

JUSTICE OF THE PEACE – PCT. #5

It is the mission of the Justice of the Peace, Pct. #5 office of Smith County, Texas to conduct the business of the court in the most efficient, friendly, and professional manner possible. Further, to ensure that the office meets all requirements set forth by the State of Texas and Smith County in regard to finances, management, and services. To collect all fines and fees in an efficient, businesslike style, while showing professionalism to the public and people of Precinct #5. To operate the office in the most effective manner possible, while utilizing the utmost moral and ethical standards in strict compliance with the Constitution and laws of the United States of America, State of Texas, and Smith County.

Presiding Judge: James Cowart

Major Accomplishments for FY06:

- Continued growth in collections and total cases filed
- Began electronic reporting of dispositions to the Texas Department of Public Safety
- Implemented a transaction fee on criminal cases
- Assisted Information Technology in creating the Justice of the Peace web page
- Collaborated on step program for justice court clerk salaries
- Redrafted policies and procedures to align with Smith County business plan
- Implemented collection department forms for partial payment plans

Goals & Objectives for FY07:

- Implement the step program for justice court clerk salaries
- Provide collection and other training for clerks
- Continue collection and collaborative efforts with the Collection department
- Continue to follow the Smith County business plan to keep the office working for the benefit of the citizens of Smith County

Justice of the Peace – Pct. #5 – cont'd

Court Activity:	2002 Actual	2003 Actual	2004 Actual	2005 Actual
<i>Cases Filed</i>				
Traffic Cases	6,776	8,058	8,710	8,717
Non Traffic Cases	1,585	2,003	1,990	2,327
Small Claims	78	81	77	80
Forcible Entry & Detainer	57	91	70	83
Other Civil Suits	56	57	50	24
<i>Cases Disposed</i>				
Traffic Cases	5,220	5,885	6,466	7,426
Non Traffic Cases	1,290	1,552	1,653	2,097
Small Claims Cases	69	61	52	70
Forcible Entry & Detainer	48	87	43	82
Other Civil Suits	54	54	44	27
Inquests	87	170	160	146

Source: Texas Judicial System Annual Reports

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$117,318	\$135,769	\$138,220	\$154,406
<i>Fringe Benefits</i>	48,473	42,802	48,085	52,425
<i>Operating Expenses</i>	13,553	12,968	14,905	15,885
<i>Capital Outlay</i>	-0-	-0-	-0-	-0-
Departmental Total	\$179,344	\$191,539	\$201,210	\$222,715
Staffing	4	4	4	4

DISTRICT ATTORNEY

The District Attorney is a public official elected on a countywide basis to a four year term. The District Attorney is primarily an attorney for the state and attends the state district courts, although not exclusively. The District Attorney may represent various state agencies when the Attorney General does not do so. In addition, the District Attorney may assist the Attorney General's office in enforcing the rules and regulations of state agencies and the conduct of state officials.

In some counties, the duties of the District Attorney are centered primarily on prosecution of felony criminal offenses; in others, the District Attorney may be responsible for civil suits concerning the State, as well as misdemeanour offenses. The District Attorney also has an advisory function in regard to county and state officials.

Mission Statement - The prosecution of criminal offenses presented to this office by law enforcement agencies. The District Attorney is committed to service of the victims and law enforcement of Smith County.

Elected Official: Matt Bingham

Program Statistics:	2002 Actual	2003 Actual	2004 Actual	2005 Actual	2006 Est.	2007 Proj.
Cases Pending, beginning of year	11,123	8,629	8,772	12,217	10,598	12,060
Cases added to docket	7,064	8,172	7,474	10,960	9,724	11,025
Cases disposed	7,438	7,961	8,717	8,909	5,760	9,060
New cases opened	7,064	8,172	7,474	10,960	9,724	10,500
Appellate briefs files	40	26	62	49	34	50
Capital murder cases filed	5	1	15	3	6	8
Grand Jury Cases Heard	1,313	2,035	1,843	2,399	2,097	2,500

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$1,732,452	\$1,777,948	\$1,871,666	\$1,910,539
<i>Fringe Benefits</i>	542,183	500,191	567,475	592,231
<i>Operating Expenses</i>	301,923	279,541	308,662	312,662
<i>Capital Outlay</i>	628	74	-0-	-0-
Departmental Total	\$2,577,187	\$2,557,754	\$2,747,803	2,815,433
Staffing	41	40	40	40

PRE-TRIAL RELEASE

Pre-Trial Release and Personal Bond Office (PBO) was formed to provide the Smith County Judges information on defendants charged with felony and/or misdemeanor offenses by thorough and accurate interviews and investigations. PBO provides appropriate bonding for defendants considered for release by the judge, and assists in the reduction of the jail population. PBO receives, checks, sorts, and scans documents into the computer and distributes bonds to the appropriate department and/or agency. PBO performs all administrative and clerical functions for the bondsmen and bail bond board.

Director: Arvilla Banks

Major Accomplishments for FY06:

- Achieved or exceeded established goals and objectives for 2006
- Developed PBO and Bail Bond Board webpage
- Relocated office to secure location within the Sheriff's building

Goals & Objectives for FY07:

- Generate revenue sufficient to offset operating expenses
- Distribute approx. 925 bonds/month within 24 hours from receipt
- Process 10-15 inmates per day for eligibility
- Enforce compliance of bond conditions and court appearance on inmates released on Pre-Trial Bond
- Attend additional training

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$ 83,088	\$ 76,152	\$78,161	\$80,488
<i>Fringe Benefits</i>	32,918	29,209	31,536	32,697
<i>Operating Expenses</i>	5,281	5,089	7,050	7,050
<i>Capital Outlay</i>	10,446	-0-	-0-	-0-
Departmental Total	\$131,733	\$110,450	\$116,747	\$120,235
Staffing	4	3	3	3



PUBLIC SAFETY & CORRECTIONS

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FIRE MARSHAL/OFFICE OF EMERGENCY MANAGEMENT

The mission of the Smith County Fire Marshal's office shall be to enforce all state and county regulations that relate to fire, explosions, or damages of any kind caused by fire or explosion; and in the interest of safety and fire prevention may inspect any structure for fire hazards if called to do so; shall investigate the cause, origin and circumstances of each fire that occurs within the county that destroys or damages property and file a complaint charging arson, attempted arson, conspiracy to defraud or other crimes, against a person believed guilty; to keep records of each individual fire investigated which includes the facts, statistics and circumstances, including the origin and cause; and to coordinate the work of the various fire fighting and fire prevention units in the county.

Appointed Official: Jim Seaton

Program Statistics:	2002 Actual	2003 Actual	2004 Actual	2005 Actual
Incident Investigations	502	404	249	541
County Building Inspections	24	5	2	4
Non County Owned Structure Inspections	316	341	316	284
Evacuation & Tornado Planning Inspections	5	0	0	21
Fire Calls	2,498	3,197	2,488	1862
EMS Calls	2,321	2,607	3,822	1862
Search & Rescue Calls	11	21	29	23

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$192,290	\$217,881	\$219,918	\$225,230
<i>Fringe Benefits</i>	64,350	69,183	74,959	78,991
<i>Operating Expenses</i>	307,027	294,059	301,654	300,424
<i>Capital Outlay</i>	4,770	2,003	-0-	10,164
Departmental Total	\$568,436	\$583,125	\$596,531	\$614,809
Staffing	5	5	5	5

LICENSE & WEIGHT ENFORCEMENT

The License and Weight Enforcement Division was created to enforce the heavy hauling permit requirements adopted by the Commissioners Court on county roads. The enforcement officer is commissioned under the Smith County Sheriff and works closely with the Road & Bridge Department.

Enforcement Officer: Terry Brunk

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	n/a	n/a	n/a	\$34,365
<i>Fringe Benefits</i>	n/a	n/a	n/a	14,402
<i>Operating Expenses</i>	n/a	n/a	n/a	21,000
<i>Capital Outlay</i>	n/a	n/a	n/a	2,600
Departmental Total	n/a	n/a	n/a	\$72,366
Staffing	n/a	n/a	n/a	1

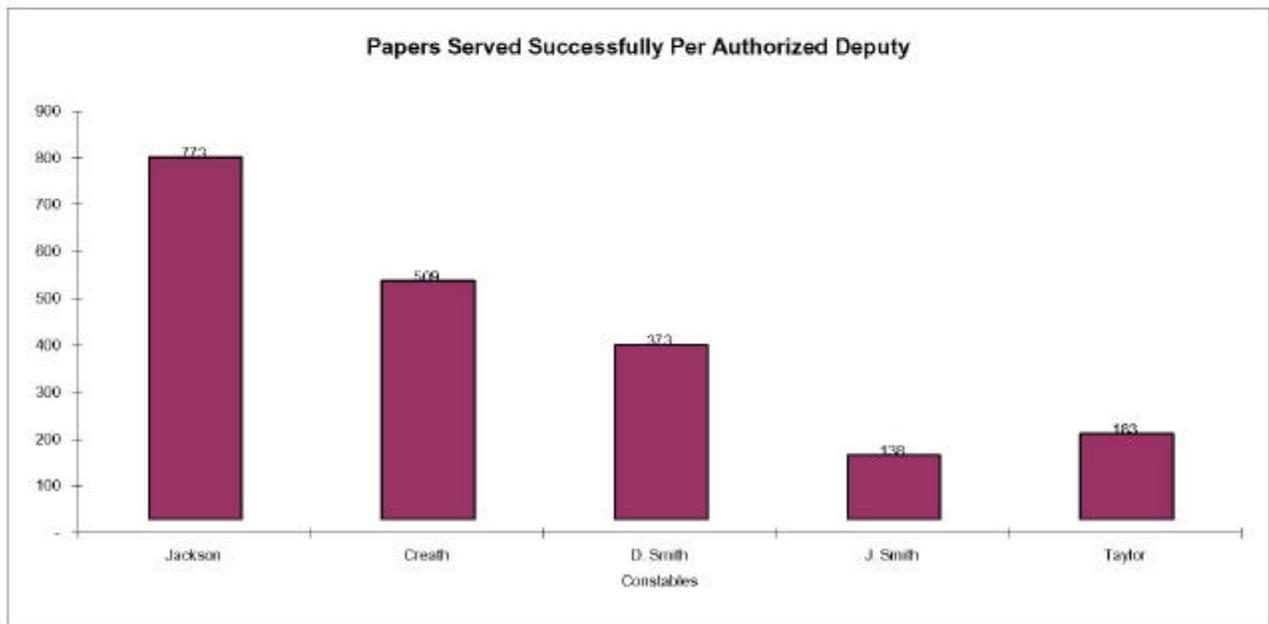
CONSTABLES

MANAGEMENT REPORT

DEPARTMENT:	Constable Precincts	DATE PREPARED:	8/29/2006
ACTIVITY:	Deputy Activities	MONTHS OF DATA:	10
INDICATOR:	Papers Served Successfully		

Precinct Number	Constable	Operating Expenses	Revenues	Net Expenses	Number of Papers Received	Number of Papers Served *	Successful Service %	Papers Served	
								Successfully Per Deputy*	Revenue Per Deputy
1	Jackson	\$112,501	\$45,337	\$67,165	746	773	104%	773	\$ 45,337
2	Creath	147,556	37,689	\$109,868	524	509	97%	509	\$ 37,689
3	D. Smith	130,730	25,504	\$105,226	373	373	100%	373	\$ 25,504
4	J. Smith	93,987	11,272	\$82,716	141	138	98%	138	\$ 11,272
5	Taylor	148,971	22,304	\$126,667	207	183	88%	183	\$ 22,304
Total		\$633,745	\$142,105	\$491,641	1,991	1,976			\$ 142,105
Average		126,749	28,421	98,328	398	395	99%	395	\$ 28,421

* Includes totals with the assumption of 1 deputy from each department serving papers



CONSTABLE – PCT. #1

It is our mission, in a coordinated effort with the community, to protect all life and property, using all resources available to understand and provide for the service needs of the community. To serve the justice court system process with the precinct, and shall perform all services including the service of civil or criminal processes, citations, notices, warrants, subpoenas, or writs from the Justice, County, District, Family, and Federal Courts, and to improve the quality of life by building capacities to maintain order, resolve problems and enforce the law in a manner consistent with community engagement to address the cause of crime & community issues.

Elected Official: Henry Jackson

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$96,115	\$101,156	\$102,847	\$123,060
<i>Fringe Benefits</i>	28,370	28,636	33,682	43,562
<i>Operating Expenses</i>	3,065	4,361	4,710	5,060
<i>Capital Outlay</i>	-0-	-0-	-0-	-0-
Departmental Total	\$127,550	\$134,154	\$141,239	\$171,681
Staffing	2	2	2	3

CONSTABLE – PCT. #2

Purpose: To protect life and property.

Mission: To provide law enforcement and civil process services in the quickest and most effective manner with maximum results.

Foremost in our minds is the desire to prevent crime from ever occurring, and citizens from becoming victims. To achieve this ambition, we shall explore every concept, seek out the latest technology, train a professional force, and promote and understanding between members of this department and the community. In doing so, we shall utilize effectively and efficiently any and all resources allocated to us by the county and shall report our progress toward achieving our goal accurately and honestly.

Elected Official: Frank Creath

YEAR	PCT. #1	PCT. #2	PCT. #3	PCT. #4	PCT. #5
2000	40,271	47,137	45,707	20,272	21,319
2005	41,187	51,160	48,625	21,922	23,510
INCREASE	916	4,023	2,918	1,650	2,191

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$116,147	\$140,048	\$136,612	\$137,661
<i>Fringe Benefits</i>	40,197	45,130	49,834	51,680
<i>Operating Expenses</i>	9,559	9,298	8,025	9,900
<i>Capital Outlay</i>	-0-	-0-	-0-	-0-
Departmental Total	\$165,903	\$194,476	\$194,471	\$199,242
Staffing	3	3	3	3

CONSTABLE – PCT. #3

Serving and protecting the citizens of Precinct #3 by providing professional law enforcement, traffic safety patrols and executing all court orders received by my office in a timely manner. Provide a bailiff for Justice of the Peace court and account for all fees taken by my office.

Elected Official: Danny Smith

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$103,492	\$106,725	\$98,947	\$93,892
<i>Fringe Benefits</i>	25,129	27,645	30,130	29,011
<i>Operating Expenses</i>	7,304	6,789	18,303	23,900
<i>Capital Outlay</i>	200	-0-	18,397	-0-
Departmental Total	\$136,125	\$141,159	\$165,7770	\$146,803
Staffing	2	2	2	2

CONSTABLE – PCT. #4

To serve the people of Precinct 4 in all aspects of law enforcement when called upon to do so. The functions of this office are not only serving civil papers, warrants, and working criminal cases, but to also be involved with the public in many ways, such as educational programs and the many other duties of being a certified peace officer.

Elected Official: John Smith

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$69,322	\$68,166	\$59,394	\$60,217
<i>Fringe Benefits</i>	25,090	22,095	24,619	25,284
<i>Operating Expenses</i>	4,183	5,572	12,050	14,810
<i>Capital Outlay</i>	-0-	717	20,000	-0-
Departmental Total	\$98,595	\$96,549	\$116,063	\$100,310
Staffing	2	2	2	2

CONSTABLE – PCT. #5

To serve all civil processes issued out of Precinct 5 Justice of the Peace Court and those sent from other jurisdictions and to attempt to serve warrants from other jurisdictions. To attempt to stem the flow of illegal drugs to the citizens of Smith County and surrounding counties by utilizing our deputies and drug dog in our ongoing anti-drug program.

Elected Official: Dennis Taylor

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$114,874	\$133,096	\$132,519	\$151,004
<i>Fringe Benefits</i>	34,316	40,258	47,618	60,559
<i>Operating Expenses</i>	8,224	7,682	12,974	17,510
<i>Capital Outlay</i>	-0-	-0-	-0-	-0-
Departmental Total	\$157,414	\$181,036	\$193,111	\$229,073
Staffing	3	3	3	4

ANIMAL CONTROL - NORTH

*Elected Official – Constable John Smith
Enforcement Officer – Joey King*

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	20,834	\$21,205	\$21,812	\$22,437
<i>Fringe Benefits</i>	10,024	10,454	11,098	11,437
<i>Operating Expenses</i>	6,636	7,966	6,360	10,910
<i>Capital Outlay</i>	-0-	-0-	18,000	-0-
Departmental Total	\$37,495	\$39,625	\$57,271	\$44,784
Staffing	1	1	1	1

ANIMAL CONTROL - SOUTH

*Elected Official – Constable Frank Creath
Enforcement Officer – Natalie Smith*

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$19,030	\$20,616	\$21,205	\$21,812
<i>Fringe Benefits</i>	9,668	10,114	10,717	11,038
<i>Operating Expenses</i>	3,684	4,693	5,155	7,275
<i>Capital Outlay</i>	-0-	-0-	-0-	-0-
Departmental Total	\$32,383	\$35,423	\$37,077	\$40,125
Staffing	1	1	1	1

WARRANTS DIVISION - COURTS

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$65,958	\$69,533	\$71,908	\$80,630
<i>Fringe Benefits</i>	25,167	26,232	28,796	31,539
<i>Operating Expenses</i>	7,030	7,825	8,201	10,316
<i>Capital Outlay</i>	-0-	-0-	-0-	-0-
Departmental Total	\$98,155	\$103,590	\$108,905	\$122,484
Staffing	2	2	2	2

ENVIRONMENTAL CRIMES UNIT

This department began in 2003 as the Litter Abatement program under a participation grant sponsored by the East Texas Council of Governments. The grant funding ended in August, 2006, at which time the county assumed the responsibility for the program. Since the inception, the program has expanded to include other environmental crimes such as nuisance abatement.

Environmental Crimes Officer: Sgt. Danny Brashear

	FY06 to Date
Total Calls Cleared	554
Illegal Dumping Calls	338
Junk Vehicles Removed	85
Public Nuisances	132
Illegal Dump Sites Cleaned	181
Arrests	19
Trash Removed	2+ M lbs.

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>				\$30,412
<i>Fringe Benefits</i>				13,176
<i>Operating Expenses</i>	\$10,000	\$20,000	\$55,345	27,990
<i>Capital Outlay</i>				-0-
Departmental Total	\$10,000	\$20,000	\$55,345	\$71,577
Staffing				1

SHERIFF

Mission: To provide complete law enforcement services and satisfy the responsibilities of the office of Sheriff as set forth by the Texas Constitution. Accountability and a Citizen's First attitude should lay the foundation for clearly measurable proactive and innovative programs to enhance law enforcement services, avoid duplication and waste and contribute to greater efficiency on a county-wide basis through strict organization and teamwork.

Elected Official: J. B. Smith

Program Statistics:	2003 Actual	2004 Actual	2005 Actual	2006 Estimated
Warrants Served	134	100	117	231
Civil Process Served	2,531	2,886	2,889	3,338
Report Requiring CID Follow-up	4,945	4,684	4,948	5,199
Calls Received & Dispatched	37,683	28,477	32,118	34,372
Citations Issued	2,444	2,710	1,707	1,989
Arrests	1,267	1,034	1,279	1,310

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$2,993,652	\$3,001,706	\$3,235,549	\$3,472,642
<i>Fringe Benefits</i>	1,116,155	1,101,682	1,308,095	1,382,255
<i>Operating Expenses</i>	579,173	598,796	769,673	748,191
<i>Capital Outlay</i>	-0-	-0-	-0-	-0-
Departmental Total	\$4,688,980	\$4,702,184	\$5,313,317	\$5,603,088
Staffing	87	87	89	91

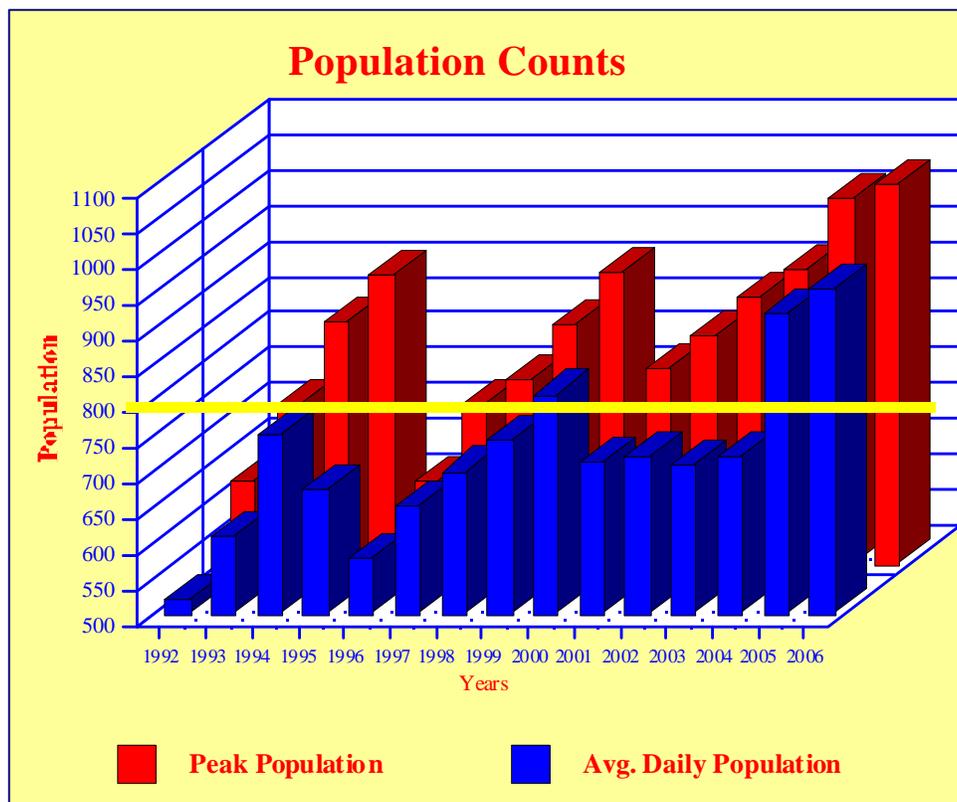
JAIL OPERATIONS

Current Smith County has contracted with ten other Texas counties to house inmates that exceed the county's capacity to stay in compliance with the Texas Commission on Jail Standards. Presently, the county has over 300 inmates in other locations.

Smith County Jail Facilities:

- Central Jail – 276 Beds – Opened in 1986
- Low/Medium Risk – 432 Beds – Constructed in 1989 & 1994
- Courthouse – 5th Floor - 47 Beds
- Total Capacity – 755 Beds**

Elected Official: Sheriff J. B. Smith
Jail Administrator: Chief Gary Pinkerton



Program Statistics:	2003 Actual	2004 Actual	2005 Actual	2006 Est.
Book-ins	14,341	14,190	12,282	13,447

Jail Operations Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$4,343,454	\$3,001,706	\$3,235,549	\$3,472,642
<i>Fringe Benefits</i>	1,865,205	1,101,682	1,308,095	1,382,255
<i>Operating Expenses</i>	4,176,486	598,796	769,673	748,191
<i>Capital Outlay</i>	-0-	-0-	-0-	-0-
Departmental Total	\$10,385,145	\$4,702,184	\$5,313,317	\$5,603,088
Staffing	168	188	188	188

COMMUNITY SUPERVISION & CORRECTIONS

Smith County has certain financial responsibilities as described in the Government Code, Chapter 76.008 pertaining to support for the Community Supervision and Corrections Department. At a minimum, the county is required to provide physical facilities, equipment, and utilities for the department. The following appropriations relate to those requirements, as well as the first year funding appropriation for the Alternative Incarceration Center described in greater detail on page 3 of this document.

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Operating Expenses</i>	\$20,705	\$19,456	\$21,550	\$415,777
<i>Capital Outlay</i>				25,000
Departmental Total	\$20,705	\$19,456	\$21,550	\$440,777

JUVENILE BOARD

The Juvenile Board serves as the governing body in the supervision and budgetary control of the juvenile department. The board members are determined by state law and are not subject to the authority of the Commissioners Court. The following pages more fully describes the board and the serves provided by the juvenile department.

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$76,261	\$77,179	\$77,179	\$77,179
<i>Fringe Benefits</i>	15,846	16,073	15,991	14,334
Departmental Total	\$92,107	\$93,252	\$93,170	\$91,513
Transfer to Juvenile Fund	\$2,600,000	\$2,250,000	\$2,250,000	\$2,900,000



The Smith County Juvenile Services, with participation and involvement of the community, *protects and serves* both juvenile offenders and the community:

- By screening, investigating, supervising, counseling, and referring for services all juveniles involved in law violations for services.
- By providing detention that is safe, secure, and nurturing for juveniles who must remain in custody.

Mission Statement: To instill respect, discipline, achievement, and responsibility in the youth of our community ensuring citizen safety and security.

The Smith County Juvenile Services, guided by its statement of purpose, strives to produce the following valuable final product: *A Law-Abiding Citizen*

Smith County Juvenile Services serves juveniles between the ages of 10 and 17 who have violated the law. Juveniles become involved with the probation department through referrals from law enforcement agencies and school officials. Not only does the department serve these juveniles, it also serves their families, their victims, and the community.

Director: Nelson Downing

HISTORY

The concept of the Tyler-Smith County Juvenile Attention Center was born in November 1975, in a meeting of concerned citizens called "The Smith County Child Advocacy Committee". The Committee, formed by the Junior League of Tyler, provided the impetus for what was to open in June of 1981, as the Tyler-Smith County Juvenile Attention Center.

In January of 1977, a grant was received from the Criminal Justice Department in order to conduct a feasibility study. The study indicated a need to remove children from adult jails. The findings of the study were presented to the County Commissioners and the City Council in September 1977. This meeting resulted in an agreement between the County and the City to share funding and operational costs of a juvenile detention facility.

In July 1978, a group of Judges, Juvenile Attention Center Board members and Tyler Independent School District personnel toured a detention facility in West Texas. Following that tour, Tyler Independent School District agreed to participate in the endeavor by providing education for detained juveniles.

In February, 1979, the Commissioners Court voted unanimously to apply for two grants in order to renovate and operate a juvenile detention facility at the Roberts Junior High School. Meanwhile, the Juvenile Attention Center Board was vigorously raising money to assist in the renovation and operation of the new facility. Approximately \$500,000 was given by the community in order to detain juveniles in a facility other than the adult jail.

The Juvenile Attention Center operated at the original facility until October, 2003 when the department moved into a new facility constructed on Morningside Drive.



There are approximately 19,000 juveniles in Smith County. Each year approximately 1,000 juveniles are involved in the juvenile services system. Of the 1,000, approximately 400 end up in the detention facility with an average stay of two weeks.

The Juvenile Services Department has one of the lowest recidivism rates in the State of Texas at 22%. In other words, 78% of the juveniles successfully complete probation and do not return to the system. Following are some of the services provided to help rehabilitate these juveniles.

COURT AND COMMUNITY SERVICE

The Court and Community Service Unit consists of 17 certified Juvenile Probation Officers, including the Director, the Deputy Director of Court and Community Services, probation officer Supervisor and 14 Juvenile Probation Officers. Also, on staff, is a Volunteer Coordinator, Administrative Assistant, Administrative Secretary, Office Manager, three Probation Secretaries, Case Aides, and a Curfew Checker.

The probation division is responsible for supervising juveniles on probation and referring the child and the family to agencies in the community in order to help meet their needs. Probation Officers are responsible for conducting initial interviews with the child and their parents, and, if necessary, taking the child through the court process. The Probation Officer is an extension of the Juvenile Court and is responsible for completing social investigations, preparing reports, and testifying in Court. They are also responsible for supervising the child following court action on a voluntary basis if no court action is taken.

As a supervisor, the Probation officer monitors the child's progress, or lack of progress, in an area such as the home, school, and place of employment. The supervision and monitoring is to enforce the conditions of probation and to assess the needs of the child. A confidential record is kept of all significant events regarding each case. The Probation officers participate in a 24 hour on-call rotation to answer emergency calls from law enforcement, parents and children.

CORRECTIONAL SERVICES

The Correctional Services is located in a 64-bed facility offering a wide range of troubled juveniles. A full-time staff of Juvenile Detention Officers provides 24-hour care. The full time staff consists of the Deputy Director of Correctional Services and four Detention Supervisors and Detention Officers who work directly with residents.

The Detention Program provides temporary services for juveniles who are awaiting a court hearing and are unable to return home. The program is designed to aid the child in becoming more secure, learning disciplined habits, following rules, and better understanding socially acceptable behavior. This is accomplished through daily learning activities, chores, and guidelines that each person is expected to follow. Juveniles are monitored constantly and are provided daily feedback through a behavioral level system which determines what privileges (ie: dayroom, phone calls, or gym, etc.) are earned each day. Average length of stay is approximately two weeks.

Other activities, afforded to the program include: academic studies provided by teachers, volunteer groups offering learning, recreational and religious activities, mentors, and staff implemented activities in physical fitness and life skills.

JUVENILE JUSTICE ALTERNATIVE EDUCATIONAL PROGRAM – (J.J.A.E.P.)

The Juvenile Justice Alternative Educational Program is an educational program of students who have been expelled from a regular school campus for a felony offense or expelled from an alternative school in Smith County. The program is required to provide educational services for students in Language Arts/Reading, Mathematics, Social Studies, and Science. The J.J.A.E. P. in Smith County,

in addition to the required subject areas, provides several electives and physical education to help the students meet graduation requirements. Students entering the program are tested to find their reading and mathematics functioning levels. This allows the staff to match the curriculum to the individual student needs. Prior to the students exiting the program, they are given an exit level test to see if there has been an improvement in their reading and math skills.

The students assigned to the J.J.A.E.P. are classified under two categories. The first category is Mandated Students which are students who have committed one of the following felonies on a school campus, school sponsored activity, or school related activity; Uses, exhibits, or possesses a firearm illegal knife, club, or weapon listed as prohibited, engages in conduct that contains the elements of aggravated assault, sexual assault, aggravated sexual assault, arson, murder, criminal attempt to commit murder or capital murder, indecency with a child, aggravated kidnapping, or retaliation. The second category is Discretionary Students who are students who have severe and persistent misconduct while assigned to an Alternative School.

Students in the J.J.A.E.P. have a behavioral plan that is implemented by the staff to help them acquire the tools to change their negative behaviors, which will allow them to become productive citizens in the community.

Juvenile Board Members: **Judge Becky Dempsey, Chairman**
Judge Kerry Russell – 7th District Court
Judge Cynthia S. Kent – 114th District Court
Judge Jack Skeen, Jr. – 241st District Court
Judge Carole Clark – 321st District Court
Judge Thomas Dunn – County Court at Law
Judge Randall Rogers – County Court at Law #2
Judge Floyd Getz – County Court at Law #3

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$1,155,714	\$1,225,875	\$1,516,424	\$1,565,546
<i>Fringe Benefits</i>	732,322	683,495	789,217	792,418
<i>Operating Expenses</i>	519,488	677,015	1,011,161	1,119,326
<i>Capital Outlay</i>		1,103	3,600	4,500
Departmental Total	\$2,407,525	\$2,587,490	\$3,320,402	\$3,481,790
Staffing	64	67	67	67

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INFRASTRUCTURE

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ROAD & BRIDGE DEPARTMENT



Smith County Road & Bridge operates under the Countywide System as authorized in Chapter 252 of the Transportation Code, Subchapter D. The county road department is responsible for the construction and maintenance of county roads. Under the countywide system, the ownership and use of county road department equipment, materials, and supplies, and the administration of the county road department are to be based on the county as a whole without regard to commissioners' precincts. The Commissioners Court must appoint a county road engineer or road administrator who holds the position for an indefinite term.

Duties of the Office of the County Engineer:

1. Management of the Road & Bridge Department:
 - a. Preparation of detailed budget estimates, plans, and specifications for construction and maintenance of county roads, bridges, and drainage structures;
 - b. Preparation of estimates and specifications of the equipment, supplies, materials, and labor to support all Road & Bridge operations;
 - c. Serve as custodian of all Road & Bridge equipment, materials, and supplies, including maintaining an inventory thereof;
 - d. Maintain cost accounting records of all Road & Bridge operations;
 - e. Perform other duties as required by the Commissioners Court that are consistent with Chapter 252, subchapter D of the Transportation Code.
2. Floodplain Administration: Review all applications for development in the floodplain.
3. Local Government Code Chapter 232 and the Smith County Subdivision Regulations:
 - a. Review and recommend to the Commissioners Court on the approval or denial of Subdivisions of land;
 - b. Review plans and infrastructure for Manufactured Housing Rental Communities;
 - c. Recommend actions to the court for the enforcement of the Subdivision Regulations.

County Engineer: William Bala, P.E.

The Smith County Road & Bridge Department consists of three divisions: Administration, Labor, and Equipment Division. The Administrative division maintains cost accounting records, payroll data, documents regarding subdivisions, easements, and right of way dedication, interlocal agreements, overhead costs, contracts, and any other expenses not directly attributable to the construction or maintenance of roads, bridges and drainage structures.

The Labor division accounts for the bulk of the departmental budget, largely through materials and supplies. Labor also accounts for the salaries and benefits of personnel directly involved in the maintenance and construction of roads, bridges, and drainage structures, as well as equipment

replacement, and right of way acquisition and construction costs for TxDOT's Loop 49 project. Loop 49 costs vary widely from year to year and are not determined by the county. In fiscal 2006, these costs amounted to 12.5% of the departmental budget. These are described in greater detail on page 4.

The Equipment division accounts for the salaries and benefits for personnel directly involved in the maintenance of the road and bridge equipment, as well as the recently implemented fleet maintenance program described on page 3 of this document. Also included in this division are the costs for fuel, parts, and supplies for Road & Bridge vehicles and equipment.

Administrative Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$187,971	\$171,259	\$227,483	\$203,050
<i>Fringe Benefits</i>	61,478	46,824	77,483	67,931
<i>Operating Expenses</i>	100,678	68,191	123,250	127,300
<i>Capital Outlay</i>	-0-	38,454	-0-	-0-
Departmental Total	\$350,127	\$324,728	\$428,216	\$398,281
Staffing	5	5	5	5

Labor Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$1,073,308	\$1,167,016	\$1,269,551	\$1,954,863
<i>Fringe Benefits</i>	574,593	558,743	695,259	1,041,667
<i>Operating Expenses</i>	3,026,441	2,572,650	2,948,166	2,769,246
<i>Capital Outlay</i>	395,948	1,054,679	1,291,100	999,177
Departmental Total	\$5,070,290	\$5,353,088	\$6,203,976	\$6,764,953
Staffing	53	49	49	70

Equipment Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$243,601	\$263,917	\$272,091	\$340,410
<i>Fringe Benefits</i>	111,361	117,387	135,106	171,888
<i>Operating Expenses</i>	383,706	489,756	559,236	749,592
<i>Capital Outlay</i>	470	5,240	28,095	7,500
Departmental Total	\$739,138	\$876,299	\$994,528	\$1,269,390
Staffing	10	10	10	12

By fiscal 2006 year-end, Road & Bridge is projected to have rebuilt approximately 65 miles of county road (including widening about 50% of that mileage); prepped approx. 20 miles for rebuild the remainder of the calendar year; replaced three single-lane, 16 foot span wooden bridges, one with a two-lane, 36 foot concrete and steel span, the others with two-lane large diameter culverts.



Price increases for all petroleum-based road materials exceeded earlier budget estimates, putting a greater emphasis on recycling material and finding alternative solutions.



Road & Bridge Department implements pavement reclamation efforts wherever possible to alleviate these rising costs. During 2006, two portable reclaimers were added to the equipment inventory; asphalt is reclaimed to depths of 8" or more to provide base material for widened pavements.



The addition of new aggregate screening equipment, in conjunction with rebuilding and enlarging an existing pug mill operation, will provide additional material for road surfacing.



Road & Bridge is taking advantage of new "buy-back" marketing programs offered by equipment suppliers to replace aging equipment and increase the number of large dump trucks. These efforts are expected to provide new fuel-efficient equipment at reduced cost to the county and eliminate the need for contracting additional trucking.

Road & Bridge crews are also on call for emergency repairs and clearing of storm damage. During Hurricane Rita, Road & Bridge crews answered 64 callouts in 6 hours for downed trees and other storm damage.



2007 Road & Bridge Major Objectives

1. Road Reconstruction & Maintenance

a. Materials

i. Road Oil Surface Reconstruction: 56.808 miles (estimated)

1. Road Oil: $56.808 \times 300 \text{ bbl} \times 42 \text{ gal/bbl} \times \$1.39/\text{gal} \times 1.05 \text{ (5\% waste)} \times 1.15 \text{ (price increase factor)} =$
\$1,201,383.50
2. Road Oil: Patching: $7,200 \text{ tons} \times 25 \text{ gal/ton} \times \$1.39/\text{gal} \times 1.05 \text{ (5\% waste)} \times 1.15 \text{ (price increase factor)} =$
\$302,116.50

3. Sand: \$62,611

4. Gravel: \$40,000

5. RAP (Recycled Asphalt Pavement): 100,000 cy (lateral road fund)

ii. HMAC (Hot Mix Asphaltic Concrete) Reconstruction: 5.969 miles (estimated)

1. Plant Mix: $5.969 \times 1100 \text{ tons/mile} \times 1.05 \text{ (5\% waste)} \times \$48.25/\text{cy} \times 1.15 \text{ (price increase factor)} =$
\$382,541.65
2. Plant Mix: Patching: $5,000 \text{ tons} \times \$48.25/\text{ton} \times 1.15 \text{ (price increase factor)} =$ \$277,437.50

2. Bridges:

a. Replace/Rebuild 3 bridges

- i. Structural & Reinforcing Steel: \$192,245.50
- ii. Concrete: \$25,080
- iii. Other Bridge Materials: \$5,000

3. Major Drainage Projects:

- a. Wedgewood Subdivision
- b. Gresham Oaks
- c. Knollwood

4. Full Time Right of Way Maintenance, Drainage Maintenance, & Materials

- a. Patch Crews
- b. Mowing (2 full cycles) & Boom Axe
- c. Ditch Crews, Culvert Auger , & Culvert Installation
- d. Full time operation of Pug Mill, Road Materials Recycling Area

Personnel - Labor Division:

Dedicated full time crews will be as follows:

1. Road Reconstruction:
 - a. Rebuild Crew 1 & 2
 - b. Blade & Prep Crew (Includes dirt & gravel road reconstruction)
 - c. Overlay Crew
2. Drainage
 - a. Ditch Crew 1 & 2
 - b. Culvert Crew
 - c. Auger Crew
3. Bridge & Right of Way
 - a. Bridge Crew
 - b. Haul Trucks
 - c. Materials Area (Pug Mill)
4. Right of Way Maintenance
 - a. Patch Crew 1, 2, 3, & 4
 - b. Mowers & Boom Axe Crew
 - c. Sign shop
5. Inspection

Equipment Division:

1. Shop Mechanics
2. Field Service Mechanics & Servicemen (including Fuel Tanker)
3. Parts
4. Clerical/Reception

Administrative Division:

1. County Engineer
2. Engineering Assistant
3. Office Manager
4. Clerical

Note: Additional manpower will consist of temporary employees and inmate trustees where applicable.

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**HEALTH &
HUMAN
SERVICES**

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VETERAN SERVICES

Under the authority of Chapter 434 of the Texas Government Code, the Smith County Commissioners Court established the Veterans Services Department as an advocate office to assist veterans and/or their survivors in obtaining entitled benefits from the U.S. Department of Veterans Affairs and the State of Texas. This department's staff helps veterans and their survivors deal with the often confusing and overwhelming task of completing the correct forms/applications and collecting the appropriate documentation to support a claim for benefits.

Director: Toby Cross

Major Accomplishments for FY06:

- Performed 11,000 client services

Goals & Objectives for FY07:

- Enhance claims processing to result in a 10% increase in total VA expenditures to veterans in Smith County
- Produce and distribute a "Quality of Service" survey to veterans
- Ensure continuing education for director and assistants

Program Statistics:	2003 Actual	2004 Actual	2005 Actual	2006 Estimated	2007 Projected
Smith County Vet Population	16,426	16,384	16,292	16,210	16,200
Compensation & Pension Dollars Expended in Smith County	\$24,075,787	\$25,797,689	\$28,365,000	\$31,768,800	\$35,581,056
Education Dollars Expended in Smith County	\$1,534,801	\$2,076,031	\$2,225,000	2,380,750	2,547,402
Insurance & Indemnity Dollars Expended in Smith County	\$1,051,000	\$1,053,000	\$1,024,000	1,035,000	1,050,000
Total VA Expenditures in Smith County	\$26,661,783	\$28,929,000	\$31,615,000	\$35,184,550	\$39,178,460

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$87,998	\$87,077	\$89,617	\$92,007
<i>Fringe Benefits</i>	27,315	26,177	33,649	34,935
<i>Operating Expenses</i>	6,878	7,403	7,265	8,273
<i>Capital Outlay</i>	369	0	370	-0-
Departmental Total	\$122,561	\$120,657	\$130,901	\$135,216
Staffing	3	3	3	3

AGRICULTURE EXTENSION SERVICE

The Texas Cooperative Extension program is a part of the Texas A&M University System, cooperating with the U.S. Department of Agriculture and the Smith County Commissioners Court.

The department provides research based information in agriculture, horticulture, family and consumer sciences, 4-H and youth development and community resource development through educational programs. The Smith County Extension Program is administered by a staff of extension agents working with the Smith County Extension Program Council. The Council plans the overall program which is implemented through specific program area communities. Council and committee members are community volunteers interested in helping the people of Smith County.

Extension strives to keep pace with today's changing society by developing programs on current issues. The Smith County Extension staff has programs available to all groups with non-discriminating memberships covering many topics. The following are some of the major programs the staff offers:

- ***Health & Fitness*** – Programs addressing stress, wellness, dietary guidelines, food safety, fitness and food guide pyramid.
- ***Limited Resource Farmers*** – A program to increase profitability through diversification, competitive marketing and rural economic development.
- ***Youth Development*** – Positive, supervised programs and activities to improve youth self-esteem involving parents, volunteers and youth.
- ***Farm & Ranch Profitability*** – Management practices for livestock and forage producers to increase profitability.
- ***Environmental Landscaping, Waste Management & Water Conservation*** – Programs and practices for managing environmental resources.
- ***Better Living for Texans*** – Program designed for limited resource families to learn nutrition, wellness and food safety.

Extension Agent: Brian Triplett

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$134,829	\$144,402	153,341	\$158,140
<i>Fringe Benefits</i>	33,662	32,593	35,892	37,043
<i>Operating Expenses</i>	12,158	13,398	21,439	28,339
<i>Capital Outlay</i>	700	700	1,500	1,500
Departmental Total	\$181,349	\$191,093	\$212,172	\$225,022
Staffing	8	8	8	8

INDIGENT HEALTH CARE TRUST

In 1999, the Smith County Commissioners Court dedicated a portion of the funds received from the State of Texas tobacco settlement to a fund set up specifically designed to meet the needs of growing health care issues in Smith County. Since the inception of the fund, any new monies received from the tobacco settlement are placed in this fund. Expenditures from this fund primarily consist of support services for the Indigent Health Care program and an allocation for pauper burial services.

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Operating Expenses</i>	\$46,047	\$34,985	\$38,985	\$38,985
Departmental Total	\$46,047	\$34,985	\$38,985	\$38,985

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SPECIAL REVENUE FUNDS

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COURTHOUSE SECURITY

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$ 13,597	\$ 49,712	\$242,560	\$248,619
<i>Fringe Benefits</i>	7,546	62,383	110,875	113,394
<i>Operating Expenses</i>	-0-	1,708	-0-	-0-
<i>Capital Outlay</i>	136,511	12,930	36,108	40,000
Departmental Total	\$157,654	\$226,733	\$389,543	\$402,013
Staffing	4	6	9	9

COUNTY LAW LIBRARY

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$ 58,333	\$ 59,099	\$ 60,834	\$62,895
<i>Fringe Benefits</i>	22,230	21,219	22,491	23,411
<i>Operating Expenses</i>	47,246	52,297	65,620	76,128
<i>Capital Outlay</i>	38	1,065	3,350	5,350
Departmental Total	\$127,846	\$133,680	\$152,295	\$167,784
Staffing	2	2	2	2

JUSTICE COURT TECHNOLOGY FUND

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$-0-	\$ -0-	\$ -0-	\$-0-
<i>Fringe Benefits</i>	-0-	-0-	-0-	-0-
<i>Operating Expenses</i>	38,424	35,095	38,000	38,000
<i>Capital Outlay</i>	-0-	-0-	-0-	-0-
Departmental Total	\$38,424	\$35,095	\$38,000	\$38,000
Staffing	0	0	0	0

RECORDS MANAGEMENT – COUNTY CLERK

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$ -0-	\$ 33,853	\$105,000	\$110,000
<i>Fringe Benefits</i>	-0-	1,531	8,033	-0-
<i>Operating Expenses</i>	243,474	245,478	426,150	372,000
<i>Capital Outlay</i>	19,255	60,997	130,000	150,000
Departmental Total	\$262,729	\$341,859	\$669,183	\$632,000
Staffing	0	0	0	0

RECORDS MANAGEMENT – DISTRICT CLERK

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$-0-	\$-0-	\$-0-	\$-0-
<i>Fringe Benefits</i>	-0-	-0-	-0-	-0-
<i>Operating Expenses</i>	-0-	-0-	15,700	15,700
<i>Capital Outlay</i>	-0-	15,336	1,200	1,200
Departmental Total	-0-	\$15,336	\$15,900	\$16,900
Staffing	0	0	0	0

10% FORFEITURE INTEREST FUND

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$-0-	\$-0-	\$-0-	\$-0-
<i>Fringe Benefits</i>	-0-	-0-	-0-	-0-
<i>Operating Expenses</i>	-0-	-0-	\$9,000	9,000
<i>Capital Outlay</i>	-0-	-0-	-0-	-0-
Departmental Total	-0-	-0-	\$9,000	\$9,000
Staffing	0	0	0	0

SEARCH & RESCUE

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	\$-0-	\$-0-	\$-0-	\$-0-
<i>Fringe Benefits</i>	-0-	-0-	-0-	-0-
<i>Operating Expenses</i>	-0-	-0-	\$7,500	\$7,500
<i>Capital Outlay</i>	-0-	-0-	-0-	-0-
Departmental Total	-0-	-0-	\$7,500	\$7,500
Staffing	0	0	0	0

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**CAPITAL
IMPROVEMENT
&
DEBT SERVICE
FUNDS**

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PERMANENT IMPROVEMENT

The Permanent Improvement fund is the primary capital improvement fund of the county. Any bond proceeds received are accounted for and appropriated from this fund. A detailed schedule of projects completed and proposed for the upcoming fiscal year can be found on page 42.

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Capital Outlay</i>	\$691,398	\$1,150,008	\$5,000,000	\$5,200,000
Departmental Total	\$691,398	\$1,150,008	\$5,000,000	\$5,200,000

JUVENILE ATTENTION CENTER M&E FUND

The Juvenile Attention Center Maintenance & Equipment Fund was set up to provide for future replacement needs or major repairs to the newly constructed Juvenile Attention Center. Funds are appropriated each year to build a reserve in preparation of future facility or equipment replacement needs.

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Capital Outlay</i>	n/a	n/a	\$29,000	-0-
Departmental Total	n/a	n/a	\$29,000	-0-

FACILITY IMPROVEMENT/WORKFORCE INV.

The Facility Improvement/Workforce Investment Fund is a combined fund for purposes of setting aside funds to replace buildings and/or equipment as needed and to provide funds for employee incentive programs.

Expense Category	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
<i>Salaries</i>	-0-	-0-	\$50,000	\$80,000
<i>Operating Expenses</i>	16,450	-0-	21,000	-0-
<i>Capital Outlay</i>	167,589	-0-	-0-	730,292
Departmental Total	\$184,039	-0-	\$71,000	\$810,292

DEBT SERVICE FUNDS

Debt Service funds are used to service the annual debt requirements from the purchase of bonds. A complete schedule of debt maturity is listed on page 49.

Certificates of Obligation 2000	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
Expense Category				
<i>Bond Principal</i>	\$600,000	\$600,000	\$700,000	\$700,000
<i>Interest</i>	531,725	503,975	476,225	273,250
<i>Agency & Other Fees</i>	1,368	1,160	3,450	5,000
Departmental Total	\$1,133,093	\$1,105,135	\$1,179,675	\$978,250

Certificates of Obligation 2001	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
Expense Category				
<i>Bond Principal</i>	\$200,000	\$200,000	\$800,000	\$800,000
<i>Interest</i>	238,950	229,950	220,950	184,950
<i>Agency & Other Fees</i>	1,422	1,214	3,450	5,000
Departmental Total	\$440,372	\$431,164	\$1,024,400	\$989,950

Certificates of Obligation 2004	Actual FY04	Actual FY05	Revised FY06	Adopted FY07
Expense Category				
<i>Bond Principal</i>	n/a	\$-0-	\$400,000	\$400,000
<i>Interest</i>	n/a	2147,533	239,850	223,850
<i>Agency & Other Fees</i>	n/a	1,375	3,450	5,000
Departmental Total	n/a	\$215,908	\$643,300	\$628,850

COUNTY OFFICIALS

Elected Officials:

County Judge	Becky Dempsey	535-0575
Commissioner - Precinct #1	JoAnn Fleming	535-0571
Commissioner - Precinct #2	David Stein	535-0572
Commissioner - Precinct #3	Bobby Van Ness	535-0573
Commissioner - Precinct #4	JoAnn Hampton	535-0574
Constable - Precinct #1	Henry Jackson	535-0568
Constable - Precinct #2	Frank Creath	561-1699
Constable - Precinct #3	Danny Smith	842-2664
Constable - Precinct #4	John Smith	877-3119
Constable - Precinct #5	Dennis Taylor	882-6124
County Court at Law	Judge Thomas A. Dunn	535-0606
County Court at Law #2	Judge Randall Rogers	535-0618
County Court at Law #3	Judge Floyd T. Getz	535-0566
County Clerk	Judy Carnes	535-0630
District Attorney	Matt Bingham	535-0520
District Clerk	Lois Rogers	535-0666
7 th District Court	Judge Kerry Russell	535-0625
114 th District Court	Judge Cynthia S. Kent	535-0613
241 st District Court	Judge Jack Skeen, Jr.	535-0600
321 st District Court	Judge Carole Clark	535-0590
Elections/Voter Registration	Paula Patterson	535-0659
Justice of the Peace - Pct. #1	Judge Quincy Beavers, Jr.	535-0560
Justice of the Peace - Pct. #2	Judge Bill Lemmert	561-1022
Justice of the Peace - Pct. #3	Judge James Meredith	842-2661
Justice of the Peace - Pct. #4	Judge Mitch Shamburger	877-3142
Justice of the Peace - Pct. #5	Judge James Cowart	882-6136
Sheriff	J. B. Smith	535-0900
Tax Assessor-Collector	Gary Barber	535-0835

Treasurer	Kelli White	535-0556
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Appointed Officials/Department Heads:

Adult Probation	Gerald Hayden	535-0700
Agriculture Extension Service	Brian Triplett	535-0885
Information Technology	Harvy Tanner	535-0668
Collections	Scott Cothran	535-0693
County Auditor	Ann W. Wilson, CPA	535-0501
Fire Marshal	Jim Seaton	535-0965
Juvenile Services	Nelson Downing	535-0850
Law Library	Cristy Keul	592-6705
Personnel	Denise Rebolini	535-0514
Physical Plant	Steve Christian	535-0760
Pre-Trial Release	Arvilla Banks	535-0777
Purchasing	Kelli Harley	535-0505
Records Service	Danny Kee	535-0897
Road & Bridge	William Bala	535-0875
Veterans Services	Toby Cross	535-0842

GLOSSARY

Accounting Procedures - All processes which discover, record, classify, and summarize financial information to produce financial reports and to provide internal control.

Accounting System - The total structure of records and procedures which discover, record, classify, summarize, and report information on the financial position and results of operations of a government or any of its funds, fund types, balanced account groups, or organizational components.

Accrual Basis - A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Appropriation - A legal authorization to incur obligations and to make expenditures for specific purposes.

Assessed Valuation - The valuation set upon real estate and certain personal property by the Assessor as a basis for levying property taxes.

Attrition - A method of achieving a reduction in personnel by not refilling the positions vacated through resignation, reassignment, transfer, retirement, or means other than layoff.

Bond - A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified date. The difference between a note and a bond is that the latter runs for a longer period of time and requires greater legal formality.

Budget - A plan of financial activity for a specified period of time indicating all

planned revenues and expenses for the budget period.

Budgetary Basis - The basis of accounting used to estimate financing sources and uses in the budget. Generally takes one of three forms: GAAP, cash, or modified accrual.

Budget Calendar - The schedule of key dates from which a government follows in the preparation and adoption of the budget.

Budgetary Control - The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

Capital Outlay - Fixed assets with a value of \$5,000 or more and have a useful life of more than two years.

Capital Project - Major construction, acquisition, or renovation activities which add value to a government's physical assets or significantly increase their useful life.

Cash Basis - A basis of accounting in which transactions are recognized only when cash is increased or decreased.

Debt Service - The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Department - The organization unit which is functioning uniquely in its delivery of service.

Effective Tax Rate (ETR) - A calculated tax rate that would generate the same amount of revenue as in the preceding year.

Encumbrance - The commitment of appropriated funds to purchase an item or service. To encumber funds means to set

aside or commit funds for a specified future expenditure.

Expenditure - The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

Expense - Charges incurred (whether paid immediately or unpaid) for operations, maintenance, interest or other charges.

Fiscal Policy - A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year - A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization.

Full-time Equivalent Position (FTE) - A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours. Per year. For example, a part-time clerk working 20 hours per week would be equivalent to .50 of a full-time position.

Fund - A fiscal entity with revenues and expenses which are segregated for the purpose of carrying out a specific purpose or activity.

Fund Balance - The excess of the assets of a fund over its liabilities, reserves, and carryover.

GAAP - Generally Accepted Accounting Principles. Uniform minimum standards for financial accounting and recording,

encompassing the conventions, rules, and procedures that define accepted accounting principles.

General Obligation Bond - A bond backed by the full faith, credit and taxing power of the government

GFOA - Government Finance Officers Association

Goal - A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless.

Grants - A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending on the grantee.

Infrastructure - Public domain fixed assets such as roads, bridges, curbs and gutters and similar assets that are immovable and are of value to the governmental unit.

Interfund Transfers - The movement of monies between funds of the same governmental entity.

Intergovernmental Revenue - Funds received from federal, state and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

Line-item Budget - A budget prepared along departmental lines that focuses on what is to be bought.

Long-term Debt - Debt with a maturity of more than one year after the date of issuance.

Objective - Something to be accomplished in specific, well-defined, and measurable terms and that is achievable within a specific time frame.

Obligations - Amounts which a government may be legally required to meet out of its resources. They include not only actual liabilities, but also encumbrances not yet paid.

OEM - Office of Emergency Management

Operating Revenue - Funds that the county receives as income to pay for ongoing operations. Includes taxes, fees, and interest earnings. Operating revenues are used to pay for day-to-day services.

Operating Expenses - The cost of materials and equipment required for a department to function.

Output Indicators - A unit of work accomplished, without reference to the resources required to do the work. Output indicators do not reflect the effectiveness or efficiency of the work performed.

Performance Indicators - Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

Performance Measure - Data collected to determine how effective or efficient a program is in achieving its objectives.

Purchase Order - A document which authorizes the delivery of specified merchandise or the rendering of certain services and the making of a charge for them.

Reserve - An account used either to set aside budgeted revenues that are not required for expenditure in the current

budget year or to earmark revenues for a specific future purpose.

Resolution - A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Resources - Total amounts available for appropriation including estimated revenues, fund transfers, and beginning balances.

Revenue - Sources of income financing the operations of government.

Tax Rate - The amount of tax stated in terms of a unit of the tax base.

Transfers In/Out - Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

Unencumbered Balance - The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

Unreserved Fund Balance - The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

User Fees - The payment of a fee for direct receipt of a public service by the party who benefits from the service.